



EJFR ANNUAL REPORT

2021

Summary

In 2021 EJFR experienced an unprecedented year of growth and progression. We celebrate the milestones of hiring EJFR's first MSO and Battalion Chief's bringing our workforce up to 43 Firefighters, EMT's & Paramedics.

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Chief Black



"The significant growth of 2021 will propel this District forward as we navigate future challenges."



East Jefferson Fire Rescue saw a lot of change in 2021. With increased workload and pandemic challenges, we have undergone unprecedented recruitment and hiring to keep up with the necessary growth. We created new operational positions, testing and promoting three Battalion Chiefs (BCs) and appointing our first Medical Services Officer (MSO).

The BCs cover each of our three shifts serving as shift supervisors. They are highly qualified to fill the role of Level 3 Fire Officer in compliance with NFPA 1021. The Battalion Chiefs manage all daily 911 personnel in East Jefferson and Port Ludlow Fire Districts.

The MSO serves as the senior medical officer. Daily duties include training and inventory management plus surge staffing for significant 911 events. The MSO ensures all emergency service providers within our districts maintain their skills and abilities under the direction of the County Medical Program Director.

Over the past year we have hired or promoted more than 15 individuals. At the close of the year, one Firefighter/Paramedic position remains open, recruitment remains a significant obstacle.

While our staff has grown, we have partnered with Citygate to formulate a strategic plan for our future. In order to maintain and grow our services, we must ensure our workforce and community are supported. Our strategic plan will guide fiscal and operational decisions for years to come.

In many ways 2022 will mirror our message for the 150 Anniversary celebration.

- We are recognizing the past, ensuring our history and culture is memorialized.
- The present is highlighted with everything we are doing now, filling vacancies and adding vital positions.
- The future brings further growth while we solidify our strategic plan, setting the path forward to meet the needs and expectations of the community.



Advancements

Staffing Growth: EJFR has provided service to approximately 22,000 residents utilizing a staff of roughly 40 for several years. In 2021 gaps in our leadership staffing model were addressed by promoting FF/PM Tammy Ridgway to Medical Services Officer, and three Lieutenants to Battalion Chiefs. Battalion Chiefs handle day-to-day operations freeing up our Fire Chief and Assistant Chiefs for long-term planning and management. These promotions created vacancies which were filled with four entry-level FF/EMT's, growing our staff to 44.

PLFR Management Agreement: In April of 2021 EJFR entered into an agreement with neighboring Fire District 3 for Duty Chief services. In September the agreement expanded to include administrative management. The agreement highlighted the efficiencies of collaboration and a committee continues to research the possibility of a future Merger.

East Jefferson Fire Rescue
Service Area: 68 square miles
Population Served: 22,666

EJFR proudly serves the communities of Port Townsend, Port Hadlock, Chimacum, Irondale, Kala Point, Cape George & Marrowstone Island.



Progress

Several facets of our Fire District experienced growth and/or improvements. During this year our employees also felt the burden of the COVID-19 pandemic - it was necessary to review and adapt procedures and operations several times in 2021.



Personnel

In 2021 six volunteers joined EJFR, ten new employees were hired and nine employees were promoted to higher level positions.



COVID-19

In Jan. 2021, EJFR Management entered into a COVID sick leave MOU, guaranteeing sick leave to union members affected by COVID-19. EJFR received a Public Assistance grant in the amount of \$61,039.68, reimbursing the District for 2020 COVID expenses.



Safety

EJFR enrolled in the L&I FIIRE pilot program to evaluate employee health, safety and wellness. The District gained valuable insight from a self assessment for workplace health and safety. The goal is to promote and strengthen our District as a safe work environment.

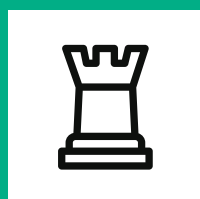


Personnel

East Jefferson Fire Rescue is a combination career and volunteer department. EJFR currently employs 43 career staff, consisting of firefighter/EMTs and firefighter/paramedics as well as single-role paramedics and EMT's. Our volunteer membership is a diverse group of about 30 who serve our community in a wide range of roles. Primarily, we hire from our volunteer and volunteer resident ranks when there is an open position.

Our mission is to make our community safer by protecting lives and property and caring for the needs of the people we serve. We will efficiently and effectively mitigate fire, health and other life safety hazards with a prompt, professional and positive customer experience.

Human Capital – Our Most Valuable Asset



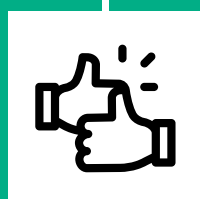
Battalion Chief

Battalion Chiefs handle day-to-day operations freeing up our Fire Chief and Assistant Chiefs for long-term planning and management. LT/PM Jason MacDonald, LT/PM Justin Clouse and LT Justin Fletcher were promoted to Battalion Chief's in September of 2021.



MSO

The Medical Services Officer (MSO) oversees the emergency medical services (EMS) program for the District. In May of 2021 EJFR appointed FF/PM Tammy Ridgway to the newly created position.



Firefighter

Due to multiple promotions, retirements and relocations, several entry-level firefighters were hired in 2021. EMT's Matt Sheehan and Chad Holbrook were promoted from our Single-Role program, Volunteers, Dan Severin and Jesse Cordova were hired and following an open recruitment, we hired Adin Welander, Michael Archuleta and Gage Richter.

