

Caswell-Brown Congregate Shelter Marks New Chapter Amidst Urgent Community Need

The groundbreaking ceremony takes place one week after a forest encampment fire.

Rachael Nutting

07 Jul 2026 — 6 min read

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PORT TOWNSEND, WA — The long-awaited [Caswell-Brown 31-bed congregate shelter](#) officially transitioned from a planning phase to construction with a groundbreaking ceremony on July 1. It marked a significant milestone for Jefferson County's efforts to address homelessness.

The event, held at the Caswell-Brown site, signaled broad community support for the project. Attending were Olympic Community Action Programs (Olycap) staff, Jefferson County commissioners and staff, representatives from the Sheriff's Department, Shold Excavating, Bayside Housing, the Warming Center and Port Townsend City Council.

After nearly six years of planning, collaboration and perseverance, the project is finally moving into its next major phase, according to Olycap officials.

The groundbreaking ceremony

Peggy Webster, Olycap Housing project manager, noted that the ceremony marked the transition from planning to construction. This journey began before she was hired, about six years ago, with a touch of humor: "We thought the golden shovel thing was weird, so we have shovels we actually use, so it's from our maintenance guys."

Webster acknowledged the critical partners who made the milestone possible, including Tim Johnson from Shold Excavating, who will handle the site work, septic and water line installation, and Everett Sorensen, the civil engineer. She also gave special thanks to state Rep. Steve Tharinger, who helped reconfigure "the commons grant to be able to build this," and Nick Douglas from Bloom, whose efforts were instrumental in securing the necessary funding.



Groundbreaking ceremony on July 1, featuring attendees from Shold Excavating, Olycap, the Sheriff's Department, Jefferson County Commissioners/staff, the Warming Center and Bayside Housing. Photo by Rachael Nutting



District 3 County Commissioner Greg Brotherton ceremoniously shovels the future site of the Caswell Brown congregate shelter with Olycap Housing Project Manager Peggy Webster. Photo by Rachael Nutting

Olycap stated that the site work will soon begin, including installing the septic system and water line, laying the groundwork for everything to come. Olycap is awaiting approval of the modules from Washington State Labor and Industries, after which they will apply for a building permit from Jefferson County to allow foundation work to begin.

Module delivery is anticipated in late 2026, followed by "a carefully choreographed effort of connecting the modules, roof, foundation and all of the electrical, plumbing and mechanical systems into one cohesive village."

The accidental encampment fire

Completion of this congregate shelter cannot happen soon enough, especially given recent events that have underscored the urgent need for safe, designated spaces for the unhoused.

On June 24, a fire ignited in the wooded area near Caswell-Brown Village, presumably started by someone camping there. East Jefferson Fire Rescue (EFJR) Chief Bret Black provided a detailed account, saying that they were dispatched to "the report of a smoke investigation in the

area of 142 Mill Road," with the reporting party calling from the Caswell-Brown Encampment and saying they noticed "a large amount of smoke and ash coming from the woods near the power lines."

While en route, Battalion 13 of EJFR observed a large amount of smoke and directed Jeffcom to upgrade the call to a full wildland fire response. Once they arrived, Battalion 13 reported "an approximate 40'x40' fire that was burning in heavy brush with flame heights approx. 6'-10' high spreading into the timber."

Chief Black described the significant challenges firefighters faced due to "the thick, dense vegetation and unsanctioned encampments," requiring them to use hand tools and chainsaws to cut through the dense forest.

The fire had grown to about 50 feet by 100 feet, and an evacuation of the encampment was initiated. However, the firefighters

' aggressive efforts quickly brought the fire under control, and the evacuation was canceled.



Aerial photo of EJFR containing the June 30 fire off of Mill Rd. Photo from Chief Bret Black

Chief Black noted that over 35 people were involved in this incident, and early escalation of the 911 response was pivotal to the successful outcome, with no injuries or property damage. But he also acknowledged a bit of luck: The fire was in the morning, before it heated up and dried out, while the winds were calm.

He warned that if there had been "a mild onshore [wind] flow of 5 – 10 mph, which is typical for Port Townsend, the fire would have immediately threatened the utilities and main power supply for the city." A mild southeasterly wind would have caused "ember cast to immediately threaten the Caswell-Brown compound and adjacent neighborhoods," he said.

In a follow-up memo to the county commissioners on June 25, Chief Black wrote: "I plead with the county to abate the site and take immediate steps to mitigate the dangerous conditions present at the forested area along Mill Road in the Glen Cove community, which directly impacts our most vulnerable community, the unhoused."

He further urged the county to prioritize a long-term strategy for providing a safe and supportive environment, noting, "We are not helping anyone (particularly the unhoused) by letting these conditions persist."

A memo from the Sheriff's Office on June 25 detailed the "urgent need for the County to take immediate action to vacate the encampment," citing the documented fires, health risks, and imminent threat of Port Townsend Paper gating the access road, which would further "limit emergency access and service delivery."

"I plead with the county to abate the site and take immediate steps to mitigate the dangerous conditions present at the forested area along Mill Road in the Glen Cove community, which directly impacts our most vulnerable community, the unhoused." — East Jefferson Fire Rescue Chief Bret Black in a June 25 memo to County Commissioners

The urgency of the situation has also been documented by Sheriff Andy Pernsteiner, who wrote in an April 9 statement how the encampment violates Jefferson County's Unauthorized Encampment Removal Policy.

The policy says that "camping on county-owned property is prohibited, unless expressly permitted" and identifies criteria warranting removal, including fire hazards, excessive trash accumulation, limited access for services, environmental damage, lack of sanitation facilities and proximity to critical infrastructure. Pernsteiner noted that all of those criteria are present at the Mill Road site.

The call to collective action amidst the upcoming sweep

This incident spurred an urgent call to action from Holly Morgan, executive director of OlyCap, in an email on June 30 to Port Townsend City Council and staff, Jefferson County commissioners and various service providers, including Bayside Housing, Dove House, The Nest and the Warming Center.

Morgan wrote, "Last week we experienced a near miss when a fire ignited in the wooded area adjacent to Caswell-Brown Village, presumably started by someone camping in that area.

Fortunately, the fire was contained before it caused significant damage, but it served as a stark reminder that the challenges surrounding unsheltered homelessness remain unresolved."

She noted that following the closure of a large encampment in November 2025, "the underlying problem did not disappear. People simply dispersed throughout the community and continue to do the best they can to survive, often in locations that present safety concerns for themselves, neighboring residents, service providers and the broader community."

Morgan invited recipients to participate in a focused discussion about unsheltered encampments, expressing that she believes "we have an opportunity to work together toward a more coordinated and compassionate response."

Heather Dudley-Nollette, District 1 county commissioner, told the Beacon she is "deeply encouraged by the ways that our housing and behavioral health providers, city and county elected officials and staff, law enforcement, fire districts, faith communities, local businesses and people with lived-experience are all coming together right now to problem-solve on this issue."

She emphasized that "the needs of unhoused people living in encampments are just as varied as you would expect in any neighborhood or community" and that there will not be a single solution.

However, Dudley-Nollette said, "the recent fire has made it crystal clear to me that the costs of not providing a place for unhoused people to live safely could far outweigh the costs of providing at least a minimally-supported location for people to live, receive services and have any chance of improving their lives." She concluded by saying she looks forward to working with this deeply committed community coalition to find a way forward together.

An anticipated sweep of the encampment is scheduled for July 15 because the fire poses an immediate hazard, underscoring the importance of the joint conversations about where the unhoused population will go next.

Olympic Connect client regains vision and stability with help from East Jefferson Fire Rescue CARES team

June 24, 2026

Voices of Olympic Connect



Last summer, the East Jefferson Fire Rescue (EJFR) CARES team received a referral from Jefferson Transit's "[Dial-A-Ride](#)" program, an ADA-compliant,

reservation-based paratransit service for Jefferson County residents with disabilities or residents experiencing health conditions that prevent them from using fixed-route services. The referral was made on behalf of a 65-year-old man living in Jefferson County. After receiving the referral, the EJFR CARES team enrolled the client in Olympic Connect.

His Olympic Connect trusted helpers, Jeff Woods and Aaron Wasson, discovered that the client experienced housing instability and was living in a weathered trailer in the woods that lacked heat and proper plumbing. The client also experienced food instability, financial hardship, and had no known living relatives. The client also experienced new vision loss, including new blindness, and told the CARES team he didn't know the cause. He shared that he hadn't seen a doctor in 30 years.

Over months Jeff and Aaron built trust with the client, visiting in-person several times, providing dedicated follow up, and spending many hours coordinating the client's care.

Nearly a year later, the results are astounding.

With consistent follow-up and coordination, the client is now enrolled in Veterans Affairs and Medicare, has secured housing and food assistance, and is receiving Social Security benefits.

Jeff and Aaron also connected the client with a primary care provider and referred him to an eye specialist for treatment of his vision loss. Once the client established medical care, the EJFR CARES team provided transportation to his first two cataract surgeries. He has now regained vision in one eye, and an upcoming surgery is expected to restore vision in the other. The EJFR CARES team also helped the client move into his new apartment at Bayside Housing & Services* and brought him food and clothing.

**Bayside Housing & Services aims to strengthen community through housing, advocacy, and human services supporting social and economic independence. To get connected to housing and services, complete a housing inquiry on Bayside's website.*

*Olympic Connect is a community-driven network of partners on the Olympic and Kitsap Peninsulas that supports care coordination to local resources like health care, food, financial assistance, childcare, and more. To get started, fill out the **online referral form** or call 360-301-8252.*

Meet Your Firefighters

by Ron Dawson, EJFR Community Outreach Volunteer

Meet Jason MacDonald, battalion chief on shift



“A” for East Jefferson Fire Rescue (EJFR). He was promoted to deputy fire chief, effective July 1, to replace the retiring Pete Brummel. Jason was promoted after a prominent

firm specializing in the recruitment of executive leadership in government conducted a comprehensive review of candidates scouted from across the West.

Jason started his career while in high school as a cadet firefighter. He joined the Port Townsend Fire Department in 1996 at age 16. In 1998 he became a volunteer firefighter/EMT then a career firefighter in 2003. In 2009, after his promotion to lieutenant, Jason took paramedic training at Harborview Medical Center, the first paramedic trainee from East Jefferson. He was promoted to battalion chief in 2021.

Originally from Port Townsend, Jason now lives in Port Ludlow with his wife Blair, whom he met while both attended Western Washington University. The MacDonalds have two children, Harper, nine, and Henry, six. Jason is a third generation firefighter; both his grandfather and father were volunteers in the Port Townsend fire service. Sitting in a firetruck at age three when his family visited the fire station, Jason dreamed of being a firefighter.

Jason enjoys the spontaneity of the work at EJFR. Never knowing what problems need solving, or what else the day will bring, stimulates him. The hardest part of the job is dealing with the grief that comes from lives lost or irreparably harmed.

Jason remembers an incident, years ago, where he was called to administer CPR to a patient who was

in distress. It was his grade school principal. Jason succeeded in reviving the gentleman, and it gave him the satisfaction of knowing he'd returned the kindness his principal had shown him when he was young. Very satisfying.

Jason would like to continue to grow in his role as deputy fire chief and take the classes that will benefit him in his assignment. He looks forward to continuing to support the residents of East Jefferson County.

Away from the job, Jason is interested in old cars and camping. He enjoys playing with his young daughter and son and building relationships vital to his family.

2026 Statistics for East Jefferson Fire Rescue

Communities served include: Port Townsend, Cape George, Kala Point, Marrowstone Is., Port Hadlock, Chimacum, Irondale, Port Ludlow MPR (North and South Bay), Paradise Bay, Beaver Valley, Bridgehaven, Mats Mats, Shine, South Point and other areas located within our boundaries.

May Alarms

Fires	15
Rescue/Emergency Medical	336
Non-Emergency	28
Hazardous Condition	16
Service Call	65
Other	11
Total Alarms	471

May Ambulance Transports

911 Transports	203
Hospital Requested Transport	0
Non Transports	131
May CARES Contacts	128

Recycling in Action at PTPC

Recycling is more than an environmental effort at the Port Townsend Paper Company (PTPC); it is the foundation of the mill's daily operations. By turning used cardboard into new products, PTPC demonstrates how large-scale recycling can benefit both the environment and the local economy.

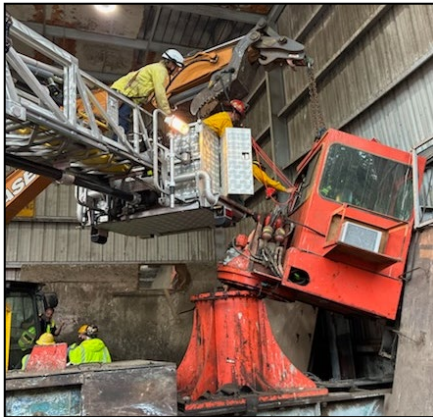


EAST JEFFERSON FIRE RESCUE

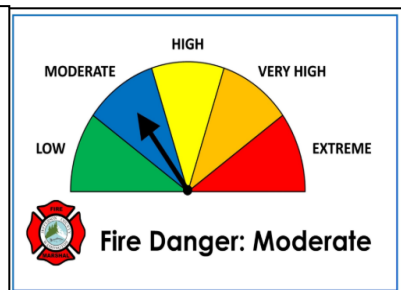
Bret Black Fire Chief ~ bblack@ejfr.org
 24 Seton Rd • Port Townsend WA 98368
 360.385.2626 • ejfr.org

Fire Chief's Monthly Report – June 2026 Threshold Events

Technical Rescue at the PT Bell Tower where a worker was trapped up on a hydraulic lift when it tipped into the building. No injuries, occupant was plucked by Ladder 1.



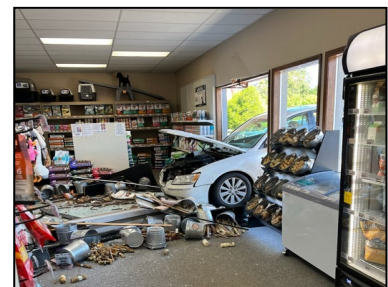
Technical Rescue at the Transfer Station. One person was trapped when the crane broke from its mount. No injuries, occupant was plucked by Ladder 1, support from E91 provided.



Several brush fires & burn escapes around the district.



Engine 91 Push-in



Vehicle into PT pet store.

Serving the Communities of

Port Townsend Port Hadlock Chimacum Irondale Kala Point Cape George Marrowstone Island
 Paradise Bay Shine Bridgehaven Mats Mats Swansonville Port Ludlow Beaver Valley South Point

General Fire Chief Activities and Projects

EJFR provided input to the Department of Emergency Management reorganization workgroup. FC met with MacDonald, Emily and Morris to coordinate the promotional exam planning in September 2026. Pete Brummel will be assisting with EJFR promotional exams. FC reviewed several infrastructure proposals submitted by the Marrowstone Island Foundation (see attachments) for Station 5. Attended the Fuel Management Tabletop, facilitated by DEM (see attachment). Attended several additional BOCC meetings regarding wildfire risk, recent brush fires, the unhoused, fireworks, etc. A letter of concern was sent to Jefferson County regarding the conditions and safety concerns at the unsanctioned encampment by the Mill, (see attached). Attended the Kitsap Fire Academy Graduation Ceremony. Attended the annual Strawberry Festival on Marrowstone Island. Met with the Olympic Community of Health (OCH) to review final analysis and future planning. Consulted with WSRB for upcoming reassessment. Interfacing with WSRB for a data request on Marrowstone Island in hopes of improving scores for multiple addresses. Met separately with Jefferson County Director of Community Development (Jeremy Williammee & DFM Tracer), JeffCom, PUD and City leadership to review elements of WSRB assessment and discuss upcoming performance improvement opportunities. Meet & Confer for specialty pay workgroup and 2032 executive check in (four meetings). Met with JC leadership to review forestry plans (see attachment). Planning activities and attendance for the All-County Preparedness Day.

FC met with Olympic Area Agency on Aging; they are requesting use of the classroom at Station 6 for a pilot of their Medicare Open Enrollment Clinic. We did a site visit and provided them with our policy and use agreement; the fee will be waved. Schedule TBD. Staff spent a significant amount of time finalizing and submitting grant applications for L&I, FEMA Assistance to Firefighters Grant (AFG) and Fire Prevention and Safety (FP&S), and Jefferson County's 10th of 1% grants.

FC and Roy met with Jefferson County Transit Authority (JTA) to review the amended policy 6013 and 6013a. Following outreach to Jefferson Healthcare, Port of Port Townsend, City of Port Townsend, JTA, and Jefferson County, feedback has been incorporated into the final version included in the packet for consideration. FC met with Jefferson County - Coordinated Water Plan Advisory Group, providing input into water system guidelines.

Miscellaneous Activities

Interviewed the finalists for the volunteer coordinator position. Regular Darkhorse check in. Met with local neighborhood group to develop wildfire evacuation exercise. EMS Council special meeting. Attended JC Admin Professionals and Commissioner's meeting. FF scholarship conversation with community members. Met with Leah Speser regarding analysis of the Enterprise Resource Management project, expected to present at August BOC Meeting. Had lunch with our new volunteer coordinator. FC responded to several public inquiries regarding chemical storage and hazard mitigation related to white liquor at the Mill. In the pulp and paper industry, white liquor is the active cooking agent that separates cellulose fibers from lignin and hemicellulose in wood materials.

Serving the Communities of

*Port Townsend Port Hadlock Chimacum Irondale Kala Point Cape George Marrowstone Island
Paradise Bay Shine Bridgehaven Mats Mats Swansonville Port Ludlow Beaver Valley South Point*

Standing Meetings/Committees

JeffCo DEM IMT Meeting	BOCC	PT City Manager
PT Police Chief	BHC	JeffCo EMS Council
BHAC (10 th of 1%)	ECHHO	PLEC
JH CQI meeting	WA Fire Defense Board	WSRB Subcommittee
EJFR Safety Committee	Washington Fire Chiefs	REAL Team
WFC Legislative Meeting	JC Wildfire Alliance	2032 Meet and Confer
Olympic Community of Health	Port Ludlow Village Council	JCIA Master Plan Group
Local Emergency Planning Committee (LEPC)		

Call Statistics			EJFR Responses By Area for June 2026	
	June 25'	June 26'		
Fires	8	19	Mutual Aid Given	19
Rescue/EMS	350	363	City of PT	216
Non Emergency	56	43	GlenCove/Jacob Miller	23
Hazardous Cond.	2	20	Cape George	15
Service Call	66	73	Ocean Grove/Beckett Pt.	2
Other	2	11	Kala Point	24
Total	484	529	Hadlock/Irondale	85
June Transports			Marrowstone Is.	11
911 - Transported		203	South Discovery	3
911 - Non Transport		150	Chimacum	30
CARES Contacts			Oak Bay	3
June Contacts		119	Northern Ludlow	60
			Southern Ludlow	30
			Other/CARES	8

Serving the Communities of

Port Townsend Port Hadlock Chimacum Irondale Kala Point Cape George Marrowstone Island
Paradise Bay Shine Bridgehaven Mats Mats Swansonville Port Ludlow Beaver Valley South Point

Bayview Pumps Inc
PO Box 370
Port Hadlock, WA 98339
360.379.8000

Estimate

Date
6/25/2026

Name / Address	Site Address
East Jefferson Fire & Rescue Station 5 6633 Flagler Rd. Nordland, WA 98358	

Quantity	Description	Cost	Total
	Estimate to replace pressure system		
1	H2PL 82 Gallon Pressure Tank	906.00	906.00T
1	Anti-siphon Frost Free Hose Bibb	68.00	68.00T
1	40-60 Brass Tank Tee Assembly with air vacuum valve	186.00	186.00T
20	1" Aquapex Tubing	2.55	51.00T
3	1" LF Brass Pex Ball Valve	36.50	109.50T
1	1" Brass LF Pex Check Valve	63.60	63.60T
2	1" x 24" Flexible Stainless Steel Hose	38.00	76.00T
	Misc. Parts & Supplies	175.00	175.00T
6	Labor	160.00	960.00T
	Subtotal		2,595.10
6	Labor	-160.00	-960.00T
	Subtotal		-960.00
	Subtotal		1,635.10
	25% Discount	-25.00%	-408.78

The above prices are an estimate only and are subject to change based on the scope of work. All additional materials & labor to be charged on a Time & Materials basis.	Subtotal before tax	\$1,226.32
	(9.5%)	\$116.50
	Total	\$1,342.82

Petes Electric
Po Box 328
Port Hadlock, WA
98339
peteselectric172@gmail.com

ESTIMATE

Marrowstone Island Foundation

Estimate # 0000266

Estimate Date 06/08/2026

Item	Description	Unit Price	Quantity	Amount
	Reroute septic power to living quarters from N garage.			
Product	Trenching	1100.00	1.00	1,100.00
Product	3/4" pvc " fittings 12 2 romex 12 thhn LNI permit Siemens 120's Labor	1400.00	1.00	1,400.00
<u>NOTES:</u> A DEPOSIT OF 33% IS REQUIRED TO SECURE A SPOT ON THE SCHEDULE. THANK YOU, PETE'S ELECTRIC				
		Subtotal		2,500.00
		+ Jefferson County (9.50%)		237.50
		Total		2,737.50
		Amount Paid		0.00
		Estimate		\$2,737.50

A MORNING IN PORT TOWNSEND

5:30 AM.

A commercial fisherman fuels his vessel at Port Townsend Marina.

Diesel: \$6.80/gallon.

Three months ago it was \$4.40.

A 54% spike — and the strait hasn't even fully closed yet.

The Central Question



How much of our regional fuel supply depends on Hormuz-linked oil markets?

What happens to prices and availability when that strait disrupts or closes?

What can Jefferson County and the Puget Sound region do about it?



ENERGY SECURITY BRIEFING

When the World Holds Its Breath: **The Strait of Hormuz** & Its Impact on **Jefferson County & Puget Sound**

Fuel Prices · Supply Vulnerability · Community Resilience

Jefferson County, WA | June 2026

What the Experts Are Saying

*“This could present a scenario **three times the severity of the Arab oil embargo and Iranian revolution in the 1970s**, and drive oil prices into the triple digits.”*

— Tim Kavonic, Energy Analyst (CNBC, March 2026)

“The sheer volume of oil exported via the Strait of Hormuz, and the limited options to bypass it, means any disruption would have huge consequences for world oil markets. Physical shortages would quickly develop.”

— International Energy Agency (IEA), 2025 Report

“A full Strait of Hormuz closure driving WTI to \$100/bbl would push annualized U.S. headline inflation 1.3 percentage points above the no-conflict baseline.”

— Dallas Federal Reserve, Scenario Modeling 2025

The Strait of Hormuz: Anatomy of a Chokepoint



21 mi

Narrow at its widest navigable point



20 M bbl/day

Oil transiting daily — ~20% of global consumption



25%

Of ALL global seaborne oil trade



19%

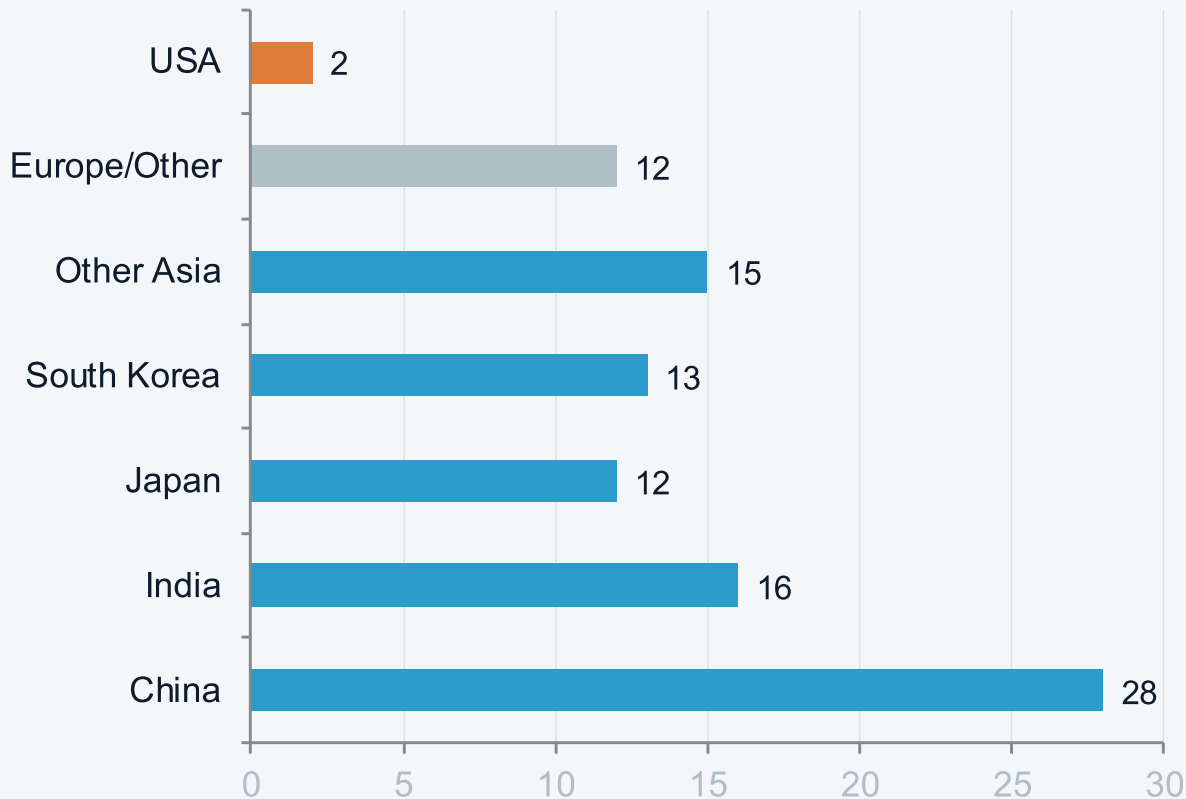
Of global LNG trade (Qatar)

🦋 Think of the Strait of Hormuz as Earth's jugular vein for energy.

It is 21 miles wide at its narrowest navigable point — roughly the distance from Port Angeles to Victoria — yet through those two 2-mile shipping lanes flows one-fifth of the planet's oil supply every single day. There is no bypass. Saudi Arabia's East-West Pipeline can redirect only ~4.2 million b/d. **The remaining ~16 million have nowhere else to go.**

Global Dependency Map: Who Needs Hormuz?

84% of all crude oil through Hormuz flows to Asian markets | Source: EIA / Vortexa 2024



U.S. Direct Exposure

The U.S. imports only ~0.5 million b/d directly from Persian Gulf sources — about 2% of total petroleum consumption.

But the U.S. is NOT insulated. **Global oil is priced on a single world market. A Hormuz disruption raises WTI prices just as surely as Brent.**

Washington State Context

5 refineries in the Puget Sound corridor (Cherry Point, Anacortes, Ferndale, Puget Sound, U.S. Oil) process crude from Alaska, Canada, and overseas imports. Overseas crudes are priced off global benchmarks directly tied to Persian Gulf pricing.

What a Hormuz Disruption Does to Fuel Prices

Expert Scenarios & Historical Analogies | Sources: Goldman Sachs, IEA, CNBC, Modern Diplomacy, LSE Business Review 2025–2026

TENSION (No closure)

Geopolitical fear premium

Crude Oil Price

\$75–85/bbl

WA Pump Price
(regular)

\$4.20–4.60/gal

WA Diesel
(on-highway)

\$4.40–4.80/gal

Low disruption • Already baked in

PARTIAL DISRUPTION

50% flow halted, 1 month

Crude Oil Price

\$90–110/bbl

WA Pump Price
(regular)

\$5.00–5.80/gal

WA Diesel
(on-highway)

\$5.20–6.00/gal

Goldman Sachs: +\$4–\$18/bbl per month halted

FULL CLOSURE

Sustained shutdown

Crude Oil Price

\$150–200/bbl

WA Pump Price
(regular)

\$7.00–9.50/gal

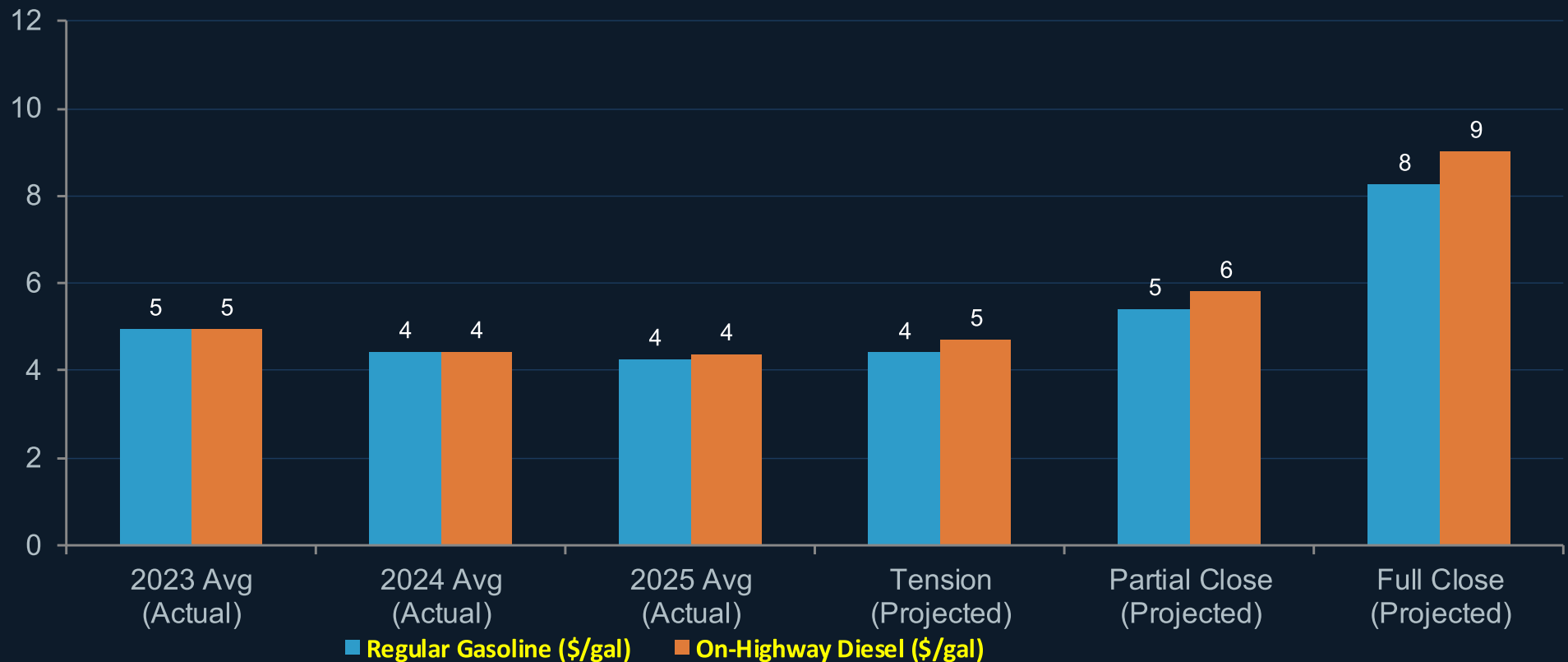
WA Diesel
(on-highway)

\$7.50–10.00/gal

Worst-case: 3× the 1970s oil embargo shock

What You'd Actually Pay at the Pump

West Coast (PADD 5) estimated fuel prices under each Hormuz scenario vs. historical baseline | Sources: EIA, Goldman Sachs, Author's estimates



We've Seen This Before: Historical Parallels

Every major oil supply shock reshaped communities. Ours could be next.

1973

Arab Oil Embargo

Price quadrupled in months. Gas lines stretched city blocks. Speed limits slashed to 55 mph nationwide.

Lesson: Dependence on a single supply chain is fragility.

1979

Iranian Revolution

Oil supply fell 4–5%. Prices doubled. Stagflation gripped the U.S. economy for years.

Lesson: Political instability is an energy risk multiplier.

2022

Russia-Ukraine War

European gas prices hit 10× normal. PADD 5 diesel peaked near \$6/gal. Jefferson County fishermen felt it immediately.

Lesson: Global events become local costs within weeks.

2025–
26

Iran Conflict & Hormuz Tensions

Brent surged ~20% before any closure. WTI jumped 8% in a single session (March 1, 2026). Tankers anchored at the strait entrance.

Lesson: We are already past the opening act.

ACT II: PUGET SOUND'S FUEL SYSTEM

Washington's Refinery Corridor: Our Regional Shield — and Vulnerability



Jefferson County's Unique Fuel Vulnerability

- ▶ Jefferson County is served by fuels from Puget Sound refineries; no cross-Cascade pipeline reaches it
- ▶ Because we're "close", we don't have big storage here; dependent on daily/weekly distribution by truck/barge
- ▶ Like an island, when marine supply chains tighten, Jefferson County runs out faster than mainland communities
- ▶ Ferry system dependency: The WSF (Port Townsend–Coupeville) runs on diesel — higher costs = higher fares or service cuts
- ▶ A significant portion of rural Jefferson County residents heat with oil; alternatives are expensive to retrofit

ACT III: JUST IN TIME LOGISTICS

Just In Time Logistics: Our Achilles Heel



Jefferson County's General Supply Vulnerability

Vast Majority of foodstuffs, parts and key materials come from outside come across the Hood Canal Bridge via truck; WE GET MOST THINGS "JUST IN TIME"

- ▶ Dependency on timely transportation makes us uniquely sensitive to price of fuels and other transportation costs
- ▶ No high-volume throughput facilities: Major Ports, Railroad links, Major Warehouse facilities
- ▶ We depend economically on uninterrupted external traffic links : Food, Fertilizer, POL of all types, Medicine, Tourism
- ▶ **TIMELINESS IS A FUNCTION OF TRANSPORTATION COSTS, AND TIMELINESS DRIVES OUR DAY TO DAY ECONOMY**

Cascading Impacts on Jefferson County & Puget Sound



Commercial Fishing

Jefferson County's fishing fleet is diesel-powered. At \$7+/gal diesel, many vessels become unprofitable. With 20% of county employment in marine trades, a Hormuz closure could trigger layoffs and business closures within weeks.



Home Heating Oil

Rural Jefferson County residents who heat with fuel oil — a large minority — would face bills rising 80–140%. \$2,500/year on heating oil could see that jump to \$5,000–\$6,000+, with little warning and few fast alternatives.



Ferry & Marine Transport

The WSF (Port Townsend–Coupeville) runs on diesel. Higher fuel costs either force fare increases, reduce sailings, or push the service to the financial brink — impacting all businesses with a stake in ferry-related traffic.



Grocery & Supply Chains

Jefferson County is a peninsula, mainly served by truck. Every item trucked into Port Townsend has a fuel cost embedded in it. A 50% diesel spike adds meaningfully to the cost of food, medicine, and building materials.



Tourism Economy

Jefferson County's second-largest economic driver is tourism. With pump prices above \$7/gal, weekend trips from Seattle become luxuries. Occupancy falls, restaurants close early, and seasonal businesses take big hits.



Electricity & PSE Rates

Puget Sound Energy's natural gas customers already saw 10.6% rate increases in Jan 2025. A Hormuz disruption — which also throttles global LNG — could add further upward pressure on gas-fired electricity generation costs.

"TRICKLE DOWN" Effects



Beyond the immediate impacts on daily life:

- ▶ As just one example, 20% of County jobs are related to marine trades — every fuel spike = existential threat to those jobs
- ▶ Medical supply chain tightening leads to more need to travel for medical treatment
- ▶ Ferry system dependency: The WSF (Port Townsend–Coupeville) runs on diesel — higher costs = higher fares or service cuts
- ▶ INCREASING PRESSURE ON LOCAL AGRICULTURE DUE TO HIGHER FERTILIZER COSTS, REDUCED AVAILABILITY

Longer Term Impacts and Consequences



Potential Impacts Beyond 6 Months to 1 Year

- ▶ Local (Olympic Peninsula) Recession as Tourism drawdown and pressure on marine trades and local businesses continues ?
- ▶ Increased costs for maintaining current level of services and capabilities (Operating costs and equipment)
- ▶ Further Erosion of tax revenue relative to population
- ▶ **Significant changes to Mutual Aid and other cooperative agreements with surrounding jurisdictions**
- ▶

ACT VI: WHAT WE CAN DO

Building Fuel Resilience: A Regional Strategy

"The time to fix the roof is when the sun is shining." — John F. Kennedy



Electrify the Fleet

Follow WSF example of hybrid-electric conversion. Jefferson County vehicles and even can follow. Lower operating costs AND Hormuz immunity.



Strategic Fuel Reserves

Jefferson County and Puget Sound ports should maintain minimum 30-day diesel reserves. Model after Hawaii's fuel reserve mandates for island supply security.