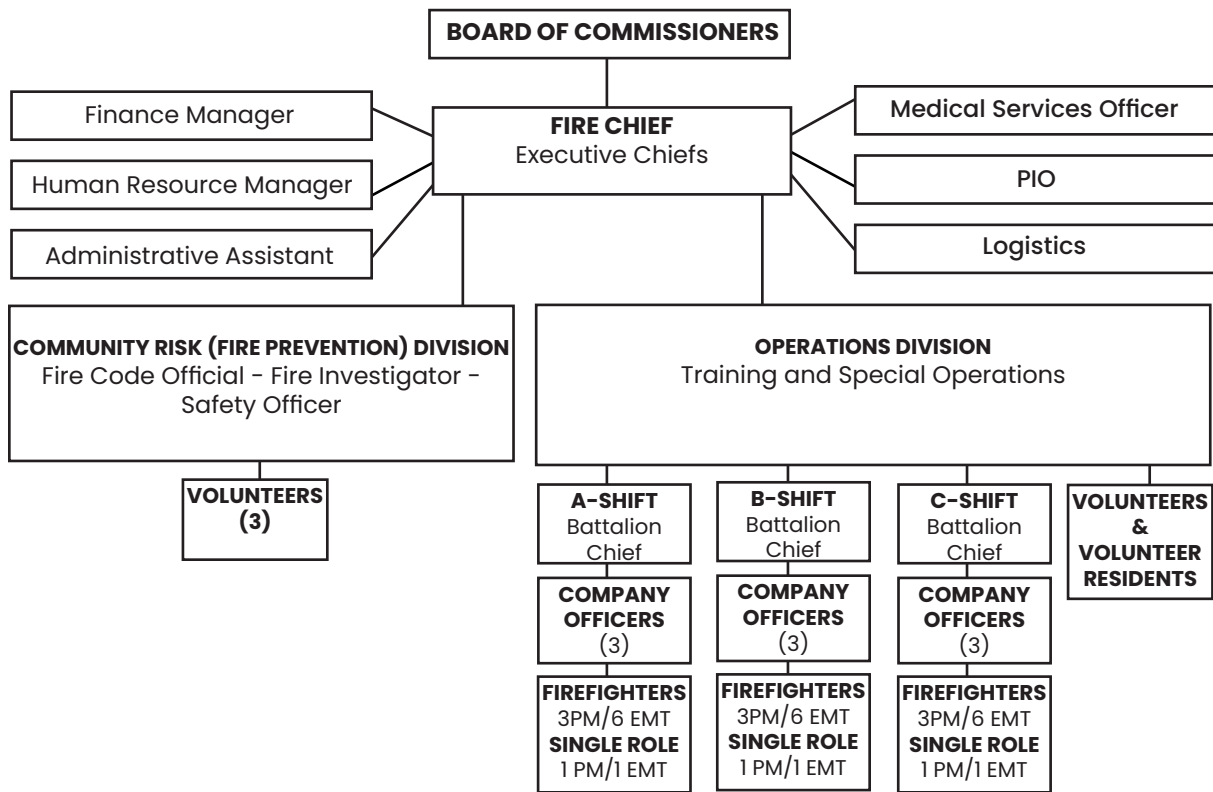
Volunteer

LT Gavin Rogers has guided our Volunteer program through the pandemic. In 2021 two recruitments were held. BC Justin Fletcher took over the program in late 2021.

Notably, Station 13 volunteers remain our most active response group.

Resident

LT Trevor Bergen began overseeing the Resident Volunteer program in summer of 2021. For the first time in recent history, all nine Resident spaces were filled. One Resident was hired and five others remained in the program at the close of the year. Six Resident's completed EMT class in the fall.



Organizational Chart

East Jefferson Fire Rescue is governed by a Board of five elected Fire Commissioners. EJFR Administrative staff consists of a Fire Chief, two Assistant Chiefs, Finance Manager, Human Resource Manager and a part-time Administrative Assistant. The Administrative Division, under the direction of the Fire Chief, is responsible for human resource services, financial accounting, budgeting, and reporting services; treasury and investment management and risk management. The division also manages debt issuance, legal services, technical services, management of District records and provides administrative support to the Board of Commissioners.

Bret Black

Fire Chief Black completed his first full year with EJFR in 2021. His leadership was instrumental in this year's accomplishments.



Pete Brummel

Assistant Chief Brummel oversees department operations and training, including specialty training such as technical rescue.



Brian Tracer

Assistant Chief Tracer oversees fire prevention and support services including; facilities, fleet, equipment and safety.



Board of Commissioners



David Johnson

Board Chair

Commissioner District 2

Commissioner Johnson resigned in Dec. 2021 – he served since 2013.



David Seabrook

Vice Chair

Commissioner District 1

Elected 1/1/2020 – term expires 12/31/2025.



Deborah Stinson

Commissioner District 3

Commissioner Stinson was appointed to fill the District 3 vacancy in late 2020. She was elected to the District 5 position in Nov. 2021 – term expires 12/31/2027.



Geoffrey Masci

Commissioner District 4

Appointed Feb. 2020, term expires 12/31/2023.



George Randels

Commissioner District 5

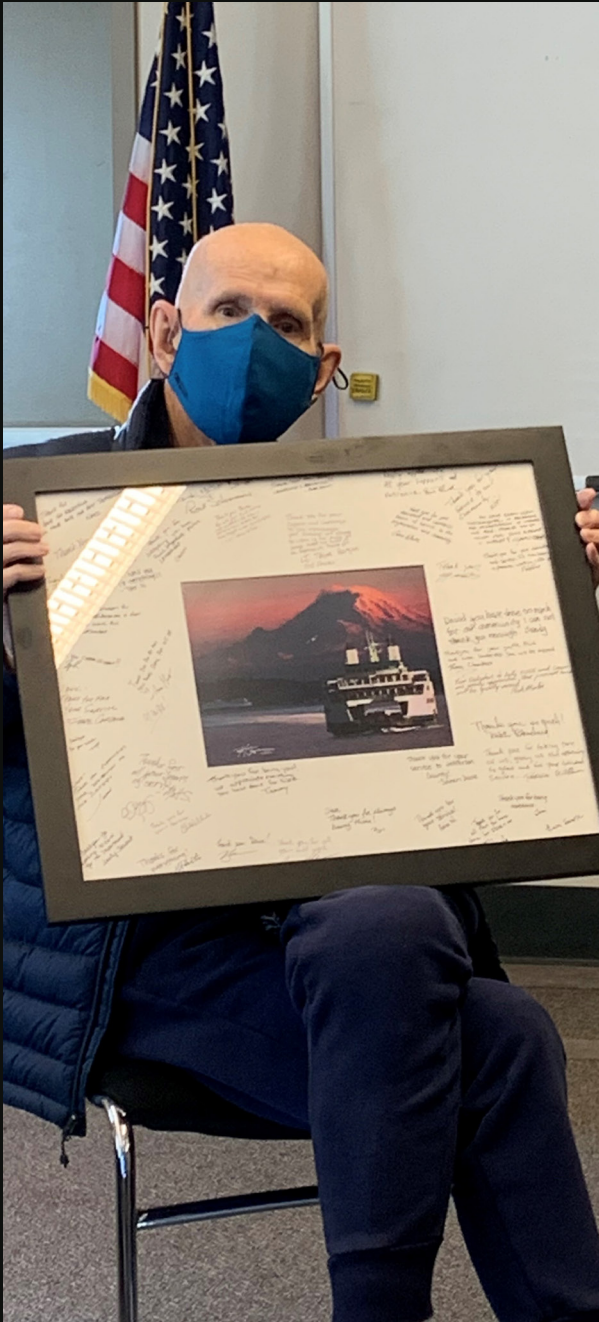
Appointed Feb. 2020, term expired Dec. 2021.



Steve Craig

Commissioner District 3

Elected Nov. 2021, term expires 12/31/2027.



David Johnson

Commissioner 2013 – 2021

As the Board Chair for East Jefferson Fire Rescue Commissioner Johnson led the organization to numerous innovations and accomplishments. Some of his achievements include merging with the Port Townsend Fire Department and enhancing the Districts ability to manage significant emergencies by creating the Medical Service Officer and Battalion Chief positions. Dave was immensely proud of what EJFR has become and looked forward to future realizations. Many of us look to him as a father figure. Always patient and humble, Commissioner Johnson continually challenged himself and others, creating a culture of continuous improvement, inspiring us all.

Throughout his 39-year fire service career he responded to many National Emergencies as an Incident Commander of Washington State Team 4. These incidents included: hurricane Katrina, Avian Bird Flu in California, the Columbia Space Shuttle Disaster, Mt. St. Helens Eruptions and countless wildfires. He also spent time in Washington D.C. where he wrote some of the original legislation for the AmeriCorps program and traveled to India to develop Disaster Response plans with the Indian Government.

While with the Umpqua National Forest, Dave became an Emergency Medical Technician (EMT) and EMT Instructor. When he moved to Port Hadlock in 1984, volunteered for the Chimacum Fire District, becoming the first EMT instructor in Jefferson County.

Dave Johnson's legacy to the fire service and our community is immense; his absence has left a void in the heart of the community and fire service. He will be missed.



Chairman Johnson announced his resignation at the December 2021 Board Meeting. Thank you and best wishes were expressed to by all who attended.

Calls For Service

At a Glance

Today, East Jefferson Fire Rescue is comprised of the incorporated city of Port Townsend and the unincorporated communities of Cape George, Chimacum, Irondale, Kala Point, Marrowstone Island and Port Hadlock, Washington. The District responded to 4,829 calls for service in 2021.

We respond to a wide variety of emergencies ranging from medical calls to vehicle accidents and commercial structure fires. The District services a contract with Jefferson Healthcare to transport patients from that facility to out-of-county hospitals.

Service demand grew significantly over 2020, when we experienced a notable decrease due to COVID-19 complications.



Mutual Aid

EJFR holds mutual aid agreements with all four Jefferson County Fire Districts as well as Navy Region Northwest and Clallam and Kitsap County. Per the data analyzed for the Standards of Cover and Strategic Plan, the District's mutual aid partners (except for Navy NW Region on Indian Island) are at least 15:00 to 35:00 minutes travel time to the center of the District and significantly longer to the City of Port Townsend.