Demand-Side Programs

Weatherization assistance to reduce home heating oil dependence. Heat pump incentives. Carpool/telecommute infrastructure. Less demand = less vulnerability.



Diversify Crude Sources

Puget Sound refineries already process Alaskan North Slope and Canadian crude — less Hormuz-linked than Gulf Coast peers. Advocate for sourcing diversity



Resilience Planning

Develop fuel emergency protocols, including priority allocation for emergency services, marine fleet essentials, and electric power support for essential services



Community Energy Cooperatives

Collective purchasing of fuel hedges, bulk biodiesel supply, and shared renewable energy installations reduce per-unit costs and community exposure.

The Closing Argument

8,000 miles away, a 21-mile strait determines whether the ferry runs, your business survives, your fishing boat is profitable or kept in repair, or your heating bill is survivable.

We are not powerless. Jefferson County and the Puget Sound region have unique assets: access to local refining capacity, a culture of maritime ingenuity, and a community that has navigated hard waters before. The question is whether we act before the crisis, or scramble after it.

ADVOCATE

Jefferson County & Port of Port Townsend to adopt formal fuel emergency protocols and minimum reserve requirements

DIVERSIFY

Support electrification of marine fleets, public transit, and home heating — reducing exposure at every level

EDUCATE

Share this briefing information. Every resident, business owner, and elected official in the region needs to understand this risk



References & Data Sources

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5. LSE Business Review. 'Disruption in the Strait of Hormuz is a Global Inflation, Shipping and Growth Story.' March 2026.
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EAST JEFFERSON FIRE RESCUE

Fire Chief Bret Black bblack@ejfr.org
24 Seton Rd • Port Townsend WA 98368
360.385.2626 • ejfr.org

To: Jefferson County Board of Commissioners

From: Fire Chief Bret Black *Bret Black*

Date: June 25, 2026

Subject: Unsafe Conditions at Mill Road Encampment

I would like to share my professional perspectives relevant to the conditions in the forested area in the Glen Cove neighborhood, adjacent to the Caswell-Brown compound along Mill Road, (see map).

The unhoused community is probably our most vulnerable population by any measure. Often, they are dealing with multiple overlapping issues, physical and/or mental health challenges, and in some instances, substance abuse and recovery, which can manifest in diminished decision making, behavioral disorders, and just struggling to survive day-to-day. Increasingly, we are seeing correlating 911 emergencies at this location which include medical emergencies, drug related activities, campfires (presumably for heat, cooking and illegal drug use), plus unsanitary conditions which include human waste, etc. These people need our support and compassion. By the very nature of these challenges, they need to be supported in a manner that minimizes risk and provides a supportive environment; the current conditions on Mill Road **are neither**.

For some time EJFR has observed an increasing presence of our unhoused population taking up residence in this heavily forested area. Our firefighters estimate there are approximately 40 people living in the forest in a menagerie of camp sites (not including Caswell-Brown). Access is difficult, making 911 responses challenging and unsafe for our firefighters and the forest occupants. There are no access roads or trails into the area, which is overgrown with thick vegetation over six feet high. It's apparent there has been no attempt to improve the wildfire defensible space or remove ladder fuels, much less improve emergency access. **To reiterate, this poses a significant safety hazard for the forest occupants and the first responders.** Of additional concern, our firefighters have observed county workers and contractors encouraging the unhoused population to take up residence in the forested area, even assisting them with moving their belongings into the forest. I confirmed this yesterday when I overheard a conversation between county workers and local housing advocates.

I would also like to reference Sherriff Pernsteiner's letter dated April 9, 2026, where he accurately describes the conditions at the site and violations of Jefferson County Encampment Policy 6.4 which dictates criteria warranting removal of encampments, and related hazards.

- **Fire hazard:** Multiple recent fires have been observed both on county and adjacent mill property. Given the dry vegetation, this presents an immediate and significant risk.
- **Excessive trash accumulation:** The area is heavily littered with garbage.
- **Limited access for services:** Access is restricted to PT Paper property, which will soon be gated.

Serving the Communities of

Port Hadlock Paradise Bay Port Townsend Shine Chimacum Bridgehaven Irondale Mats Mats
Kala Point Swansonville Port Ludlow Cape George Beaver Valley Marrowstone Island South Point

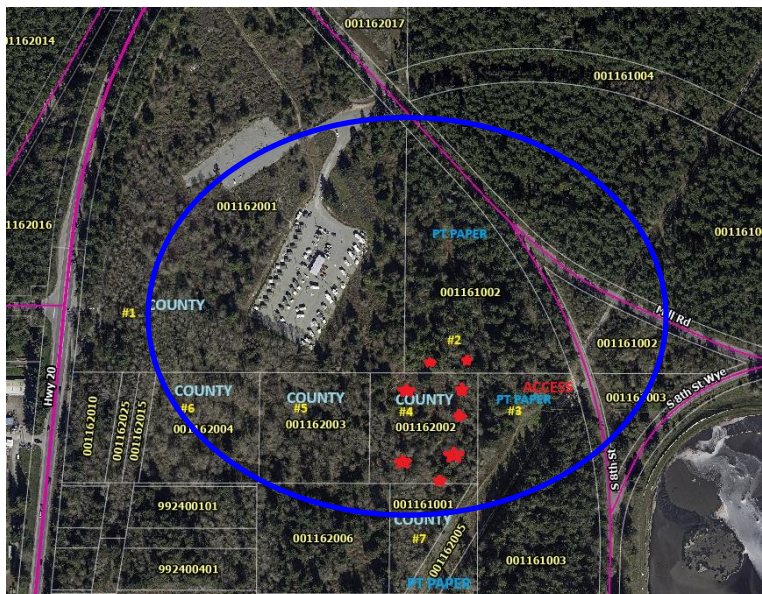
- **Environmental damage:** Evidence of tree cutting and vegetation disturbance.
- **Lack of sanitation facilities:** No sanitation services are available on or near the site.
- **Critical infrastructure proximity:** Main waterline and powerlines for the mill and PT are present.

Yesterday, we had a near-catastrophic event, where a human caused fire ignited the forest; but we were fortunate. The fire was in the morning, before it heated up and dried out, while the winds were calm. If we had a mild onshore flow of 5 – 10 MPH, (which is typical for Port Townsend), the fire would have immediately threatened the utilities and main power supply for the city. If we had a mild southeasterly wind, I would expect ember cast to immediately threaten the Caswell-Brown compound and adjacent neighborhoods. The reporting party stated they could see a heavy smoke column with burning embers being carried aloft above the tree canopy.

It took us approximately 10 minutes to find the fire, then another 25 minutes to get our fire hoses extended to begin extinguishing the fire. Our firefighters had to physically hack their way through the forest with hand tools and chainsaws to get to the fire. Luckily, with the help from mutual aid partners, we were able to contain the fire in about 90 minutes, full extinguishment took 4+ hours and about 35 personnel. (EJFR only has 13 people on duty). We had several other 911 calls during this time where we had limited 911 resources, **including a CPR call**.

The previously mentioned conditions on Mill Road create the perfect conditions for a preventable tragedy, the proverbial “Swiss cheese affect”. I plead with the county to abate the site and take immediate steps to mitigate the dangerous conditions present at the forested area along Mill Road in the Glen Cove community which directly impacts our most vulnerable community, the unhoused.

Additionally, I strongly suggest prioritizing a long-term strategy and framework for providing a safe and supportive environment for our unhoused, wherever we provide supportive services. Sadly, there are many recent examples of homeless encampment fires causing property damage, injuries and fatalities. We are not helping anyone (particularly the unhoused) by letting these conditions persist.



EJFR is ready and committed to collaborating in any manner that's within our purview.

Serving the Communities of

Port Hadlock Paradise Bay Port Townsend Shine Chimacum Bridgehaven Irondale Mats Mats
Kala Point Swansonville Port Ludlow Cape George Beaver Valley Marrowstone Island South Point

Trust Land Transfer Program Parcel Application Cover Sheet

Date: 9/26/23

Name of parcel: Cape George

County/counties in which parcel is located: Jefferson County

Contact Information

Provide contact information as indicated below. All fields are required unless indicated otherwise.

A receiving agency also can serve as an applicant, in which case the receiving agency primary contact name and applicant name would be the same. The primary contact at the receiving agency does not need to be the same person who signs the receiving agency's letter of intent.

➤ Applicant

Name: Mark McCauley

Professional affiliation (if any):

Job title (if any): County Administrator

Mailing address*: P.O. Box 1220, Port Townsend, WA. 98368

Best phone number to reach you: 360-385-9130

Email address: mmccauley@co.jefferson.wa.us

*Optional

➤ Receiving Agency

Name of receiving agency: Jefferson County

Mailing address: mmccauley@co.jefferson.wa.us

Primary contact name: Mark McCauley

Job title: County Administrator

Primary contact phone number: 360-385-9130

Primary contact email address: mmccauley@co.jefferson.wa.us

Trust Land Transfer Program Parcel Application

Fill out this application to nominate a parcel of state trust lands for the Trust Land Transfer (TLT) Program. All fields are required. Submit the following attachments with your application:

- A map of the proposed parcel. Include section boundary lines for geographic reference so DNR can map the parcel in its GIS data system.
- A letter of intent from the receiving agency to accept and manage the parcel (required). The letter must be signed by someone at the receiving agency who has the authority to accept the transferred parcel.
- Letters of support from the community, receiving agency, advocacy groups, neighborhood associations, or others. Letters of support are optional but strongly recommended. If you need more time to obtain letters of support, you may submit them separately from your application. Letters should be sent to dnrtltprogram@dnr.wa.gov no later than April 1, 2024.

Submit this application, including the cover sheet and requested attachments, to dnrtltprogram@dnr.wa.gov by 5pm on September 30, 2023. Make sure the application is signed by both the applicant and the primary contact at the receiving agency. The primary contact does not have to be the same person who signs the receiving agency letter of intent.

Please do not send attachments that are not specifically requested in this application, such as fact sheets, press releases, or other materials. These additional attachments will not be reviewed or provided to the advisory committee for use in scoring. Also, do not send photos. If your parcel is considered eligible for the TLT program, you will be asked to give a presentation to the advisory committee; photos can be included in your presentation.

For more information on the TLT program and instructions for filling out this application, visit www.dnr.wa.gov/managed-lands/land-transactions/trust-land-transfer.

Part A: Parcel, Applicant, and Receiving Agency Names

Date: 9/26/23

Name of parcel: Cape George

Applicant name: Mark McCauley

Name of receiving agency: Jefferson County

Name of primary contact at receiving agency: Mark McCauley

Part B: Parcel Information

Parcel Location and Zoning

If the entire parcel is in one county, fill out the top three lines only. If the parcel crosses county boundaries, provide information for the portion of the parcel that is located in each county.

County in which parcel is located: Jefferson

Township, range, and section: 24 30N 2W

Current zoning: RR-20

County in which parcel is located:

Township, range, and section:

Current zoning:

County in which parcel is located:

Township, range, and section:

Current zoning:

Total, estimated number of acres in proposed parcel: 156

Does this parcel include State Forestlands? ☒ ☐
Yes No

If yes, approximately how many acres of State Forestlands does this parcel include? 156

Parcels that are worth \$15 million or more, or have 4,500 or more total acres require a pre-nomination meeting with DNR and the receiving agency before July 1, 2023.

If your parcel meets this criteria, indicate the date on which the meeting occurred:

DNR strongly recommends a pre-nomination meeting with DNR and the receiving agency for parcels that include 1,000 acres or more of State Forestlands, regardless of the parcel's total size or value. The meeting should take place before July 1, 2023.

If your parcel meets this criteria, did you attend a pre-nomination meeting? ☐ ☐
Yes No

Date on which the meeting occurred:

Parcel Description

Describe the topography. For example, is the parcel flat, hilly, or mountainous?

The underlying geology of this part of the Olympic Peninsula is characterized by terrain created during the Vashon glacial stage and was covered by thousands of feet of ice of the Puget lobe that advanced south from Canada and the northern Cascades. Glacial run-off from this period also significantly contributed to the character of the land features in this area. The Cape George parcel is moderately flat, with elevations ranging from approximately 300 to a height of 500 in the southwest corner. Subtle variations in topography are due to the channel of a perennial non-fish bearing stream as well as a wetland.

What is the dominant vegetation type (for example, forested, grassland, shrub-steppe)? If forested, is the entire parcel forested or does the parcel have a mix of forest and open areas?

The dominant vegetation type in the parcel is plantation Douglas-fir forests of varying stand ages including recent clearcuts. These are dry Douglas fir dominated forests mixed with western hemlock, western redcedar and a variable understory of salal, ocean spray, Oregon grape.

Stand ages vary across this property from an older protected stand with 200+ year old trees taking up approximately 5 acres. Another portion is low productivity with high proportion of willow and madrona. Most of the rest of the property (170+/- acres) is younger than 40 years old, lower productivity mostly Douglas-fi

Are there barns, boat launches, public restrooms, or other facilities on the parcel? If yes, describe. If the parcel has been leased for agriculture or other uses, describe any improvements the leaseholder has made, if known.

Public facilities limited to local user trails and Cape George Road which bisects the parcel.

Describe any unique physical features of the parcel, such as local landmarks or water bodies.

The Cape George parcel contains wetlands as well as a forest stand of notable mapped old growth forest known locally as "The Quimper Lost Wilderness," which has gained considerable attention and support from the local community over the past few years.

Part C: Prioritization Criteria

In the following section, address four of the five prioritization criteria that the advisory committee will use to prioritize the parcels for transfer¹. Answer all questions succinctly. Refer to the prioritization criteria summary for information on how each criterion is scored.

This application does not include Criterion Five, tribal support. DNR and the receiving agency together will conduct tribal outreach and provide a summary of comments received to the advisory committee in a separate document.

DNR records and files are subject to the Public Records Act ([RCW 52.46](#)). In addition, DNR will post applications for eligible parcels on its website. Do not include any confidential or sensitive information in your application that cannot be made public. For example, do not provide specific location information for rare or unique plants or specific descriptions and location information for archaeological sites, artifacts, or other sensitive cultural resources.

To protect personal contact information such as email addresses and phone numbers, the cover sheet on this application will be removed before the application is posted.

➤ ***Criteria One: Community Involvement and Support***

This criterion gauges the level of community involvement and support for transfer of the proposed parcel. This criterion does not address tribal support. As noted above, tribal support is assessed through a separate process.

When scoring your parcel for this criterion, the advisory committee will consider letters of support from local citizens, local organizations, local elected officials, interest groups, volunteers, public agencies, and others, in addition to the information in your application. These letters are optional but encouraged. You may provide these letters to DNR with your application, or send them to DNR separately from your application package by April 1, 2024.

¹ Some deed restrictions will be placed upon the parcel when it is transferred. Restrictions may include mineral reservations (RCW 79.11.210), ability to purchase road access (RCW 79.36.370), specific easement reservations to protect remaining state trust lands, and/or restrictions on future, permitted uses of the property for the grantee (receiving agency) and their successors (in the event the parcel is conveyed to a new owner, or the receiving agency changes their name). Use restrictions will be based on the specific legislation that authorizes and funds the transfer. DNR also may consider a DNR proprietary use and management restriction on the parcel associated with DNR's *State Trust Lands Habitat Conservation Plan* (HCP). DNR will consult the intended TLT recipient on any proposed, proprietary HCP encumbrance language prior to the transfer.

Has the community been provided an opportunity to learn about the proposed transfer and share their thoughts? If yes, describe efforts made to engage with the community.

Community engagement regarding the management of this parcel has been ongoing for over a decade. In 2012, the Forests For the Future Report, a collaborative analysis prepared by community members, DNR and the county, evaluated potential management strategies for all DNR parcels in Eastern Jefferson County. That report included Trust Land Transfer as a management path for many parcels. In 2019, the County initiated the Jefferson County Forest Management Project. The BOCC held a public in-person workshop in November, 2022 which was attended by over 100 people. This was an evening-long opportunity to share information about proposed management of DNR lands and extensive public input was collected. Additional workshops have been held as part of the BOCC meetings since that time, including most recently September 18, 2023.

Describe the level of involvement and support from the community for the transfer, including local citizens, local organizations, local elected officials, interest groups, volunteers, public agencies, and others.

The Quimper Lost Wilderness within the Cape George parcel is a beloved old growth stand for the greater East Jefferson community. Led by local resident Steve Grace, The Olympic Peninsula Chapter of the Washington Native Plant Society, the Jefferson Land Trust and other groups have worked to save this notable forest when it was scheduled for harvest five years ago. Recreation trails go through the stand but also through the parts of the parcel north of the Cape George Road. Because of the relative density of housing and scarcity of open space for public recreation, the entire Cape George parcel is a hiking, running and walking destination for residents of the Quimper Peninsula.

The Cape George parcel will be included in the Jefferson County Forest Management program. The program receives broad support from the community because of its ability to provide multiple benefits including improved forest health, reduced fire risk, inputs to the local forest products economy and enhanced recreation opportunities. It is near a number of dense residential neighborhoods.

Explain any known opposition to the transfer and any efforts to mitigate or address this opposition. Provide an explanation of why the transfer should move forward despite any community opposition.

Residents of the Quimper Peninsula are hugely supportive of greater involvement of the County in local forestland management. This addition to Jefferson County's forest base will add to open space in a residential area and protect opportunity for passive recreation. Known opposition isn't from the community, it is from the American Forest Resource Council, a state-wide timber lobby organization who opposes change in management of the DNR timberlands from the status quo. There also may be concerns from some Junior Taxing Districts who we have yet to discuss considerations with the potential harvest of this specific parcel.

Describe any outreach efforts specifically to overburdened communities, underserved populations, or vulnerable populations, and summarize any feedback received from these groups.

Outreach efforts include ongoing tribal consultation with the Jamestown S'Klallam Tribe (JST). In general the JST is supportive of the county acquiring parcels through Trust Land Transfer. This parcel expands the local accessible opportunities for low cost recreation such as walking.

➤ *Criteria Two: Ecological Values*

Ecological values are the water, minerals, biota, and other factors that make up natural ecosystems and support native life forms. Examples of high ecological values include but are not limited to the following:

- Habitat for fish and wildlife species, including federal or state endangered, threatened, or sensitive species; and/or wide-ranging migratory species, especially winter range for these species.
- Opportunities to create larger blocks of high-quality habitat.

- Federal or state endangered, threatened, or sensitive plant species.
- Forests that meet the definition of old growth in DNR's *Policy for Sustainable Forests*.
- Other ecological traits that make this parcel significant on a global, regional, state, ecosystem, or watershed level.