Aid Received

Mutual Aid Received – 32

Automatic Aid Received – 44

Aid Given

Mutual Aid Given – 67

Automatic Aid Given – 29

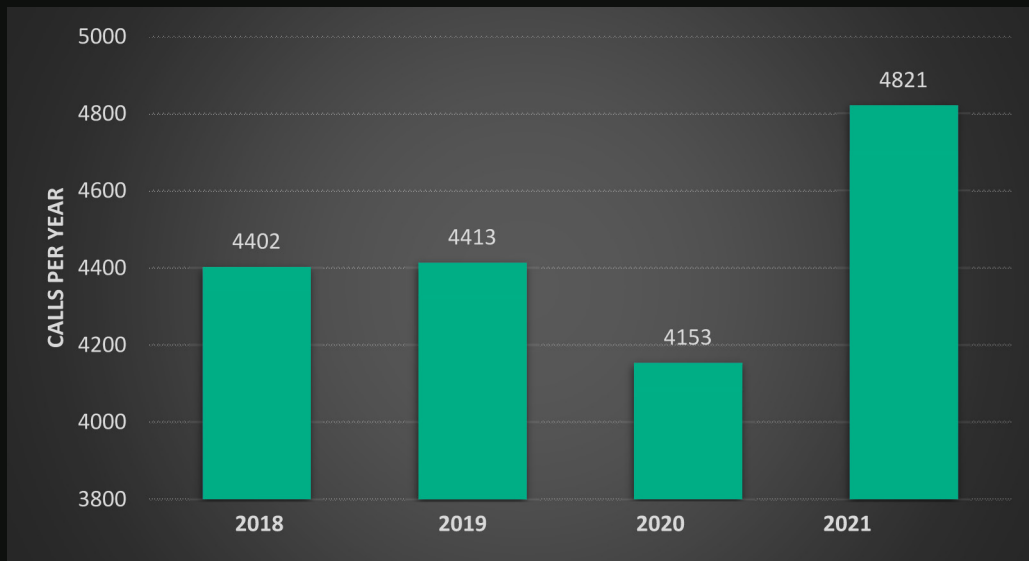
Call Types

Incident Type	Number	Percent
Fire	75	1.56%
EMS	3,659	75.77%
Hazmat	74	1.53%
Service Call	496	10.28%
Good Intent	316	6.55%
False Alarm/ Other	201	4.17%
Total	4,821	100%

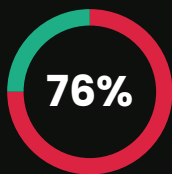
Year to Year Comparison

2018 – 2021

East Jefferson Fire Rescue saw a sharp increase in call volume from 2020 to 2021. This particular increase can be attributed to low call volume in 2020 due to the effects of COVID-19. Although many people were sick with COVID-19, many others avoided calling 911 for fear of the virus and overcrowding in hospitals. A broader look at the past four years shows an increase of 6%. The District's population is projected to grow by approximately 35 percent over the next 16 years to 30,000 people by 2038, which will further increase service demand, particularly for EMS-related incidents.

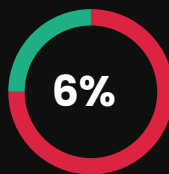


Call Volume



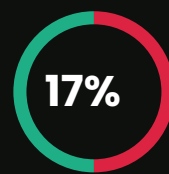
EMS

EMS calls remained steady around 3/4 of the calls that we receive.



Service

Overall service demand increased 6% over a four-year study period 2018 – 2021.



Response

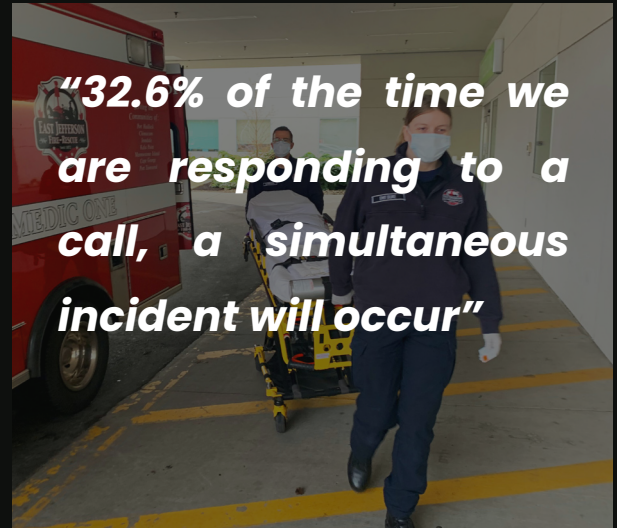
EJFR responded to 4,821 calls for service in 2021, up from 4,153 in 2020.



Response Performance

EJFR has partnered with Citygate to evaluate and create Standards of Cover and a Strategic Plan for the future.

The Washington State Legislature adopted House Bill 1756 that was further codified into RCW 52.33.030, which requires fire departments across Washington State to measure a fire departments capability to respond to an emergency call for service. A fire departments ability to respond to an emergency call within a certain identified time is commonly referred to as a “performance measure”. It requires the evaluation of Board of Fire Commissioner adopted levels of service, deployment (emergency response) delivery methods, and response time objectives on an annual basis.



Deployment Goals

Although EJFR’s Board of Commissioners has not yet adopted Standards of Cover, Citygate has evaluated data and presented findings for future adoption. The current analysis recommends that the District adopt complete response performance measures to aid deployment planning and monitor performance. Differential goals should be established for urban/suburban and rural areas. The measures of time should be designed to deliver outcomes that will prevent permanent impairment or death from serious medical events where possible and keep small and expanding fires from becoming more serious.

It is further recommended that to treat pre-hospital medical emergencies and control small fires, the first-due unit should arrive within 8:30 minutes within the City of Port Townsend and within 11:30 minutes in the rural District areas 90 percent of the time from receipt of the 911 call at the Jefferson County Dispatch Center. This equates to a 90-second dispatch time, 2:00-minute crew turnout time, and 5:00-minute travel time (City of Port Townsend) or 8:00-minute travel time (rural response areas).



Training Highlights

- EJFR Fire Apparatus Pump Academy, led by various EJFR instructors with subject-matter expertise, the 2021 Pump Academy was well attended by EJFR personnel and students from regional fire service agencies.
- EJFR hosted over 350 firefighters from throughout Washington and the western United States for a 4-day multi-company training session sponsored by the West Coast Offense Training Cadre.
- Two Blue Card Initial Incident Command classes were held at Station 11. The three-day classes provided Incident Command certification to six EJFR personnel.
- EJFR held our first Battalion Chief promotional exam. Our panel of evaluators came from regional fire agencies such as Shoreline Fire, Bellevue Fire, North Kitsap Fire & Rescue and Eastside Fire & Rescue.
- EJFR hosted a 7-day regional NFPA 1640 rescue technician class. Several training venues were used during the training such as Fort Worden State Park, Fire Station 15 and The Discovery Trail along the Elwah River.
- EJFR personnel participated in hands-on training with Ladder 16 our 95' platform ladder truck.
- EJFR had an opportunity to use a donated, private residence that was scheduled for demolition to practice firefighter rescue. Here members practice rescuing a downed firefighter from a simulated floor collapse.

***EJFR added
six certified
rope rescue
technicians in
April of 2021.***

Training Standards

EJFR has adopted the "International Fire Service Accreditation Congress" certification program under the Washington State Fire Protection Bureau. All of our career firefighters are certified at minimum as 'IFSAC Firefighter 1' meeting the requirements of NFPA 1001 "Standard for Fire Fighter Professional Qualifications." Every volunteer firefighter is either certified IFSAC FF1 or Washington State Firefighter 1. Additionally, all of our fire officers (lieutenant or higher) are certified IFSAC Fire Officer 1 or higher.



Finances

Budget Overview

EJFR budgeted for a nearly 1 million dollar shortfall in 2021. This has been our practice in recent years in an effort to replace and repair our aging fleet and safety equipment. In 2021, while some revenue reimbursements came in higher than expected, several vital equipment purchases were postponed indefinitely. Note that total expenses in 2021 decreased in an effort to close the deficit gap. Postponing key equipment purchases and maintenance is a short term fiscal solution, but a longer term challenge since the original costs increase over time.

BUDGETED VS ACTUAL	2020	2021
EXPENSES – BUDGETED	\$ 9,234,531	\$ 9,585,550
EXPENSES – ACTUAL	\$ 8,701,778	\$ 8,628,860
REVENUE – BUDGETED	\$ 8,747,095	\$ 8,704,088
REVENUE – ACTUAL	\$ 8,583,564	\$ 8,860,655
BEGINNING BALANCE	\$ 4,934,986	\$ 4,858,926
ENDING BALANCE	\$ 4,858,926	\$ 5,091,076

REVENUE	2020	2021
REAL & PERSONAL PROPERTY 71.62%	\$ 6,176,949	\$ 6,346,291
CITY PER FIRE & EMS LEVY .05%	\$ 26,545	\$ 4,626
FIRE CONTROL SERVICES 1.17%	\$ 49,581	\$ 103,405
OTHER REVENUE 13.3%	\$ 1,066,885	\$ 1,178,430
TRANSPORT FEES 13.86%	\$ 1,263,604	\$ 1,227,902
TOTAL AMOUNT	\$ 8,583,564	\$ 8,860,655

EXPENSES	2020	2021
LEGISLATIVE 1.75%	\$ 171,450	\$ 151,267
ADMINISTRATION 12.72%	\$ 1,136,035	\$ 1,097,815
SUPPRESSION 28.56%	\$ 2,431,381	\$ 2,464,360
PREVENTION/INSPECTION .04%	\$ 4,107	\$ 3,079
TRAINING 1.37%	\$ 75,178	\$ 118,290
FACILITIES/APPARATUS MAINTENANCE 5.81%	\$ 408,999	\$ 501,101
LONG TERM DEBT – ADJ. 4.09%	\$ 518,272	\$ 352,805
CAPITAL OUTLAY/VEHICLE FUND 3.11%	\$ 223,842	\$ 268,459
OPERATIONS 41.66%	\$ 3,650,993	\$ 3,594,882
EQUIPMENT/APPARATUS MAINTENANCE .89%	\$ 81,521	\$ 76,801
TOTAL AMOUNT	\$ 8,701,778	\$ 8,628,860