Describe the specific ecological values of the proposed transfer. Include the ecological and biological quality of wildlife habitat and the habitat's role in supporting these species. If discussing endangered, threatened, or sensitive plant species, do not provide specific location information.

The Cape George parcel offers very high quality habitat due to the mix of forest age classes and forest types found within it, but primarily because of the 30 acre patch of structurally complex older forest, with large diameter Douglas-fir and western red cedar trees known as the Quimper Lost Wilderness. In addition, this parcel features a large wetland. It's importance as forest habitat is increased due to it's location within a landscape that features a mix of small lots and high density housing. Habitats in the parcel connect with the coast due to protected space at the adjacent Beckett Point Fisherman's Club, which is unusual for public forests in the area.

Describe the proximity of this parcel to other conserved areas (public, private, or tribal). Will this transfer create larger blocks of quality habitat?

The Cape George parcel is adjacent to very densely populated areas. One corner of the parcel touches the protected open space managed by the Beckett Point Fisherman's Club and therefore provides habitat which connects all the way to the waterfront through the protected open space. It is close to the Quimper Wildlife Corridor, a protected region in the North Quimper Peninsula, with several parcels connected for green space and habitat in the high density region of the county.

Describe the stewardship or management practices of the receiving agency to perpetuate the ecological values of the parcel. For example, does the agency have the ability to manage, monitor, and protect these values once the parcel is transferred? How would the parcel fit within long-term management plans?

The Jefferson County Forest Management program will manage with a focus on ecological values. The property will have a long term management plan developed specifically using ecological forest management practices and prioritize habitat conservation and recreational values for the property long term. Jefferson County's Forest Management program has already demonstrated a commitment to this work.

➤ Criteria Three: Economic Values

This criterion addresses the potential positive or negative economic impact of the proposed transfer on local economic industries and the extent of those impacts. Examples of economic industries include but are not limited to the following:

- Local recreation
- Local tourism
- Forest products
- Non-forest products
- Local public services
- Shellfish
- Agriculture

In your answer, do not address the impacts to local industries of ceasing DNR's trust management activities on the parcel, now or in the future. Examples of these activities include timber harvest or leases for agriculture, grazing, or other uses. If a parcel is being nominated for this program, chances are that few, if any, of these activities are occurring on the parcel now, and the potential for these activities occurring in the future is low. DNR assesses this potential in detail when it conducts the "best interests of the trusts" analysis.

Instead, address the potential economic implications (positive or negative) of the parcel becoming a park, open space, nature preserve, or similar designation. For example, will the transfer:

- Attract more visitors to the area, who will spend money with local businesses?
- Provide additional protection of water resources, which will protect a local fish or shellfish industry?
- Affect agriculture, timber harvest, grazing, or other revenue-generating activities currently occurring on adjacent or nearby private properties?

- Affect future development plans for the local area?
- Affect the delivery of public services, such as a water pipeline, transmission line, or other infrastructure?

Describe the positive economic values of this transfer.

These transfers will add to the open space and recreational opportunity on the Quimper Peninsula, which in turn increases the value of nearby homes because people enjoy living close to farms, forests and other protected lands and are willing to pay for that proximity. These spaces raise the value of nearby homes on the North Olympic Peninsula by \$616 million and increase property tax revenue by \$6.11 million a year.

Open space and recreational opportunity also contributes significantly to visitor spending in Jefferson County, adjusted for 2020 value using 2015 data, visitors spent almost \$30 million in Jefferson County contributing to 244 jobs and over \$1.5 in sales and local tax revenue .

Specifically, at Cape George, over time forest health harvests could result in 800 MBF in timber volume through low intensity, variable density thinning over the next 25 years. (Assumption is harvesting an average of 7 MBF/acre on 40 acres every 10 years.)

Describe the negative economic values of this transfer, and any potential strategies for mitigating those impacts.

Some loss of revenue from will occur due to lower intensity management than DNR, but low intensity, selective timber management will be utilized for a lower sustained revenue. Also increased public recreation opportunities will also allow for more tourism income to Jefferson County to help offset timber revenue loss.

➤ Criteria Four: Public Benefits

A public benefit is something that has a positive effect on the general public or one or more groups of people. Examples of public benefits include but are not limited to the following:

- Park, open space, nature preserve, or similar designation
- Opportunities for resource-based recreation that are scarce or unavailable in the local area
- ADA-accessible recreation opportunities
- Distinctive scenic or aesthetic features
- Documented archeological, non-tribal cultural, or historically significant sites (Indicate if these features are present but do not describe them or indicate where on the parcel they are located)
- Scientific research opportunities and outdoor education opportunities

Describe the current public benefits provided by the parcel. Including any existing recreational uses.

We would be remiss if we didn't mention the pandemic we've been through together which has underscored that access to conserved lands, trails, and parks is crucial to quality of life. During this crisis, people have turned to these spaces like never before—for fresh air, exercise, meditation, a sense of peace. Research shows that conservation and parkland are, indeed, a potent force for our well-being: numerous scientific studies show the benefits of nature for both physical and mental health.

Specifically, undeveloped lands with pervious surfaces improve water quality by capturing precipitation, filtering pollutants, and slowing runoff. Conserved farms, forests, trails, and parks on the North Olympic Peninsula provide value by absorbing 1.2 billion cubic feet of water and filtering 82,400 tonnes of pollutants, resulting in \$1.09 million in stormwater management value each year. Further, trees and shrubs on conserved farms, in forests and parks, and along trails remove air pollutants that endanger human health and damage structures. These spaces on the North Olympic Peninsula provide health benefits and reduce pollution control costs by \$25.8 million per year.

Public benefits include hiking, walking, horseback riding, hunting and the existence value given the regional awareness of the importance of the remaining acres of mature forest. This property is used heavily by the surrounding high density neighborhoods as important greenspace.

Describe the public benefits that would result from the transfer. For example, transferring this parcel could expand existing public recreational access to the parcel, or provide new access.

Conserves Quimper Lost Wilderness and surrounding buffer forest. Education opportunity for forest management and Fire risk reduction. Diversify the forest and provide example of working and forest and recreation working together.

Identify the communities that would be served by the parcel, including any overburdened community, underserved population, or vulnerable population that might receive direct public benefits from this transfer.

Economically underserved. Rural distressed community. Residents in poverty and recreation. Local tribes. National and regional trail users.

Describe how the proximity of the proposed transfer to these communities may increase the benefits you describe.

Free and easy access to these user groups.

Cite any publicly reviewed or adopted plans that support the need for the public benefits identified. Provide a link to these plans if available.

Jefferson County Parks, Rec and Open Space Comprehensive Plan
http://www.countyrec.com/forms/6081_final_draft_jefferson_co_pros_062915_final.pdf

Jefferson County Comprehensive Plan
<https://www.co.jefferson.wa.us/578/Jefferson-County-Comprehensive-Plan>

Jefferson Land Trust Conservation Plan
https://www.saveland.org/wp-content/uploads/2016/06/2010_JLT_ConservationPlan_LoRes.pdf

"Economic Benefits of Conserved Lands, Trails, and Parks on the NorthOlympic Peninsula" by Trust For Public Lands

Part D: Receiving Agency

How will the receiving agency manage this parcel? Will the parcel be managed as a park, open space, nature preserve, or similar designation? Include information on how you will preserve the parcel's ecological values and public benefits. If the parcel is forested, describe plans (if any) to maintain or improve forest health and reduce wildfire risk.

Manage for open space and ecological forestry to improve forest health and reduce wildfire risk. The property will have a forest management plan developed and implement with a group of advisors to meet multiple goals for lower intensity mixed forest management to maximize ecological values, recreational values, and sustained smaller timber revenue sales through variable density selective thinning. County will work with fire department to increase access for fire mitigation and conduct selective thinnings and PCT treatments to keep fire risk reduced.

Is there a comprehensive or landscape management plan that would apply to this parcel once it is transferred? If yes, include a hyperlink to the plan, if available.

Yes, Jefferson County Comprehensive Plan
<https://www.co.jefferson.wa.us/578/Jefferson-County-Comprehensive-Plan>

Has the acquisition of this parcel been identified in planning documents as a priority? If yes, briefly explain why.

Yes, in the Jefferson County Forest Management Plan. This parcel has been identified as an ideal candidate to move into county ownership for mixed priorities including expanded recreational use, demonstration of low intensity ecological forest management through variable density selective thinning as a way to create a low amount of sustained revenue while improving ecological function within the property.

This property has gained significant attention in the past few years because of the "Quimper Lost Wilderness" and has a local advocacy group that has identified this property as a priority to protect for ecological and recreational values in the area.

How will the receiving agency fund the management of this parcel?

Parcels will be managed cooperatively in the Jefferson County land base using funds from selective harvesting to manage all properties. Annual and long range planning to ensure the financial security of these properties at lower intensity management regimes will be carefully planned and has already been demonstrated to be successful at the county level in Jefferson and Kitsap Counties.

Part E: Summary Statement

In 300 words or fewer, summarize why you think this parcel is a good candidate for the TLT program.

Jefferson County has communicated with DNR and defined a priority area for Jefferson County's Forest Management Program north of Highway 104 in Jefferson County, which has the highest population centers and forests that have lower production than elsewhere in the county partially due to lower rainfall.

This parcel is a unique habitat on the Olympic Peninsula and Western Washington due to the low rainfall Douglas-fir dry forest type. The locally named "Quimper Lost Wilderness" older, structurally complex stand of this forest has gained significant attention and support from the local community for conservation and recreation. There has been ample support and advocacy for protecting this parcel for the older stand and transfer to county ownership serves as an ideal way to demonstrate lower intensity forest management and fire risk mitigation as a public outreach tool for the local community on the younger stands in the parcel as well as conservation of an ecologically significant older stand for public benefit.

Part F: Signatures

➤ Applicant

The information I have provided is true to the best of my knowledge.


Signature _____ Date September 28, 2023

Jefferson County Administrator

Job Title (if any)

Professional affiliation (if any)

➤ Receiving Agency*

*If the receiving agency is acting as the applicant, check this box and leave rest of this section blank. ☒

I have reviewed this application and the information is true to the best of my knowledge.

Signature

Date

Job Title

Professional affiliation (if any)

Part G: Glossary

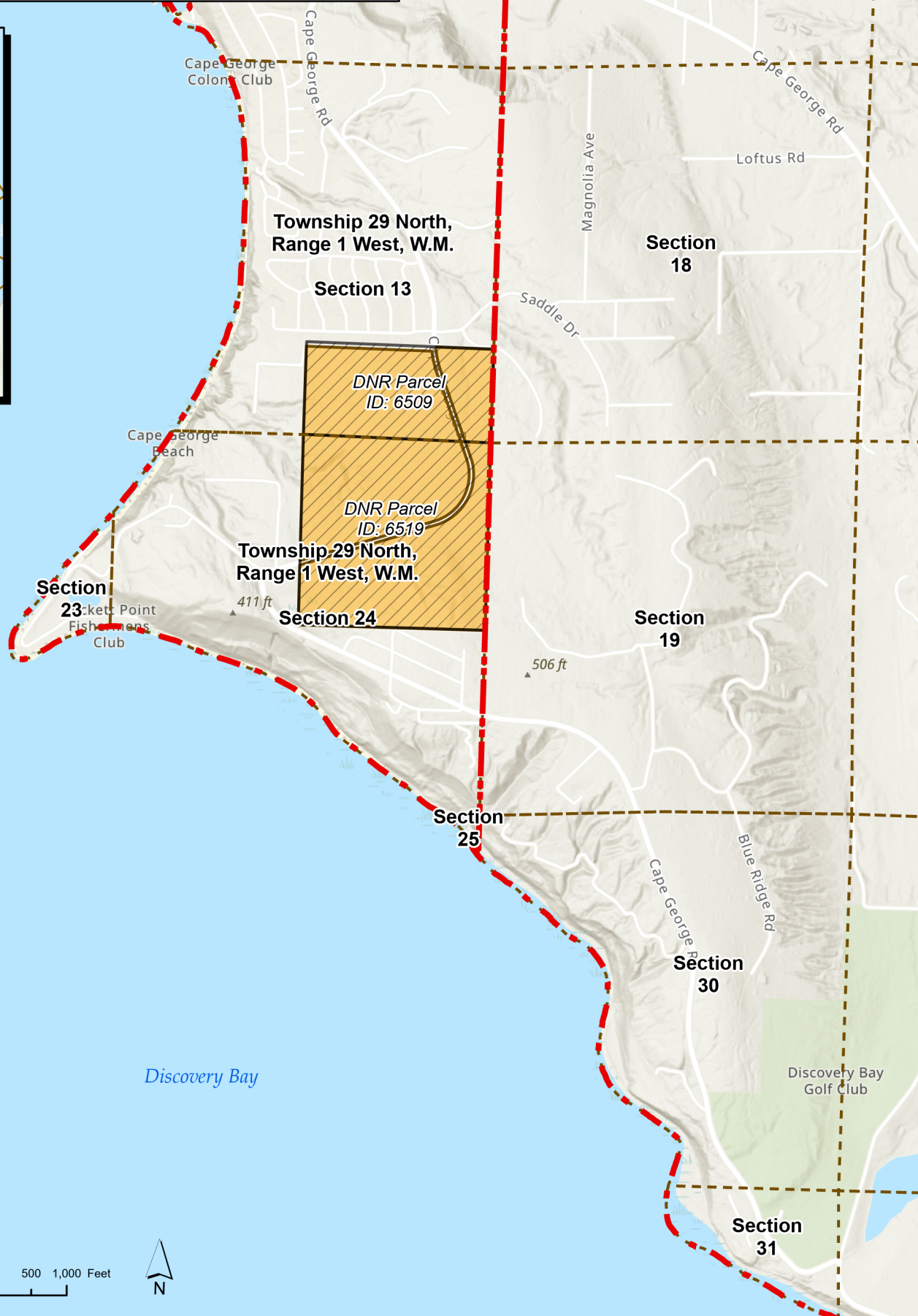
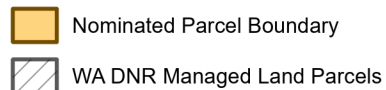
Old-growth forest: Per DNR's *Policy for Sustainable Forests*, forest stands of at least 5 acres that are in the most structurally complex stage of stand development, sometimes referred to as the fully functional stage of stand development, with a natural origin date prior to 1850, generally considered the start of European settlement in the Pacific Northwest. Examples of structural complexity include multiple canopy layers, snags, gaps in the forest canopy, and fallen trees on the forest floor.

Overburdened community: A geographic area where vulnerable populations face combined, multiple environmental harms and health impacts, and includes, but is not limited to, highly impacted communities as defined in RCW 19.405.020 (ESSSB 5141 Sec. 2 (11)). "Highly impacted community" means a community designated by the department of health based on cumulative impact analyses in RCW 19.405.140 or a community located in census tracts that are fully or partially in "Indian country" as defined in 18 U.S.C. Sec. 1151.

Resource-based outdoor recreation: Outdoor recreation that is dependent on a particular element or combination of elements in the natural and cultural environments that cannot be easily duplicated by humans. Examples include but are not limited to trail use, camping, boating, swimming, picnicking, and nature study.

Underserved populations: Populations who face barriers in accessing victim services, and includes populations underserved because of geographic location or religion, underserved racial or ethnic populations, populations underserved because of special needs (such as language barriers, disabilities, alienage status, or age) and any other population determined to be underserved by the Attorney General or the Secretary of Health and Human Services, as appropriate (34 USC § 12291(a)(39)).

Vulnerable populations: Population groups that are more likely to be at higher risk for poor health outcomes in response to environmental harms (ESSSB 5141 Sec. 2 (14)). "Vulnerable populations" includes, but is not limited to: (i) Racial or ethnic minorities; 11 (ii) Low-income populations; 12 13 (iii) Populations disproportionately impacted by environmental harms; and 14 15 (iv) Populations of workers experiencing environmental harms.



Disclaimer: Jackson County does not attest to the accuracy of the data contained herein and makes no warranty with respect to its correctness or validity. Data contained in this map is limited by the method and accuracy of its collection.

Prepared By: Kevin Hitchcock
Date: September 28, 2023
© 2023 Jefferson County GIS
File: M:\MapDocs\Proj\County\Forestry\Workshop\2023\ForestryWorkshop.aprx

0 500 1,000 Feet





EAST JEFFERSON FIRE RESCUE

Pete Brummel, Deputy Chief, M.S., CTO
24 Seton Rd • Port Townsend WA 98368
360.385.2626 • ejfr.org

July 21, 2026

To the Board of Commissioners,

I would like to thank the Board for your support in my professional development and fortitude to strengthen and improve service delivery, health and wellness, operational readiness and making EJFR a premier fire service organization. I am proud to have been part of a group of dedicated people that have accomplished several key goals and objectives:

- Increased minimum staffing
- Implementing Battalion Chiefs, Medical Services Officer, Training Captain
- Investing in our Class A Burn Prop at the Training Tower
- Investment in the Firefighter in Training program (FIT)
- Contributing personnel to the Kitsap Fire Training Academy
- Investing in new apparatus, station improvements
- Special Operations Program
 - Rope Technician
 - Confined Space Technician
 - Structural Collapse Operations
 - Marine
- Professional networking at the local, State and National levels
- Strengthening labor relations and processes
- Leveraging data analytics
- Supporting health and wellness initiatives

I am looking forward to retirement and starting a new chapter in my life, and I wish the best for East Jefferson Fire Rescue.