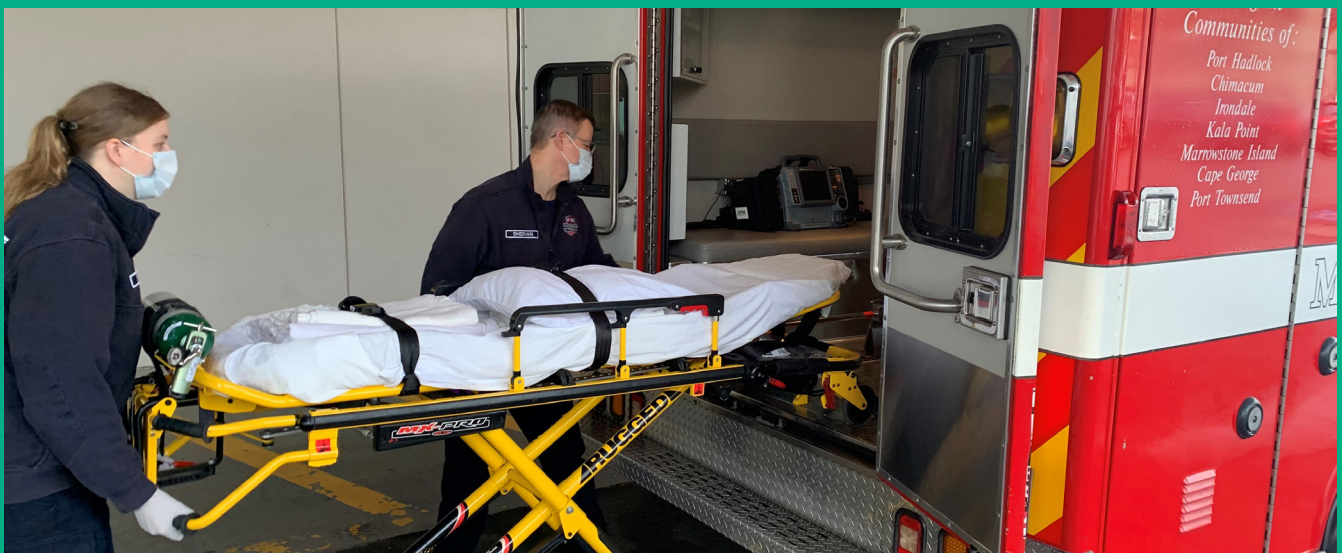
Medic 17 Analysis

Interfacility Transports

Interfacility transports (IFTs) increased approximately 16 percent from 2020 to 2021. Simultaneous interfacility 2021 transfers increased from the previous year occurring 5.6 percent of the time, which impacts our 911 ambulance resources by reducing our 911 EMS capacity. Medic 17's inter-facility transfer workload exceeded the 30 percent threshold over 11 hours of each day in 2021. The IFT workforce had several long term vacancies in 2021.

*The decrease in single role salaries noted in 2021 was due to long term unfilled vacancies throughout the year.

EXPENSES	2020	2021
SINGLE ROLE PAY & BENEFITS + OT	\$ 488,819.26	*\$ 288,856.78
DUAL ROLE BACKFILL & BENEFITS (OT)	\$ 136,856.92	\$ 168,392.52
VEHICLE	\$ 32,840.87	\$ 32,768.21
DISPATCH	\$ 15,792.00	\$ 18,060.00
EMS COUNCIL	\$ 7,332.00	\$ 8,385.00
BILLING	\$ 12,408.00	\$ 13,785.86
FERRY	\$ 5,722.30	\$ 10,562.95
REVENUE	2020	2021
M-17 INSURANCE PAYMENTS/GEMT	\$ 480,000.00	\$ 455,167.53
JEFFERSON HEALTHCARE ILA	\$ 100,000.00	\$ 100,000.00
FERRY REIMBURSEMENTS	\$ 5,722.30	\$ 10,562.95
TOTAL PROGRAM BALANCE	(\$ 114,049.05)	\$ 24,919.16