Respectfully,

Pete

Serving the Communities of

*Port Townsend Port Hadlock Chimacum Irondale Kala Point Cape George Marrowstone Island
Paradise Bay Shine Bridgehaven Mats Mats Swansonville Port Ludlow Beaver Valley South Point*

Date Prepared: 7/6/26

Subject: Community Risk Division Report

Prepared By: Robert Wittenberg

Public Education, Events, and Presentations	Events • 6/6 Salish Coast Elementary End of Year Festival • 6/6 Touch a Truck Event • 6/6 Fire Extinguisher Training, Port Ludlow Marina, 25 Contacts • 6/7 Wildfire Presentation, Lower Dundee Neighborhood Meeting, 40 Contacts • 6/11 Requested Interview with Child at Salish Coast for Youth Firesetting Intervention • 6/21 Marrowstone Strawberry Festival, 50 Contacts • 6/24 Fire Extinguisher Training at Shipwrights Coop, 48 Attendees • 6/27 Wildfire Presentation at Preparedness Day, 60 Attendees • 6/27 All County Preparedness Day, 250 Contacts
Community Partnerships	• 6/3 Jefferson County IMT Meeting • 6/3 Preparedness Day Planning Meeting
Smoke Alarm Installations	• June – Six New Alarms Installed and four Battery Changes • 2026 Totals – 44 Smoke Alarms Installed, No CO Detectors Installed
Plan Review, Inspections, Investigations	Community Concerns and Consultations • 6/1 Consult with Eisenbeis Condo Assoc on Safety Recommendations • 6/10 Capital Improvement Inspection of Station 2 • 6/12 Steampunk Festival Inspection Fire Code Inspections (City of Port Townsend) • June – 6 Fire Code Inspections Completed • 2026 Total – 93 Fire Code Inspections Completed Meetings • 6/1 Preconstruction Meeting with City of Port Townsend, Discovery Rd Improvement • 6/4, 6/11, 6/17, 6/25 New Development Reviews with City of Port Townsend • 6/4 Three Preapplication Meetings with City of Port Townsend • 6/11 Development Review Meeting with City for Fire Access • 6/25 Preapplication Meeting with City of Port Townsend Home Wildfire Assessments • June – 23 Home Wildfire Assessments Completed • 2026 Total – 31 Home Wildfire Assessments Completed • 6/30 DNR Grant Period Ended, 21 Assessments, Two iPads, Admin Time. Reimbursement of \$6,580

Public Information Officer (PIO)	Media Interviews • 6/22 Interview with PT Leader on two fires and kayak rescue Social Media Posts • 6/2 CPR Class Reminder • 6/4 DNR Listening Sessions Promotion • 6/4 Preparedness Day Promotion • 6/6 Touch a Truck Promotion • 6/19 Preparedness Day Promotion • 6/24 Mill Road Brush Fire • 6/24 Kitsap Fire Academy Graduation Media Releases • 6/24 Mill Road Brush Fire Social Media Followers • Facebook – 4,138, Up 24 followers • Instagram – 743, up 8 followers Monthly Newsletter • 6/16 June Newsletter Published, 160 Sends, 112 Opens (74% Open Rate) • 162 Newsletter Subscribers
Professional Development	• 6/4 WSAFM, Mobile Food Truck Inspection Program • 6/17 WSAFM, IFC Egress Overview • 6/17 Knox Box Loaner Program Overview • 6/17 Vision 20/20 Youth Firesetting Prevention and Intervention Round Table
Personal	• 6/15, 6/29 Days Off • 6/19 Juneteenth Holiday

Table 3A-2 Density and Dimensional Standards	Irondale and Port Hadlock Urban Growth Area (UGA)					
	Commercial	Residential			Industrial	Public
	Urban Commercial/Visitor-Oriented Commercial	Urban Low Density Residential	Urban Moderate Density Residential	Urban High Density Residential	Urban Light Industrial	Public
Development Standard	UC/VOC	ULDR	UMDR	UHDR	ULI	P
Note: Standard densities apply to development with connection required to sanitary sewer system. On-site sewer code allows minimum 12,500 sq. ft. lot for on-site septic systems with waivers possible to approximately minimum 7,500 sq. ft. However, the code does not allow waivers less than 12,500 sq. ft. for lots within critical aquifer recharge areas (CARAs). Therefore standard density in the ULDR zone (inside CARAs and outside of phased sewer service areas where sewer service is available) is approximately 3.5 DUs/acre. Standard density of 4 DUs/acre in the ULDR zone (outside CARAs and outside of phased sewer service areas where sewer is available) may be achieved only by compliance with the waiver provisions of the on-site septic code. Maximum density of 6 DUs/acre in the ULDR is only achievable by connection to sanitary sewer.						
Minimum Lot Area	None specified. Lot sizes shall be sufficient to meet the public health and environmental protection standards contained in the Jefferson County regulations. Ability to subdivide is regulated by the permitted development density.					
Minimum Front or Street Setbacks	Note: The administrator may alter the local access road setback requirements for subdivisions; provided, that pedestrian facilities are constructed and that reduced sight lines for vehicular traffic do not create a public safety concern.					
Local Access Roads	20	20	20	20	20	20
• Alleys	0	0	0	0	0	0
• Private roads	10	10	10	10	10	10
Minor Collector	20	20	20	20	20	20
Major Collector	15	30	30	30	30	30
Minor Arterial	30	30	30	30	30	30
Principal Arterial	35	35	35	35	35	35
Minimum Rear and Side Yard Setbacks (See Key Notes) ¹	5	5	5	5	10	20
Maximum Building Dimensions	Note: Maximum building height recommended for increase from 35 feet to 70 feet in all commercial/industrial zones and in urban residential high density zones to allow for and accommodate increased densities.					
Building Height (feet)	70	35	35	70	70	70
Lot Coverage, Buildings Only (%)	No maximum ²	60	70	70	No maximum ²	
Total Building Size (sq. ft.)	None specified					

1

Special rear and side setbacks:

- Wherever a light industrial use is proposed to abut a commercial or residential use or zone, the setback shall be 25 feet, unless otherwise specified in this code.
- Wherever a commercial use is proposed to abut a residential use or zone, the setback shall be 10 feet, unless otherwise specified in this code.

2

Adequate space must be provided for required parking, setbacks, landscaping, utilities, septic system (if no sewer available) and stormwater management facilities, as applicable.

[Ord. 9-24 § 3 (App. A (Exh. 4)); Ord. 9-09 § 2 (Exh. B); Ord. 3-09 § 5 (Exh. G)]

18.18.060 Development requirements and performance standards.



FINANCIAL REPORT FOR JUNE 2026

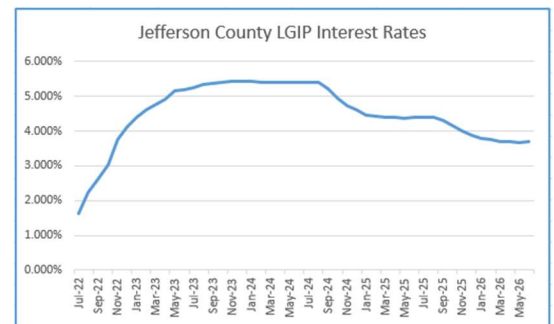
Fund Balance June 2026

	General	EMS	SubTotal	Fire Capital	EMS Capital	Reserve	Total
Beginning of Year	2,933,128	3,754,003	6,687,131	1,502,032	1,323,584	1,025,144	10,537,891
Change YTD	3,556,303	361,689	3,917,991	27,578	24,265	18,726	3,988,561
Ending Fund Balance	6,489,431	4,115,692	10,605,123	1,529,609	1,347,850	1,043,870	14,526,452

Financial Highlights:

I. Fund Balance & Budget Position

- District ended June 2026 with total fund balance of \$14,526,452, including \$2.21M unspent COP proceeds for two engines arriving in July.
- Combined Fire/EMS expenditures at 41.7% of budget — below 50% pace due to timing of capital projects, debt service, and transfers; operating expenditures otherwise normal.
- Combined YTD overtime down 9.6% from 2025 (new PMs' mid-2025 go-live, resolved FMLA needs).
- Mid-Year Budget Review underway; full analysis at August Board meeting.



II. Revenue & Investment Updates

- Fire Fund received \$8,812,423 (64.1% of budget; 57.6% excluding COP proceeds). EMS Fund received \$4,050,553 (63.9% of \$6,338,167 budget), boosted by a \$412,320 SFY25 GEMT interim settlement (GEMT now 126.7% of budget).
- 94.2% of Treasurer-held funds are in LGIP; June rate was 3.69%.

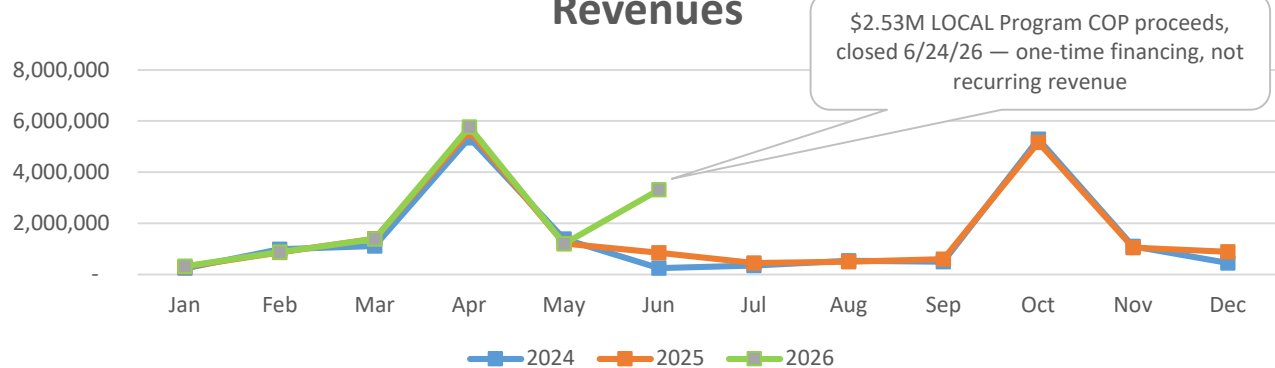
III. Capital Spend & Debt Schedule

- COP, 2026 Series B — \$2.28M new debt closed 6/24/26 at 2.90%. \$323,341 reimbursed the 2026 ambulance; \$2.21M held in LGIP for two engines (late July). Increases annual debt service ~\$290K/year. Payment schedule attached.
- 6/1/26 debt payments totaled \$64,859 (2019 Bond interest \$22,453; COP 2025B principal/interest \$32,007/\$10,399).
- Including all three debt obligations (2019 Bond, COP 2025B, COP 2026B), total annual debt service is ~\$685,000 in 2027 — approximately 3% of combined Fire/EMS operating budget.
- Station 6 painting and Station 8 partial siding/painting projects completed and paid in July 2026.

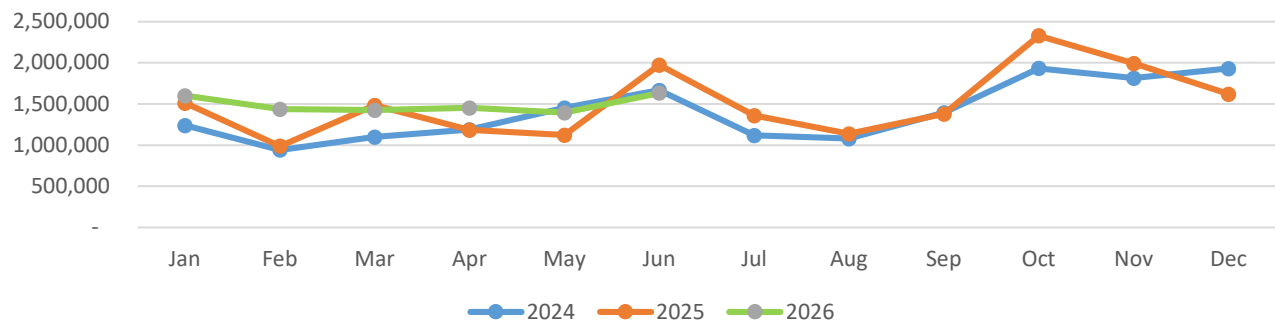
IV. Administrative Highlights

- 2027 Budget Process started. See Finance Committee information.
- CIP Facilities — see Facility Committee presentation.
- Materials prepared for 7/23 Fiscal Sustainability Work Session.
- FEMA grant applications submitted.

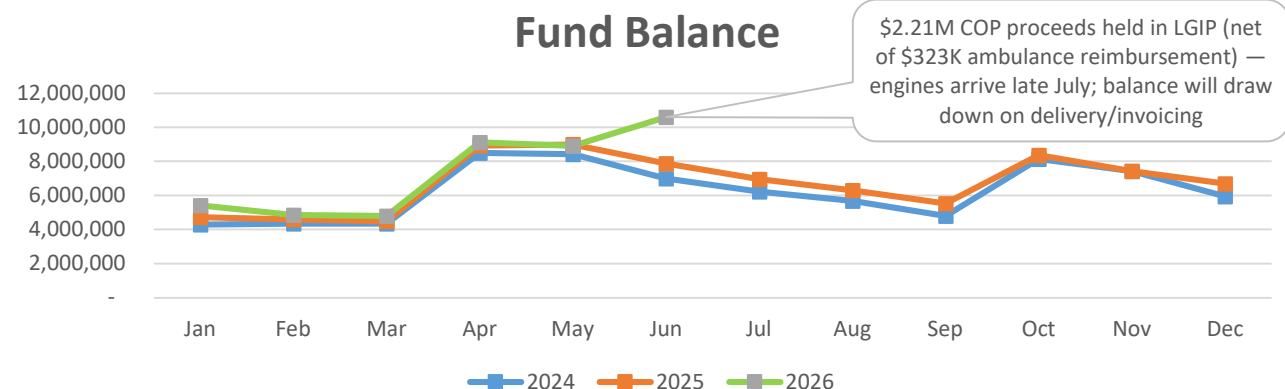
East Jefferson Fire Rescue FIRE General & EMS Funds Revenues



East Jefferson Fire Rescue FIRE General & EMS Funds Expenditures



East Jefferson Fire Rescue FIRE General & EMS Funds Fund Balance



FIRE - 2026 BUDGET POSITION

Jefferson Co FPD No. 1

Time: 11:52:36 Date: 07/07/2026

Page: 1

001 Fire Fund #656001010

Months: 01 To: 06

Revenues	Amt Budgeted	Revenues	Remaining	
300 Revenue	10,894,792.00	6,262,992.24	4,631,799.76	42.5%
330	0.00	9,347.17	(9,347.17)	0.0%
390 Debt Proceeds, Trfr-In, & Surplus Equip Sales	2,859,862.00	2,540,083.99 *	319,778.01	11.2%
Fund Revenues:	13,754,654.00	8,812,423.40	4,942,230.60	35.9%
Expenditures	Amt Budgeted	Expenditures	Remaining	
210 Administrative	2,199,211.00	1,060,508.28	1,138,702.72	51.8%
211 Legislative	296,895.00	219,888.65	77,006.35	25.9%
220 Suppression	5,823,393.00	2,937,317.58	2,886,075.42	49.6%
230 Prevention	59,500.00	12,076.16	47,423.84	79.7%
245 Training	157,047.00	33,799.72	123,247.28	78.5%
250 Facilities	429,693.00	210,341.99	219,351.01	51.0%
260 Vehicles & Equipment	472,983.00	228,495.16	244,487.84	51.7%
520 Fire Control	9,438,722.00	4,702,427.54	4,736,294.46	50.2%
590 Debt, Capital, LT Lease & Transfr	4,024,714.00	553,692.92	3,471,021.08	86.2%
Fund Expenditures:	13,463,436.00	5,256,120.46	8,207,315.54	61.0%
Fund Excess/(Deficit):	291,218.00	3,556,302.94 *		

* Included in FIRE Fund Revenues is \$2,533,530 of Local Program debt proceeds. \$323,341 was used to reimburse ourselves for the 2026 ambulance purchased earlier in 2026. The remaining \$2.2 M balance of the proceeds, will pay for the two new engines scheduled to be delivered at the end of July 2026.

FIRE OT Summary Report

Jefferson Co FPD No. 1

Time: 12:01:04 Date: 07/07/2026

Page: 1

001 Fire Fund #656001010 Months: 01 To: 06

Expenditures	Amt Budgeted	Expenditures	Remaining	
520 Fire Control				
522 20 10 000-0 FF/EMT (40%)	2,951,949.00	1,466,695.29	1,485,253.71	50.3%
522 20 10 019-0 OVERTIME (40%)	531,592.00	226,569.42	305,022.58	57.4%
220 Suppression	3,483,541.00	1,693,264.71	1,790,276.29	51.4%
520 Fire Control	3,483,541.00	1,693,264.71	1,790,276.29	51.4%
Fund Expenditures:	3,483,541.00	1,693,264.71	1,790,276.29	51.4%
Fund Excess/(Deficit):	(3,483,541.00)	(1,693,264.71)		

EMS - 2026 BUDGET POSITION

Jefferson Co FPD No. 1

Time: 12:01:30 Date: 07/07/2026

Page: 1

101 EMS Fund #657001100

Months: 01 To: 06

Revenues	Amt Budgeted	Revenues	Remaining	
300 Revenue	6,338,167.00	4,050,552.55	2,287,614.45	36.1%
Fund Revenues:	6,338,167.00	4,050,552.55	2,287,614.45	36.1%
Expenditures	Amt Budgeted	Expenditures	Remaining	
272 EMS Operations	7,675,740.00	3,626,176.17	4,049,563.83	52.8%
274 EMS Training	86,105.00	23,419.90	62,685.10	72.8%
520 Fire Control	7,761,845.00	3,649,596.07	4,112,248.93	53.0%
590 Debt, Capital, LT Lease & Transfr	229,382.00	39,267.98	190,114.02	82.9%
Fund Expenditures:	7,991,227.00	3,688,864.05	4,302,362.95	53.8%
Fund Excess/(Deficit):	(1,653,060.00)	361,688.50		

EMS OT Summary Report

Jefferson Co FPD No. 1

Time: 12:01:49 Date: 07/07/2026

Page: 1

101 EMS Fund #657001100

Months: 01 To: 06

Expenditures	Amt Budgeted	Expenditures	Remaining	
520 Fire Control				
522 72 10 000-1 FF/EMT (60%)	4,427,923.00	2,200,046.90	2,227,876.10	50.3%
522 72 10 019-1 OVERTIME (60%)	797,388.00	339,854.52	457,533.48	57.4%
272 EMS Operations	5,225,311.00	2,539,901.42	2,685,409.58	51.4%
520 Fire Control	5,225,311.00	2,539,901.42	2,685,409.58	51.4%
Fund Expenditures:	5,225,311.00	2,539,901.42	2,685,409.58	51.4%
Fund Excess/(Deficit):	(5,225,311.00)	(2,539,901.42)		

Agency Payment Schedule

Dated Date: June 24, 2026 Series: LP_2026B (WASCOP26B)

As of 06/24/2026

Agency: Jefferson County Fire Protection District 1

County: Jefferson County

Lease Number: 1119 - 3 - 1

Fiscal Agent Account Number: JEF1119-3-1

Property: Fire Engines (2) and Ambulance (1)

Principal: 2,279,241.93

Term (Years): 10.00

Interest Rate: 2.90301 %

Number of Months Until 1st Payment: 6

Payment Number	Due	Scheduled			Date Paid	Paid		Principal Balance*
		Payment	Principal	Interest		Principal	Interest	
1	12/01/2026	59,196.98	0.00	59,196.98				
2	06/01/2027	228,405.02	171,423.97	56,981.05				
3	12/01/2027	52,695.45	0.00	52,695.45				
4	06/01/2028	244,275.28	191,579.83	52,695.45				
5	12/01/2028	47,905.95	0.00	47,905.95				
6	06/01/2029	249,814.81	201,908.86	47,905.95				
7	12/01/2029	42,858.23	0.00	42,858.23				
8	06/01/2030	253,612.52	210,754.29	42,858.23				
9	12/01/2030	37,589.37	0.00	37,589.37				
10	06/01/2031	258,182.63	220,593.26	37,589.37				
11	12/01/2031	32,074.54	0.00	32,074.54				
12	06/01/2032	264,442.07	232,367.53	32,074.54				
13	12/01/2032	26,265.35	0.00	26,265.35				
14	06/01/2033	271,251.27	244,985.92	26,265.35				
15	12/01/2033	20,140.71	0.00	20,140.71				
16	06/01/2034	277,005.35	256,864.64	20,140.71				
17	12/01/2034	13,719.09	0.00	13,719.09				
18	06/01/2035	280,676.96	266,957.87	13,719.09				
19	12/01/2035	7,045.14	0.00	7,045.14				
20	06/01/2036	288,850.90	281,805.76	7,045.14				
Total 1119-3-1		2,956,007.62	2,279,241.93	676,765.69				

* The Prepayment Price would include any unamortized costs of issuance, escrow fees, and the cost to fund the relevant escrow.

Agencies intending to prepay should contact the Office of the State Treasurer to receive prepayment amount.

The interest rate shown is calculated from the dated date, based on a 360 day year.

U.S. Bank will post on its Washington State fiscal agent website, on or about mid-May and mid-November, a statement for the debt service amount due on the first of the following month.

The site address is <https://pivot.usbank.com/wmss/web/pivot/home>. Please contact Aaron Fong at aaron.fong@usbank.com or 360-344-4609 if you have questions about the website or access to it. If your agency is not a self-treasurer, payment is made through your county treasurer.

Agency: Jefferson County Fire Protection District 1

County: Jefferson County

Lease Number: 1119 - 3 - 1

Property: Fire Engines (2) and Ambulance (1)

Sources:	
Par Amount:	2,279,241.93
Original Issue Premium (Discount):	258,856.03
Total Sources:	2,538,097.96

Uses:	
Project:	2,533,530.00
Capitalized Interest:	0.00
Underwriter Cost:	1,702.29
Cost of Issuance:	2,851.70
Additional Proceeds**:	13.97
Total Uses:	2,538,097.96

** Additional proceeds result from rounding and will be held by OST and applied toward the interest component on the next debt service payment due on this COP lease.

Date Prepared: 7/10/26

Subject: Human Resource Report

Prepared By: Emily Stewart

Meetings & Training:	• 6/3 & 6/4 Volunteer Orientation for four volunteers • 6/4 Specialty Pay Mtg • 6/5 M&C • 6/8 Testing Process Mtg • 6/9 HR Mtg • 6/10 M&C • 6/18 Specialty Pay Mtg • 6/25 Special Mtg
Human Resources	Employee Wellness • 6/1 Wellness session review & training • 6/12 Early Career Wisdom Seminar Pen Col HR Spring 2026 Classes • 6/16 Completed BAS 340 Applied Financial Mgmt & BAS 380 Project Mgmt
Presentations / Tours/Other/Misc	• 6/6 Touch a Truck (Moore, Short, Nathan, Bethel) • 6/18-6/27 Kartar Fire (First fire for Erin Murray as PTRC/EQTR Trainee 6/21-6/24) • iPad/iPhone upgrades throughout the month Weekend of June 6th & 7th I thought it was important to highlight that thanks to many volunteers and employees EJFR was able to successfully navigate a very busy training and public education filled weekend. I counted 21 extra people assisting EJFR over this weekend + several that coordinated prior to the events. • Touch a Truck • Wildland Field Day • Quarterly County-wide EMS Training • Salish Coast Ele. End Of Year Celebration • Fire extinguisher training @ PL Marina • Neighborhood Wildfire presentation • Volunteer Station Rig Checks

EJFR Staff and Volunteers, June 2026

4/26	A SHIFT	B SHIFT	C SHIFT
BC	1-MacDonald	4-Clouse	7-Fletcher
LT	6-Rogers	1-Lueders	1-Kilgore
LT	7-Kauzlarich	5-Gregory	8-Martin
LT	8-Sanders	6-Grimm	2-Dean
LT	3-Morris	7-Chambers	4-Dalrymple
LT	5-Pulido	8-White	3-Carver
PM	4-Whiting	5-Yelaca	2-Spellman
PM	3-Minker	7-Wagner	6-Johnson
PM	6-Rudnick	1-Welander	5-Holbrook
PM		4-Severin	
FF	1-Secondez	2-Kithcart	3-Parker
FF	2-Walker	2-Kinney	3-Sheehan
FF	7-Cordova	3-G.Williams	4-Kaldahl
FF	5-B.Grimm	6-Fairbanks	6-Richter
FF	7-Sviridovich	8-P. Williams	7-Beery
FF	8-Archuleta	8-Boe	1-Chapman
FF	8-Wright	3-Floberg	5-Le
FF	2-Jeske	6-Heydon	2-Wells
FF	5-McGuffey		
FF			Bentzen
Res	Holmes	Sanchez	Wagner
Res	Gardner	Justis	Wilford
Res		Mills	
MSO	FF/PM Ridgway		
Cares	FF/PM Woods		
	Captain Bergen FF/PM		

Admin	
Chief	Black
DC	Brummel
CRM	Wittenberg
DS	Cray
HR	Stewart*
AA	Sanders
AA	Murray*
FT	Lawson
FD	Lirio

Total 9

Volunteer	Position(s)
BERRY	Admin
CHAPMAN	Admin
DAWSON	Admin
DOOLIN	Admin
HORVATH	Admin
KEPLINGER	Admin

Total 6

GLASCO	EMS
MILLER	EMS
SHORT	EMS

Total 3

Volunteer	Position(s)
BARTON	FF/EMS
BOWE	FF/EMS
MCNERTHNEY	FF/EMS
SNYDER	FF/EMS
STEWART	FF/EMS
STONE	FF/EMS
THOMAS	FF/EMS

Total 7

HOLMES	FIT
GARDNER	FIT
SANCHEZ	FIT
JUSTIS	FIT
MILLS	FIT
WAGNER	FIT
WILFORD	FIT

Total 7

ANDERSON	Support/EMS
HARTE	Support/EMS
MOORE	Support/EMS

Total 3

Total EJFR Members	
107	

Volunteer	Position(s)
BETHEL	Support
COULTER	Support
FLEISCHMAN	Support
FORCE	Support
GLEESON	Support
LUKE	Support
MICHELSON	Support
NATHAN	Support
SMITH	Support
WIECHERT	Support

*EMS Volunteers	
Total	10

Commissioner	District
Price	1
Craig	3
Masci	4
Seabrook	2
Stinson	5

Total 5

Total Career FF	57
Total Admin staff	9
Total Volunteers	38
Total Commissioners	5

SAFETY MEETING

MINUTES

Date: 4/29/26

Topic: Safety Committee – Q1 Review

Members: Bret Black <bblack@ejfr.org>; Pete Brummel <pbrummel@ejfr.org>; Ridgway <tridgway@ejfr.org>; Benjamin Carver <bcarver@ejfr.org>; Cray, Tanya <tcray@ejfr.org>; Emily Stewart <estewart@ejfr.org>; Neil Secondez <nsecondez@ejfr.org>; Chris Kauzlarich; Jeff Michelson <jmichelson@ejfr.org>; John Anderson <janderson@ejfr.org>; Trevor Bergen <tbergen@ejfr.org>; Chad Lawson <clawson@ejfr.org>

Roll Call: Black, Stewart, Cray, Lawson, Bergen, Michelson, Anderson, Kauz, Ridgway

Review Injury / Illness Reports:

Employee #	Injury Date	Incident	Time Loss (hours)	Outcome/Suggestion	Date	Reviewed	Preventable Y/N
3225	2/20/2026	26-833	0	None	2/21/2026	4/29/2026	N
8535	2/23/2026	Training Sta 2	0	None	2/23/2026	4/29/2026	N
		Total:	0				

1. 2/20/26 Back strain – Look for ways to capture data about knee and back strains pre an post power cots.
2. 2/23/26 Tooth chip – no suggestions.

Exposures:

1. 3/4/26 Needle stick
I was working on a critical patient who had a self inflicted knife wound to the neck. Placing multiple IV's for fluid replacement and medication administration was of high priority. There was 6 people in the back of the ambulance at the time of injury. I placed a 16g IV needle into pt's right arm and was unsuccessful. When I was withdrawing needle from arm, the sharp protection mechanism did not lock out and the needle was exposed again. While trying to transfer the needle (I thought was locked out and protected) into the sharps container, I accidentally poked myself in the tip of my left middle finger. There was no pain immediately and I did not see any obvious tear in my glove, so I kept working to stabilize the critical patient. Moving fast was highly important in saving patient. Several minutes later, I began to experience a mild sharp pinpoint pain in affected finger. I removed my glove, I did not see any blood. I washed affected finger with alcohol prep pad, flushed with saline and placed a bandage over finger. A fresh set of gloves was put on and I notified Scott Pulido, who was the nearest FF/Lieutenant. After call was complete, I notified my immediate supervisor, Lt. Sanders.

Make sure I know that the needle is in a locked and safe position before I do anything else.
Double check after every IV removal.

- Please remind your shifts to stay vigilant about safety during stressful events. Safety committee will review the SOG and Emily will follow up with BC MacDonald about closing the loop on this incident.

Damage:

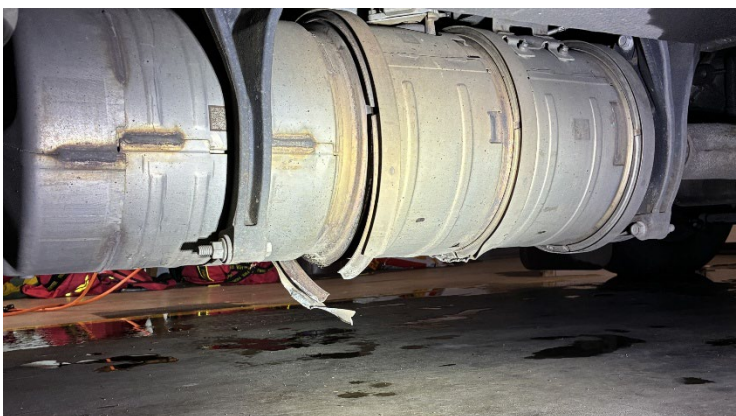


1. 1/22/26 When sliding in the placards for **EJ-805**, it was difficult to move with just hands, and when tapping it with a hammer and a block of wood, a small paint chip was removed when the hammer struck the paint lightly.

Do not use metal hammers to put in placards.

2. 1/28/26 Damage was to the ring that holds the exhaust in place. Vehicle was **EJ-736**. We were exiting the driveway of call 2026-468 and when I crested the hill it felt my front end got held up on the top on the crest. I then put vehicle in reverse and backed down the driveway a bit. The Pt wife was riding with us and she said that you need to stay to the right side of the driveway as it is steep, she stated when they take their corvette out, they have to hug the right side of the driveway, or it will bottom out. I was able to hug the right shoulder of the driveway and was able to make it to level pavement. I did look underneath the vehicle after the incident and did not notice at the moment that it was damaged due to lack of lighting. The concrete where the undercarriage made contact with did have some scratch marks on it. We continued with transport and were able to assess the situation when we were done with the call. I called BC Macdonald and informed him also sent him pictures of the situation. Also spoke with the wife about the top of the driveway and she did not seem concerned about it.

Assess the driveway before committing an apparatus down with a steep drive. One hard part of this was that we were on a main thoroughway with little to no shoulder, not really a safe place we could pull off to assess.



3. 3/12/26 **EJ-809** - minor surface scratches and a bent gutter rail halfway down the engineers side of the box. While responding to a call in the snow at night, I was driving down a narrow

driveway that had a right turn. While navigating the turn, I clipped a basketball hoop that was hidden behind brush. This caused the basketball hoop to break off from it's wooden post.

The driveway was very dark and narrow along with the significant snow falling, visibility was extremely limited. Once FF Boe saw that we had broken the basketball hoop he reported it to me immediately. District 5 personnel notified the homeowner who said it "had not been used in decades" and she was not concerned about fixing it. They apologized and informed that if she wanted to follow up she could call our administration and we would help her rectify the situation.

Turn on scene lights during poor visibility to increase likelihood of seeing obstacles that may be hidden on sides of driveways.

4. Driveway diesel spill – Emily added documentation to the Safety files for reference in the future. Events like this can be documented via the damage report.

Near Misses:

1. None

Employee Wellness:

- Annual Physicals/screening – Survey – [review results here.](#)
- [Policy 7002 Critical Incident Stress Management](#) – Chief and Emily will move this to top of priority list.
- 2026 Peer/Personal Exercise Training opportunities – Discussed options for personal trainer sessions.
- Other Wellness

Employee Suggestions:

Facilities: Placeholder

Old Business:

- Review of previous Minutes and action items – See below.
- BC Monthly topics?
- Hose straps to prevent hose from self-deploying
- Turn indicators painted on Sta 1 apron for backing the ladder truck?
- Work with Facilities to find solution for apparatus connections
- SOG for Checkit Flowpath
- Can stair lights be added to the tones, or motion sensors for stairway lights? This would be a good option for all stations that have responders sleeping upstairs.

New Business:

- [Sharepoint safety ticketing system](#) – Safety Committee to review, add functionality and update at next meeting.

Next Meeting Date: Emily will send out calendar invites for the last Wednesday of the month on the quarter.

Good of the order: None

Adjournment: 1001

Date Prepared: 7/2/26

Subject: *Executive Assistant/District Secretary Report*

Prepared By: *Tanya Cray*

Meetings & Events:	• 6/5 Meet w/ Lirio and Black– Fiscal Sustainability Workshop Prep • 6/8 Agenda Prep Mtg • 6/10 M&C • 6/15 DFC Meeting w/ Black and MacDonald • 6/16 Lunch w/ Vol. Coordinator • 6/16 BOC Meeting • 6/18 Specialty Pay Mtg • 6/18 JCFC&AP Mtg • 6/25 Special BOC Mtg • 6/30 GEMT Kickoff Mtg
Ongoing Projects/Notable Items	• PL Voice Submission • Board Meeting packet preparation. • Documents Purge at Station 7 • GovDeals posting/selling surplus • Board Registration and Travel for Classes
Ready Rebound Summary of Usage Past 12 Months	• Number of Cases: 5 Off Duty, 4 Courtesy (Family) • Open Cases: 2 Off Duty • Appointments Scheduled: 5 Initial, 2 Imaging • Days Saved by Appointments: 61 Initial, 23 Imaging *As a reminder to all members, Ready Rebound isn't only for employees. Family Members, Commissioners and Retirees all can utilize this program.

Date: 7/9/2026

Subject: *Battalion Chief 11 Report*

Prepared By: *Jason MacDonald*

BC 11 Administrative Meetings	• Daily Shift meetings • Once per tour visit to all stations for crew contact and assistance • JeffCom User Group Meeting • Dark Horse on-going bi-monthly
BC 11 911 Responses	• "A" Shift Responses 182 • BC11 responded to 11 incidents in the last month • 1 brush fire (Howard St PT) • 1 Elevator Rescue • 3 CPRs
Continuing Education/ Training	• A-Shift training 247.5 hours completed • EMS connect • Ongoing Shift level training and scheduling • Base Station • Wildland Pack Tests
Administrative duties	• Shift based training oversight and compliance • Staffing and Callbacks • First Due testing • Darkhorse upload Daily data stream for 2026
Planning and ongoing projects	• Cross staffing and crewforce (Lt. Kauzlarich/MacD) • Response Plans and Station Assignments (Kauz/MacD) • EJFR Tender Response • CISD SOG Review/Revision • ESO/NERIS Updates • Refine Outlier identification with DarkHorse data

Program Budgets Update	Program Budget	BARS	Amount	Spent	Remaining
	Radios (Kauz)	522 20 42 0100	\$68,861.00	\$35,778.26	\$33,082.74
	SCBA (B. Grimm)	522 20 31 0300	\$55,300.00	\$33,869.52	\$21,430.48
	Wildland (Sanders)	522 20 35 0650	\$19,384.00	\$3,522.37	\$15,861.63
	Small Tools (Secondez)	522 20 35 0100	\$18,512.00	\$16,181.57	\$2,330.43

Date: July 5th, 2026

Subject: BC-12 Report

Prepared By: Justin Clouse

BC Administrative Meetings	• Daily Shift Meetings • At least once per tour visit to each station for crew contact and assistance • IFSAC Testing meeting • Meetings with facility maintenance tech • State IFSAC Technical Advisory Group Meeting
BC 911 Responses	• Responded to 4 incidents in June. • Established or assumed command of 2 of those incidents. • Was on Vacation for 3 rotations in June.
Continuing Education/ Training	• Daily Shift level training • EMS Connect • Base Station • Create & Teach Volunteer Tender Drill • Acting Battalion Chief Manual with 1 prospective Acting BC • TCO Kitsap FFI IFSAC test. • TCO Kitsap HMA/HMO IFSAC test. • Teach Rescue Systems I. • Attend Tree Rescue Class.
Administrative duties	• Shift based training oversight and compliance • Staffing and callback • Run Shift Training reports • ESO report review • Facility Maintenance program oversight • Driving policy update
Planning and ongoing projects	• Training Committee • IFSAC Testing Technical Advisory Committee • EVIP Policy review and updating • Facility maintenance planning • Station 2 Storage building project

Personal Protective Equipment	Employees fitted, gear ordered and slowly coming in.
Technical Rescue	- Budgeted equipment ordered. - Equipment has arrived and is being put in service.
Wellness Program	Wellness exams scheduled.
Facilities Maintenance	- Station 1- AT&T project, Quotes for next year. - Station 2- Storage building framing, insulation and sheeting and painting. Quotes. - Station 4- Nothing. - Station 5- review for Power backup for quarters and septic. - Station 6- Paint final. - Station 7- Nothing. - Station 8- Paint final. - Station 9- Nothing. - Admin- Planning for move of Chief's office.