Support Services

Prevention/Investigation

11

Fire Safety Presentations

18

Car Seat Inspections

39,067

Social Media Reach

60

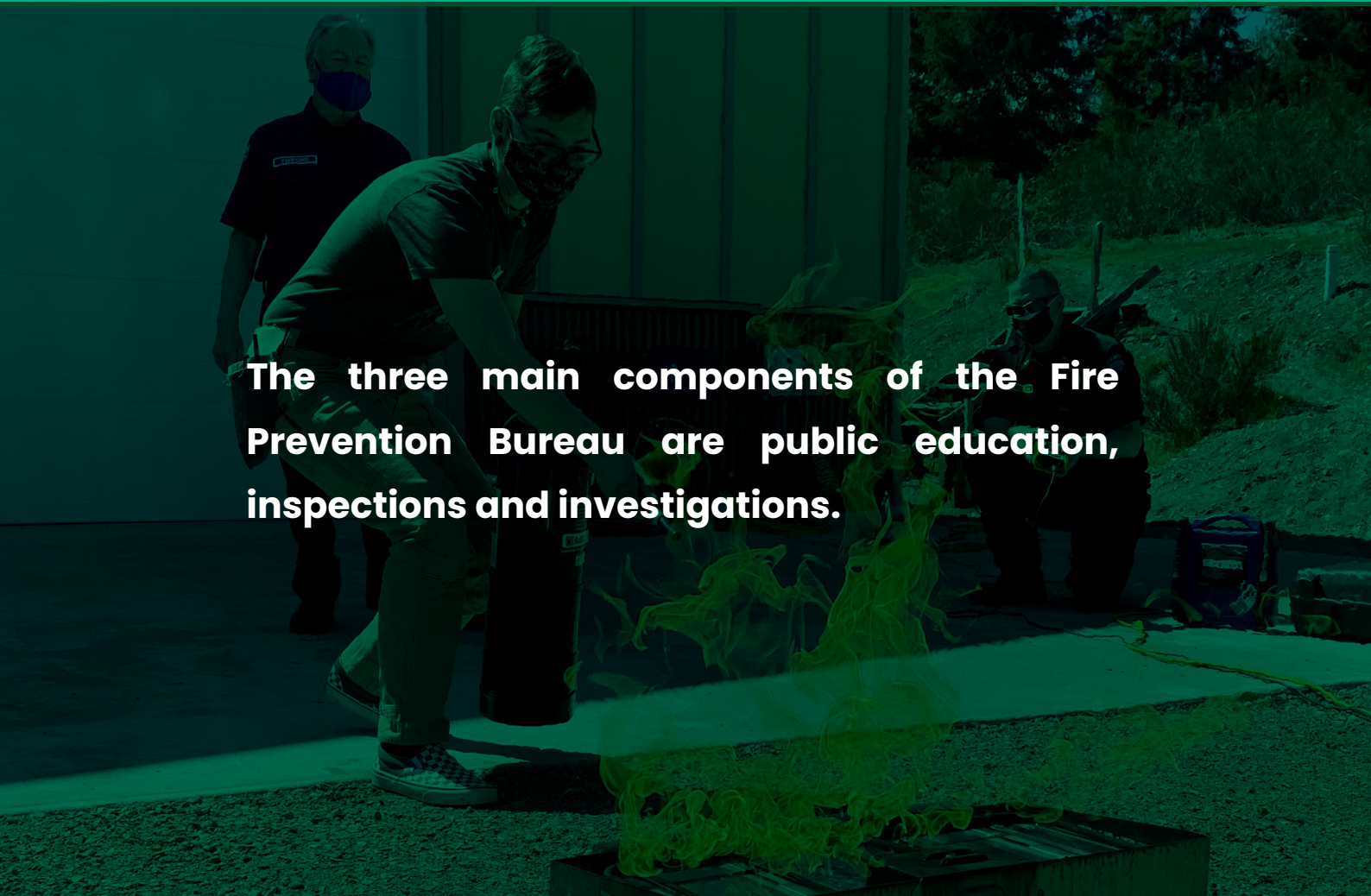
Fire Safety Inspections

18

Fire Investigations

14

Plan Reviews



The three main components of the Fire Prevention Bureau are public education, inspections and investigations.

Public Education

EJFR's cadre of Public Education Specialists provide fire and life safety programs to a variety of audiences. Due to COVID concerns our specialists were unable to visit many classrooms and attend usual events. For the second year in a row we saw cancellation of the Rhody Fest, the Jefferson County Fair and the Wooden Boat Festival. Limited outdoor events and training were allowed.

Educational highlights include the Port Townsend High School forensic science class training burn, fire extinguisher training with the Maritime Center students and a visit to EJ Farm and Education.

Public Information

Public Information includes the administrative function of messaging via the District website, EJFR.org, as well as social media platforms including Facebook, Twitter and Instagram.

Traditional messaging such as press releases to the local media are also utilized as part of our communication plan. EJFR submitted 22 press releases to the media including Vehicle Fire, Successful CPR, Residential Fire, RV Fire and notifications for volunteer testing, Burn Ban status and other misc. happenings.

5 Educators

22 Press Releases





STAFFED STATIONS

Station 1-1, Chimacum – Wally Westerguard
2021 Facility & Maintenance Expenses \$47,220.16

Station 1-5, Jacob Miller Rd. – Henry Miller
2021 Facility & Maintenance Expenses \$58,759.11
Aerial photo of Sta 1-5 and the training tower, left.

Station 1-6, Uptown
2021 Facility & Maintenance Expenses \$62,301.27



VOLUNTEER STATIONS

Station 1-2, Marrowstone Island
2021 Facility & Maintenance Expenses \$11,054.62

Station 1-3, Airport
2021 Facility & Maintenance Expenses \$24,788.52

Station 1-4, Cape George – Ed Wainwright
2021 Facility & Maintenance Expenses \$9,178.69

Facilities

EJFR Owns/Operates nine properties

As part of the EJFR Standards of Cover study, Citygate was tasked to provide a macro-level review of the District's six stations, rental residence behind Station 16, and 10-acre unimproved parcel at the Jefferson County International Airport for future District use. Given the values to be protected and the risks identified by Citygate, in combination with the 68-square-mile service area, challenging road network, increasing service demand, projected population growth, increasing simultaneous incident rate, and travel distance/time for auto/mutual aid resources Citygate offered several recommendations. Pertaining to facilities, Citygate has recommended that EJFR develop a plan to improve the Jefferson County International Airport site to include a permanent fire station, District administrative offices, and other facilities as deemed appropriate by District staff and the Board of Commissioners.

Fleet



EJFR front line fire and specialized apparatus are assigned to three career stations with the rest of our fleet spread throughout the District's volunteer stations. EJFR's fleet of emergency vehicles are serviced and maintained via annual contract with North Kitsap Fire and Rescue. In 2021 the cost of the maintenance contract for labor was \$101,234.30. In addition to the labor contract, EJFR spent \$247,049.88 on fleet maintenance.

EJFR added two 2021 Chevy Silverado command vehicles to the fleet in 2021.

The Washington Survey & Ratings Bureau (WSRB) rates the number of capable fire apparatus, inspections, maintenance records and age of the vehicles. Vehicles older than 15 years receive deficiency points; apparatus older than 25 years will receive additional deficiency points. The majority of EJFR's emergency vehicles are 15 years or older, and receive significant demerits.



***For much of 2021
EJFR waited patiently
as several repairs
and upgrades were
completed on Ladder
16. This truck was
purchased in 2020.***



Ground Breaking

November 4, 2021

Members from EJFR and the Marrowstone Island Foundation (MIF) gathered at the construction site on Flagler Rd to formally begin the improvement project in November of 2021. In addition to the current apparatus bays on-site there will soon be quarters to house volunteer first responders.

Septic System: Chief Tracer, in conjunction with Creative Design Solutions secured a permit for a bio filter septic system on June 8, 2021. Tanks and supplies were purchased from Land Mark Excavating and Shold Excavation installed the septic system on the agreed upon easement with the neighbors to the north.

Land Use: Jefferson County appealed to Jefferson County Superior Court for the vacation of the plotted road at the north side of the property. Superior Court granted the road vacation extending EJFR's property 16 feet to the north and the entire width of the property east to west.

Building Permit: Chief Tracer, Zenovic & Associates, MIF, Wilder Affordable Homes, PUD and the Department of Community Development submitted all of the information needed to obtain the building permit.

The next step will be locating a general contractor to continue with the project.

L - R: Jim Nuerenberg, Bud Ayres, Bruce Carlson. Pat Burns, Commissioner Johnson & Chief Black break ground - 102 year old Pat Burns was an EMT with Marrowstone Emergency Medical Services until 2001 when Marrowstone Island joined District #1.