Program Budget	BARS	Amount	Spent	Remaining
Wellness (Gregory)	522 20 41 0600	\$3,000.00	\$415.00	\$2,585.00
Fitness Program (Gregory)	522 72 41 0601	\$3,000.00	\$0.00	\$ 3,000.00
Annual Physicals (Gregory)	522 10 41 0160	\$67,000.00	\$0.00	\$ 67,000.00
Ready Rebound (Kinney)	522 72 41 0601	\$14,000.00	\$280.00	\$13,720.00
Hose & Appliances (Kinney)	522 20 35 0100	\$33,000.00	\$31,175.48	\$ 1,824.52
FF PPE (Lueders)	522 20 20 0609	\$150,822	\$90,695.39	\$60,126.61
Special Ops Rope (White)	522 20 35 0500	\$12,597.00	\$9,505.42	\$ 3,061.58
Station 6 paint (Lawson)	522 50 48 0100	\$49,543	\$0.00	\$49,543.00
Station 8 siding (Lawson)	594 22 62 0670	\$45,000	\$0.00	\$45,000.00

Date: 7/7/2026**Subject:** Battalion Chief 13 Report**Prepared By:** Justin Fletcher

BC 13 Administrative Meetings	• Daily Shift meetings • Visit each station and collaborate with crews at least once per tour • Touch A Truck
BC 13 911 Responses	• Responded to 18 incidents in June ○ Three separate Wildland Fires ▪ Mill Road Transient Camp ▪ Beaver Valley MP 6.5 ▪ Hwy 104 MP 3.5
Continuing Education/ Training	• Shift level training (C Shift completed 267 hours of training) ○ Shift Level MCO's involving a simulated mechanical failure of an Engine while engaged in firefighting • PFF Bentzen Section 3 Testing
Administrative Duties	• Callbacks for all staffing needs • Scheduling maintenance, repairs and new apparatus builds • Traveled to South Dakota for a mid-inspection of our new engines • Created lists and descriptions for items listed on GovDeals • Pump Testing Completed for 2026
Shift Programs	• See Apparatus Report

Program	Program Manager	Budget	Spent	Remaining
Marine Program	Dalrymple	\$36,030.00	\$6,848.59	\$29,181.41
Apparatus Maintenance	Fletcher	\$260,453.00	\$86,137.20	\$174,315.80
Ladders	Parker	\$500.00	\$-	\$500.00

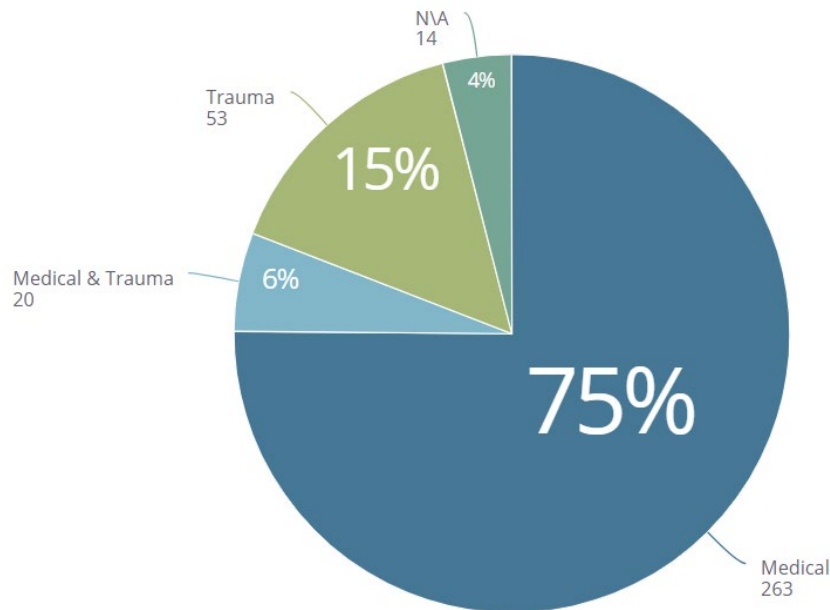
June MSO BOC Report

July 1, 2026

Submitted by: Tammy Ridgway

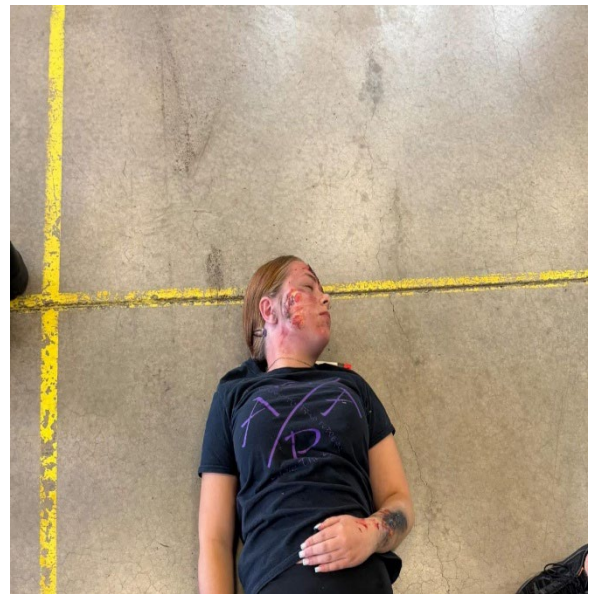
EMS Calls

- 350 Patient Care Reports
- 3 Cardiac Arrests 1 with ROSC
- 1 STEMI no TNKase administered
- 4 Medivacs



Monthly Overview

- **Leave at home naloxone:** 2 leave at home kits were handed out.
- **CPR:** Public CPR class for 24 students, CPR for uptown Bluffs neighborhood with 27 people, CPR at Kala Point with 14 people
- **School Events:** 36 CHS and Quilcene students toured station 6 with the help of B shift
- **Meeting Highlights:** Resuscitation Academy, EMS Council, met with volunteer regarding cpr training, OB community potential drill meeting
- **EMS Training:** EMS Connect, Base Station, FF/EMT Parker taught volunteer EMS drill, EMS Connect, Final meeting with EMR students, trauma drill with B shift, EJFR hosted super Saturday County wide training.
- **Other:** Continue working on donation of AED for LE.



TITLE	BARS #	Budget	Spent	Remaining
EMS Medications	522 72 31 015-1	\$60,000.00		\$65,637.49
EMS Supplies	522 72 31 010-1	\$92,575.00	\$3,478.64	\$47,912.65
EMS Equipment	522 72 35010-1	\$99,575.00	\$5,511.76	\$76,680.91
CPR Training Supplies	522 74 45 010-1	\$4,000		
EMS Training/Conferences	522 74 45 020-1	\$20,000.00		\$19,289.00
Required EMS Training	522 74 45 040-1	\$12,500.00	\$594.59	\$8,556.33
DOH EMS Participation Grant	344 04 90 005-1	\$778.00		

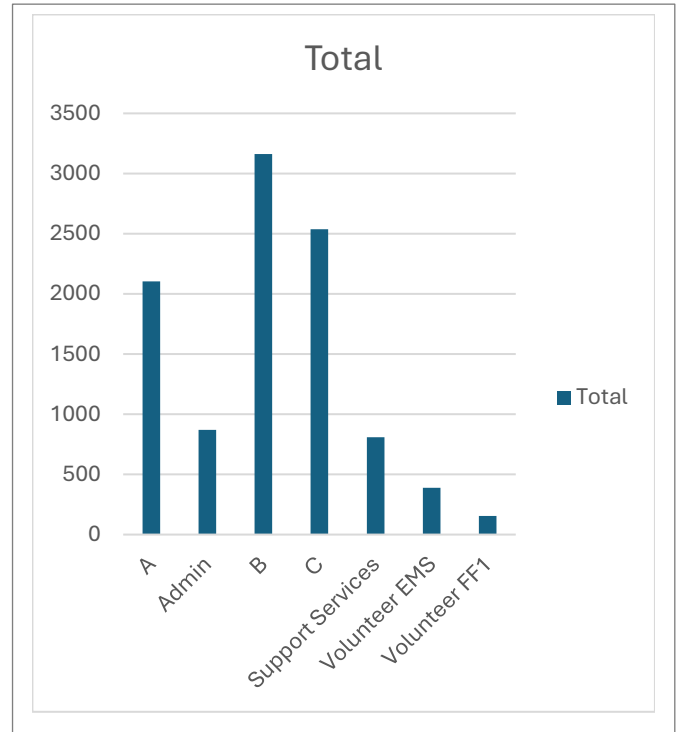
June Training Captain Report
July 3rd, 2026
Submitted by: Captain Trevor Bergen

Overview Training Hours:

- **June total hours: 1,393.8 Hours**
- **Total Hours for 2026: 10,064.6 Hours**
- **1st Quarter Training Hours: 4398.7 Hours**
- **2026 WSRB Training Hours: 5,703 Hours**

Overview:

- **MCO 2nd Quarter-** Conducted MCO's for shifts. A strip mall with a working fire and engine malfunction resulting in a strategic shift and operational challenge.
- **Created next two years of training calendar-** Worked on next two years of training calendar to make sure we are aimed in the right direction for succession planning.
- **Fire Officer 3 class-** Completed Fire Officer 3 class in North Bend after three weeks of intensive assignments. The completed assignments built a portfolio that was presented in front of evaluators for the practical.
- **Upcoming Schedule-October 6-8-** NASBLA Operator class, **12-15** PNW Conference
November/December- 2026 Chief Stanton Cooke



TITLE	BARS #	Budget	Spent	Remaining
TRAINING EQUIPMENT ST/ME	522 45 35 010-0	\$ 22,000.00	\$2,449.78	\$ 19,550.22
TRAINING TOWER REPAIRS/MAIN FROM MEMBER FEES	522 45 40 002-0	\$ 14,000.00	\$	\$14,000.00
TRAINING CONFERENCES - CAREER	522 45 40 010-0	\$ 10,000.00	\$	\$ 10,000.00
TRAINING CLASSES - CAREER	522 45 40 050-0	\$ 50,000.00	\$13,042	\$ 36958.00
TRAINING REGISTRATIONS - VOLUNTEER	522 45 40 060-0	\$ 1,950.00	\$960.57	\$ 989.43
TRAINING DUES, SUBSCRIPT/MEMBERSHIP	522 45 49 010-0	\$ 21,500.00	\$1,125.00	\$ 20,375.00
MISCELLANEOUS	522 45 49 020-0	\$ 1,500.00	\$64.66	\$ 1,435.34
VOL EMT TRAINING	522 74 45 025-0	\$ 10,000.00	\$776.00	\$9,224.00
KCFTA FIRE ACADEMY - FIT'S	OT-Training	\$ 50,000.00	\$	\$50,000.00
OVERTIME OT - TRAINING (60/40)	OT-Training	\$ 40,648.00	\$28,684.85	\$ 11,963.00



MCO 2ND QUARTER STRIP MALL WITH ENGINE FAILURE.



TECH RESCUE AND A WILDFIRE RESPONSE IN THE MONTH OF JUNE.

Overview

- During the March 2024 BOC meeting the board approved the following financing option moving forward with apparatus purchases

Equip. For Financing	Est. Total Cost	Updated Costs as of 10/2024	Estimates as of 2/2026	Est Delivery Date
2 Fire Engines	\$2,285,000	\$2,190,219	\$2,220,352	Mid Inspection 6/8 Final Inspection 7/7 Expected in July '26
Brush Truck	\$175,000	\$210,000	\$208,801	In Service Aug '25
Ambulance	\$275,000	\$350,000	\$321,268	Delivered Feb 16th '26
Ambulance Remount		\$185,000	\$214,958	In Service Dec 26 '25
Rescue	\$250,000	postponed	n/a	n/a
	\$2,985,000	\$2,935,219	\$2,963,780	

New Apparatus Updates

- Fire Engines
 - Budgeted for \$1,142,500 each for a total of \$2,285,000
 - In May of '24 the BOC approved the final cost of purchase not to exceed \$2,430,707.00
 - After the third attempt we have received a drawing that will meet all of our needs and we feel satisfied with.
 - Overall length increase of 4"
 - Keep current wheel base
 - Increase compartment space
 - Contract has been signed with True North Emergency Equipment for \$2,107,472.00 equaling \$1,053,736.00 per engine before taxes and delivery

expenses. Price is not final and will fluctuate based off changes during build process.

- Pre-construction meeting was completed Aug 26th-29th and the members that flew back to participate included Chief Black, BC Fletcher, LT Kauzlarich, LT Morris, FF Kinney and FF Richter.
- Due to the recent availability of the current generation of motors for the engines we have signed another change order to go with the “L9” motor vs the “X10”. The horsepower and torque outputs are near identical and the savings that will be received are \$80,257.00 per engine or overall savings of \$160,514. A change order was signed on 11/8/24 confirming the price reduction.
- The new work order stated there was still an 800 day expectancy to receive our engines however, the dealer is optimistic that it will be significantly less time.
- Engine committee has completed the needs list for the new apparatus to total approximately \$225,000. This amount has been added to the ‘25 budget for purchase.
- While Spartan was reviewing the specs it was discovered that not all of the equipment was added in for the new radio system and a \$1,208.00 change order was signed per engine to allow proper completion.
- Signed a change order on 12/5/25 after an engineering meeting with Spartan to clarify somethings and to change some things to be more practical based of recommendations given by Spartan.
- **Update-** Completed a Mid-Inspection on June 8th where several small changes were made, and other details were clarified with the manufacturer prior to work being completed incorrectly.
- **Update-** Final Inspection was completed on July 7/8. A change order list was created that included approximately 40 items per vehicle, most of the changes were needed on both vehicles. Most of the change order items were “Fit and Finish” details. There were a few moderate changes that needed to be changed. A few of these items were things that we found didn’t work given what we had specified. Total change order cost was approx. \$1,200 per engine. Thank you to FF Kinney, FF Richter and LT Morris for taking their time away from their families to travel to South Dakota and spending approx. 16 hours of meticulous time going through the entire line-item spec on the new engines.

▪ Station 5 Engine/Tender

- Discussions have been taking place on how to build our tender capacity back to five tenders and to also potentially replace the aging engine at Station 5.
- Station 5 has some limitations due to height of the doors as well as depth of the bay that limit our build options. The idea is a single axle tender with approximately 2,000 gallons of water but still has a pump and equipment on it

that would meet the WSRB requirements of an interior firefighting capable apparatus.

- After searching for dealers that would be able to create a small engine/tender combination Fouts was selected as the best choice.
- True North issued an estimated cost of such vehicle being approximately \$600,000 and the board was asked to approve up to \$725,000 for the total cost to include build cost, tax, delivery and purchase of equipment that would be put onto the vehicle.
- A prebuild spec meeting was held with FF Kinney, FF Richter, BC Fletcher, True North and Fouts Fire to finalize some details of the build. This meeting was to get us the most accurate cost of build and for Fouts to develop an accurate written and drawn spec.
- A contract was signed with True North and Fouts Fire on 5/21/26
- On 5/26 True North followed up on a question that was asked several times regarding weight of the unit overall. They submitted to us a weight slip for a completed unit with water in it. The weight on the rear axle was 23,940lbs. WSDOT in RCW 46.44.190 states that a single axle can weigh no more than 24,000lbs without requesting an exemption from WSDOT. We had informed the dealer several times that we would not be signing an exemption for this apparatus and after they reviewed the RCW they stated they had a misunderstanding of how the law read. They owned up to the mistake, and three potential options were discussed. 1) Void the contract and then EJFR begins a new search for a vehicle that would meet our needs. 2) Request an exemption for the vehicle that we have spec'd. 3) Decrease the amount of water on the vehicle through the build process to get us to a weight that would not exceed the weight limits as specified by the RCW with the vehicle fully outfitted. Currently we are investigating further into the issue and have identified issues with each option.
- **Update-** After talking with members of the department and researching equipment weights it has determined that our best course of action is to reduce the capacity of water in the unit from 2,000 gallons to 1,500 gallons. True North and Fouts are working through the redesign of that change and will report back when finished.

▪ Additional Items

- While researching the weight issue with the new engine/tender build it was discovered that EJFR's current ladder truck is overweight per the same RCW 46.44.190, which states that the weight on a tandem axle can be no more than 43,000lbs. Our ladder weighs close to 49,000lbs. An exemption was submitted to WSDOT and granted to us. With the exemption WSDOT sent a list of maximum load limits of bridges in the area and we have identified several bridges that we

will no longer be able to traverse with the given weight of our ladder. A plan has been developed with the Chiefs, and we are awaiting additional information.

- A spec for an ambulance remount has been submitted to us from Braun NW and we are waiting on members to complete further review of the spec before submitting it back to Braun for pricing.
- **EJ395-** The box configuration has been changed on the unit to add additional storage as well as mimic our current new build of brush truck. Thank you to FF Kinney for finding the time while off duty to complete these changes that were originally planned years ago.
- **Pump Testing-** Our annual pump testing has been completed on our engines, tenders and brush trucks and each unit passed without any issues.







East Jefferson 224080-01 and 02 (provide on both trucks)

- Box in cylinders for hard hose bed cover and ladder rack, need protected somehow
- Protection on the ladder rack, hoses,
- Add corner protection both engines, 11" wide brushed stainless, to match pump panel – **can you wrap the edge? ¼"**
- Reconfigure ladder rack, need to extend ladder support bracket and readjust
- Move right side, forward facing SCBA seat in 6", to stop FF for banging knees on SCBA cabinet
- Coffins leaking
- Coffin latches are sticky
- How can we protect the light strips in the coffin boxes
- Add growler foot pedal, driver side
- Rear scene lights to come on with reverse
- Right side hosebed cover to no open, with ladder rack up
- Head sets echo
- Interior cab lock to also lock EMS cabinet
- Missing preconnect covers
- Missing hard suction
- Missing loose equipment/manuals, etc.
- Add (2) stanchions to rear horizontal grab rail
- Remove alarm on ladder rack that is tied to chassis , add lower tone ladder rack alarm
- Backup speakers not working
- 16-64-0010- stainless chafing to be installed as called out in the spec, not there.
- Wheel chocks not fitting in boxes,
- Custom made for East Jefferson plate, all bowing, not flush fitting, stick back tape?
- **Trim cross lay hinged lids to be flush**
- **Discharge #1- not trimmed out. Needs to be trimmed like the rest of the discharge handles.**
- **Front license plate holder**
- **Wheel chocks not fitting in the box properly.**
- **Pump panel siren, to be electric siren, not the Q2B**
- **Electric siren to have Hi/low on third switch setting**
- **Pump panel switch needs to be on/off switch. Not momentary, and needs to be linked to the high/low electric siren setting (this is an evacuation alarm)**
- **Can exhaust brake activate quicker? Long delay**

224080-01

~~Adjust doors. Delete~~

- Screw on EMS compartment wall missing,
- ~~Tank to pump lever, hitting on step~~
- Electrical issue on left side of rear, when one step was raised, all lights went out- also killed pump panel lights.
- Left side, slide out sensor on vista is intermitting.
- 2nd step, left side from bottom is loose, rear of truck.
- Decon hose kinked
- Rear door drain tubing missing
- Small right coffin box exposed/unsecured wiring and a yellow tube loose in box
- Steering wheel out of alignment
- Brake shutters at low speed, right before stopping
- Adjust tank to pump so its not hitting on step.