Station 12

Marrowstone Island

Fire Station 12, at 6633 Flagler Rd., on Marrowstone Island houses Tender 1-2, Aid 1-2 and Engine 1-2. This station is not typically staffed 24 hours a day, but is instead served by Fire and EMS volunteers that live on the island. East Jefferson Fire Rescue is a combination Fire department with 44 career responders and approximately 30 volunteer personnel. For several years EJFR has struggled to staff this location with resident island volunteers.

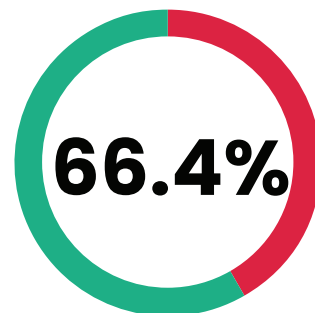
In 2018 the Washington Survey and Ratings Bureau (WSRB) lowered the Fire Insurance rating from a 5 to a 9 if your home is not within a 5 mile distance of a credentialed fire station, due largely to the lack of volunteers. To receive fire station credit it must be staffed 24/7 by credentialed firefighters or 6 credentialed volunteer firefighters need to live within 5 miles of the station. EJFR appealed to WSRB to reevaluate based on the existing mutual aid agreement Naval Magazine Indian Island Engine 91, which is now reflected in the WSRB rating. Residents on the north end of the island are still impacted by the WSRB insurance rating and the island, in general, receives some of the longest response times within our district. To address these issues EJFR is actively working with island residents to recruit more volunteers. Marrowstone Island residents have independently raised the more than \$130,000 to purchase living quarters so volunteers can better serve the island. Marrowstone Island Residents have independently raised the nearly \$130,000 to purchase living quarters so volunteers can better serve the island. The building is set to be delivered in August of 2022.

Pilot Program

Throughout the weekends in June, Aid 1-2 was staffed with EJFR volunteers; Aid 1-2 staged at Mystery Bay. During the Pilot, Aid 1-2 faced weather and logistics challenges. Due to the lack of proper quarters, the crew experienced both rain and extreme heat. The crew also lacked accommodations, such as office space, formal bathrooms, rehab area and kitchen space.

Our current 'first on-scene' response time exceeds 14 minutes from the closest career staffed fire station. This Pilot attempted to validate a reduced response time by the presence of a volunteer BLS unit on Marrowstone Island on actual 911 calls. Only one relevant incident occurred during the four weekends Aid 1-2 was in service. On June 26, Aid 1-2 was dispatched along with Engine 11 to reports of burning debris. Aid 1-2's response time was approximately 6 ½ minutes. If this had been a life threatening medical emergency, a similar response time would be realized.

Island Response



128 Calls

The majority of the calls for service on Marrowstone Island were for EMS – 85 incidents made up 66.4% of the service calls.

Fire: 10.9%, Hazmat 1.6%, Service Calls 9.4%, Good intent calls .8% and false alarms were 10.9%.

2022 Goals

Celebrate our Past, Present and Future



East Jefferson Fire Rescue has been providing management services to Port Ludlow Fire & Rescue since May 2021 via interlocal agreement – the agreement extends to September 1, 2022. The current Management Services Interlocal Agreement has allowed for a battalion chief on duty to manage routine surges in 911 calls across both districts. The battalion chief may then shift resources between districts when multiple calls occur according to the needs of the community. As a result of the cooperative efforts, both districts have increased minimum staffing. A merger will make this permanent, increasing the combined daily staffing and growing the depth of recall for volunteers and off-duty members in the event of major incidents. EJFR & PLFR have formed a committee to explore the potential of a merge in 2022.

Both districts have lost valuable employees to larger agencies that can provide more opportunities. The merging of our two small fire districts will create a larger organization that has the capacity to focus on our most precious resource — our people.

Past

As the product of three fire Districts, EJFR enjoys a storied past. The first being Port Townsend Fire Department had its beginnings in the 1870's. The earliest official record on file is a receipt from 1872 — a purchase of hay to feed the horses that pulled the "fire apparatus."

Present

Our current District is comprised of 43 paid response personnel, six administrative staff and roughly 30 volunteers that respond or assist in a variety of services. The District is governed by a Board of five elected fire commissioners covering 68 square miles.

Future

EJFR has engaged in the process of establishing standards of cover and a strategic plan. The results of this analysis will be the road map for the districts future services, adopted goals and financial planning. Final results are anticipated in fall of 2022.

2022 and Beyond

EJFR's ILA for Management Services will continue into 2022 with discussion on a possible Merger of the two Districts. Current PLFR citizens would need to accept a merger by voting on a ballot measure.

150th Anniversary



Celebrate with us

The product of three separate fire departments — Jefferson County Fire Protection District #1 (Chimacum/Hadlock/Marrowstone Island), Jefferson County Fire Protection #6 (Cape George) and Port Townsend Fire Department — EJFR has proudly embraced their rich legacies. The city's fire department was founded in 1872; it's not only the oldest local agency, but one of the oldest in the western U.S.

***East Jefferson Fire Rescue
Protecting our
Community
for 150 Years and
Counting.
1872 – 2022***



Annual Report

The mission of East Jefferson Fire Rescue is to make our community safer by protecting lives and property and caring for the needs of the people we serve. We will efficiently and effectively mitigate fire, health and other life safety hazards with a prompt, professional and positive customer experience.

East Jefferson Fire Rescue

24 Seton Rd
Port Townsend WA 98368

Fire Chief

Bret Black

Chief@ejfr.org