224080-02

- Right side upper area of body, above doors needs buffed out (glue??)
- EMS door not showing up on vista, when door open
- Air brake panel, not secure – at panel
- Pressure governor showing dim lights when power is all off
- Rear left brake light flickering going down the road
- Secure ground light wire, on left hand slide out, below pump module both sides, **both sides**
- L1 slide out of adjustment, hard pull
- Clean up wires in L3, match truck 1'
- Match both vistas for high idle to match truck 2
- Fix rear hose bed flap- right side.
- **Upper right coffin, metal shavings, and loose wires, clean up**
- **Peg board is loose, needs secured. This is on the roll out vertical**

- truck leaning, 3”.
- Master discharge handle label, has a cut in the label.
- Check engine light
- Truck still leaning 1.5”
- Glove box rattling truck
- Truck 2 seems to be wondering a big in the back end.

EJFR Capital Improvement Plan

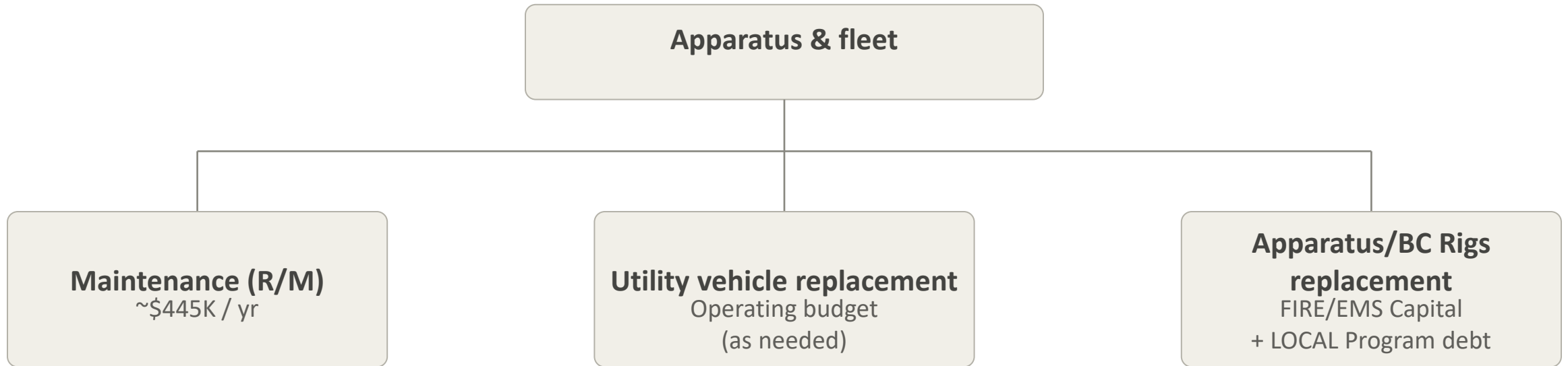
Two funding tracks: apparatus & utility fleet, and facility



Detail on each track follows on the next two slides.

Apparatus & fleet

Repair & maintenance, utility vehicle replacement, and apparatus replacement

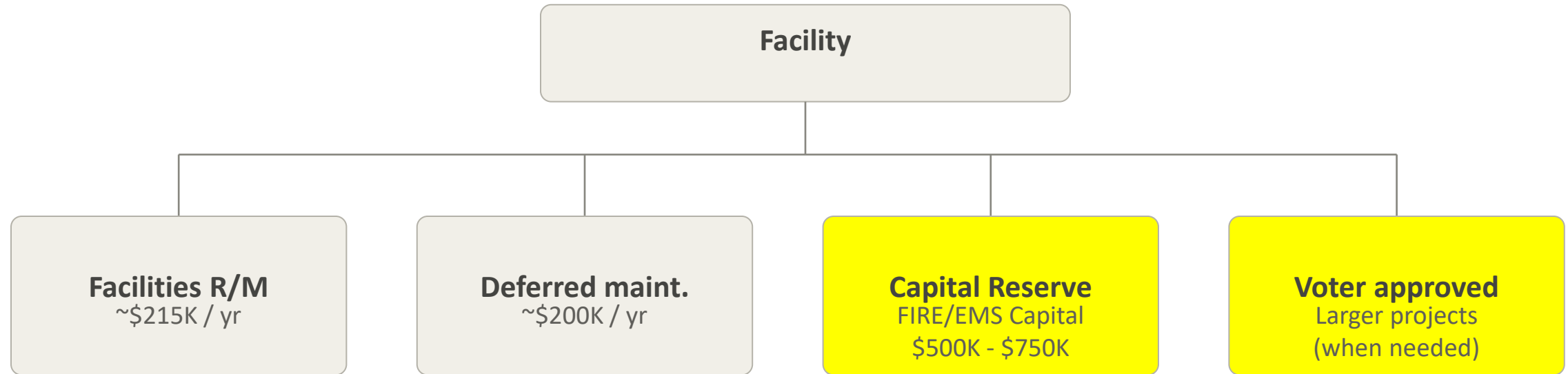


Under apparatus replacement:

- BC rigs — handed down to utility duty after 5–7 years
- Ambulances — alternating rechassis / new; ~10-yr administrative cycle, ~15–16-yr expected life

Facility

Ops building R/M, deferred maintenance, reserve, and larger projects



- *Deferred maintenance projects go through budget request process*
- *Reserve is a proposed build-up (\$100k - \$150K/yr × 5 yrs), pending Board approval.*



FACILITIES COMMITTEE

Facilities Capital Improvement Plan

A structured approach to planning, funding, and tracking EJFR's facility capital needs

Why a Facilities CIP

THE PROBLEM

Facility capital needs have historically been identified **reactively** — a component fails, and a budget request follows.

No systematic way to anticipate *when* major building components will need replacement, what it will cost, or how it affects EJFR's long-range finances.

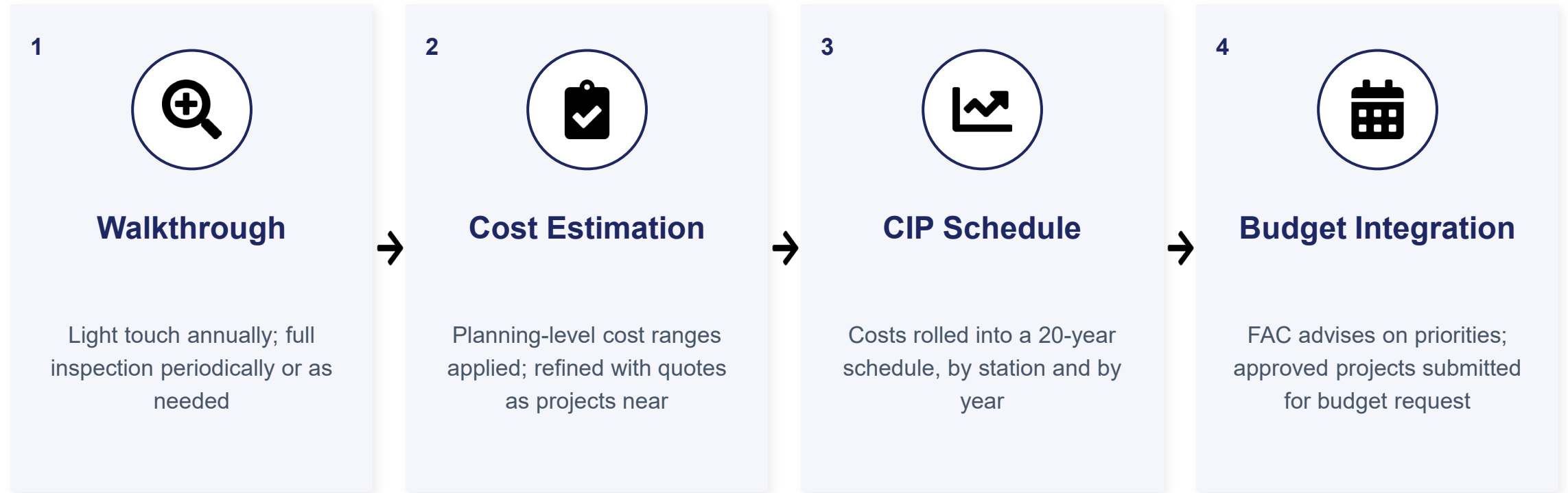
THE APPROACH

A structured, repeatable process to assess each station's condition, estimate replacement costs, and schedule capital needs over a **20-year horizon**.

Gives the Board visibility into EJFR's facility obligations — and the lead time to plan and fund them.

The Process

Four phases, repeated annually for each station



Two tools support this process: a Station Walkthrough Template (one per station) and a Facilities CIP Schedule (rolled forward annually).

Station 2 Pilot

35 Critter Lane — Completed June 2026



Pilot Team

- Facilities Technician
- Community Risk Manager
- Finance Director

First full station inspection using the new walkthrough framework — a working test of the process before rollout to remaining stations.

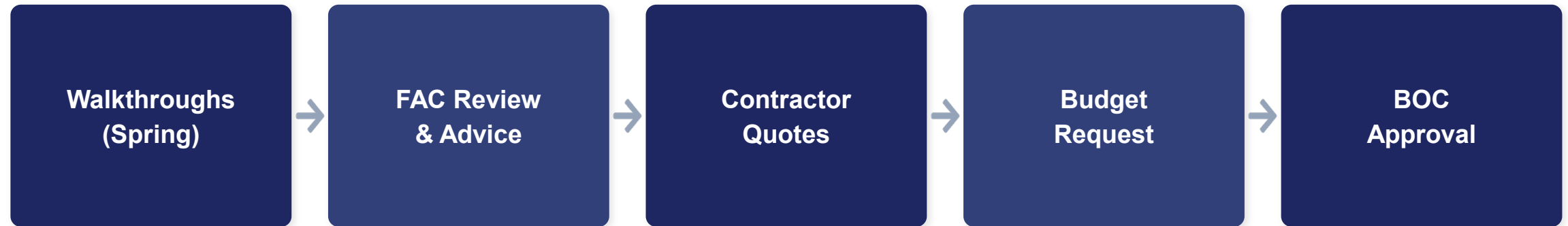


Key Findings

- Overall, Station 2 is well-suited to a component replacement strategy rather than major renovation
- First floor flooring is in poor condition; replacement anticipated in 2027
- Gutters show signs of wear, with active drips affecting nearby bedrooms
- No fire alarm system is present — full panel installation recommended as a near-term priority
- The boiler is 20+ years old and at or beyond its expected service life
- Diesel storage tank shows surface rust; monitoring underway
- Upper driveway asphalt shows early cracking; monitoring recommended
- PVC compressed air lines substandard; compressor replacement and line upgrade under evaluation

Looking Ahead

Preliminary annual cycle — subject to confirmation by the Facility Advisory Committee in August



FAC ROLE

Review and confirm the F-CIP process, set the committee's ongoing role, and advise staff on which capital projects should move forward for quoting and budget request.

NEXT MILESTONE

August Board of Commissioners meeting will include a fuller update following the Facility Advisory Committee's first meeting.

East Jefferson Fire Rescue 2027 Budget Development

Committee Members: Commissioners Craig & Masci, FC Black, DC MacDonald, DS Cray, FD Lirio, Capt. Bergen, Volunteers Moore and Force

Budget Development Calendar:

Planning:	June/July
• Confirm budget committee members • Develop calendar and schedule meetings • Recurring Revenues & Expenditures Roll forwards • Distribution of budget materials, including prior year actuals for program lead reference	
Mid-Year Review:	
BCs and Admin program leads provide update to FC	July
District's mid-year financial status presented in BOC meeting	August
Budget Development	
Send email and publish templates	Early July
Deadline to submit budget request forms to your BC/Supervisor	Aug 1, 2026
Deadline to submit budget request forms to Roy & Tanya	Aug 15, 2026
Budget requests presented to Budget Committee	Aug 28 – Oct 9
Jefferson County updates Property Tax estimates/valuation	Sep 2026
BOC budget workshop	Oct 2026
BOC budget public hear	Nov 2026
BOC adopts budgets	Nov 17, 2026
Adopted budget submitted to Jefferson County	By Nov 30, 2026

Material Budget Drivers:

- 2027 Lid Lift estimated to raise > \$2m
- GEMT revenue budget increased to ~ \$1m (based on 3-year average)
- Salaries - June 2026 Seattle-Tacoma-Bellevue CPI-U is 4.5%
- Better visibility in apparatus replacement schedule & capital facility
- Debt Service schedule



DIRECTOR'S REPORT

June 25, 2026

❖ Projects:

- Jeffcom and Pencom continue jointly investigating **cloud-based CAD** systems in hopes of replacing onsite equipment with hosted solutions. The City of Port Angeles issued for Pencom, with Jeffcom as a participating agency, a basic RFI hoping to start supplier conversations that will lead toward finalizing our requirements to procure, jointly or separately, a new CAD system. Pencom received five responses proposing four CAD systems: FSH-PSP, 365Labs, Mark43 and ProPhoenix. Pencom and Jeffcom staff reviewed the responses and agreed that we need more exact pricing and need it broken down by agency or at least by discipline (comms center core versus law-only and fire-only costs). Jeffcom's preference is to issue paired RFPs based on the details we gained from the RFI responses. We expect some of the RFI respondents as well as our current vendor Tyler Technologies to respond to the RFP.
- IT continues to work on **extending our IP network to tower sites** over our microwave system and cellular/satellite backup and adding monitoring.
- IT continues to work on implementing badge-based **multi-factor authentication** as required by federal and state changes to CJIS security requirements. The first unit is being tested and problems worked through before wider deployment.
- **ESINet connections** for 911 calls remain more vulnerable to fiber outages than our own connections, and the proposed tertiary use of Starlink is still pending.
- **Maynard Tower leasing:** The NOAA lease agreement to add them to the tower is through legal review by our attorney and pending execution. We expect them to move ahead with the agreement in the next couple of weeks and to start construction this summer, which will require some work by IT to deconflict with existing equipment in our shelter.
- **Port Townsend Tower leasing:** The AT&T site is online. Its connection to fiber-optic backhaul, the addition of backordered antennas for the third wireless band and AT&T's application for a permanent building permit remain to be done.
- Jeffcom and Pencom continue working on joint procurement for **updating emergency medical dispatching** guidebooks from APCO, though administrative focus is currently on more timely projects.



❖ Budgetary Items:

- The State E911 Coordinating Office has sent us final 2026-27 grant agreement for our basic service and coordinator training funding, which totals \$399,422. This agreement is between SECO and Jefferson County with the funds dispersed to Jeffcom for 911 call operations, so the agreement will go to the Board of County Commissioners shortly for their approval.
- **Current staffing** remains at ten full-time, fully trained communications staff including one supervisor plus three part-time communications officers filling some shifts.
- We are treating the **third shift** (1000-2000) as minimum staffing that must be filled on overtime Monday through Saturday from May 1 through the busy summer season, though it is filled most days by the communications supervisor and/or communications officer assigned to law-enforcement records.
- **Recruiting:** The top candidate from early-June interviews is in the background-check process. Three other candidates are on our list for future openings.
- **CBA** implementation steps remain:
 - ◆ Jeffcom-Teamsters LOA correcting a typo in a currently unused wage step
 - ◆ Development of policy on consecutive-day work shifts
 - ◆ Development of policy on shift-change timing
- **Law-enforcement Records MOUs** have been terminated by JCSO and PTPD effective June 30, but the work may transition to Port Angeles PD records staff later. A senior communications officer will continue working primarily on records as long as Jeffcom has that responsibility, working a weekday 4/10 schedule to cover more of the operating days of the court system.

❖ Health, Safety and Quality of Life:

- **May communications-staff overtime** was 259 hours among ten fulltime communications staff, including 8 hours of scheduled overtime every second week for those working 12-hour shifts (April's was 294.75; March's 226.25; February's 217).
- **Found Therapy** Services continued sit-in appointments with all shifts.

❖ External Relationships:

- A **User Group** meeting was held June 9 and attended by representatives from most agencies. We discussed telephonic search warrant recordings, blood draws, junk vehicles, fire's MDC ID schema, MCI response plans, structure-fire response plans, regional radio interoperability, dispatching to caller coordinates rather than nearby addresses and a lack of info to Jeffcom about a planned event.
- State office continues preparation an RFP for **replacement call handling equipment** as a statewide system. IT is participating. Jeffcom's hope is to join the new system once it is available, timed for the scheduled 2027 replacement of our current phone system.

CFS and Call Data: January 1 through June 18, 2026

Agency	CFS count YTD	CFS count LYTD
EJFR	2641	2607
QFR	278	245
BFD	249	286
DBVFR	63	49
Fire Total	3231	3187
JCSO	6510	6608
PTPD	4313	3957
Law Total	10823	10565
Info only	1290	1131
Total	15344	14883

- 911 Call Pick-up Time (including test calls and redialing abandoned calls)**

Pick-up Time	Call count YTD	Cum. % YTD	Standard
0-10 sec	7494	99.57	n/a
11-15 sec	25	99.91	90%
16-20 sec	6	99.99	95%
21-40 sec	1	100.00	n/a
41-60 sec	0	100.00	n/a
61-120 sec	0	100.00	n/a
120+ sec	0	100.00	n/a
Total	7526		

- 911 Call Averages**

Metric	YTD Average
Ring time	2.59 sec
Hold time	1.20 sec
Talk time	111.69 sec

- Non-911 Calls (including test calls)**

Metric	YTD
Number of outgoing calls	4016
Number of incoming calls	8424
0-10 sec pick-up time	99.55%
Average ring time	2.92 sec
Average hold time	4.34 sec
Average talk time	98.76 sec

	EAST JEFFERSON FIRE RESCUE	
	POLICY	
	Title of Policy: Fire Protection Service Agreements — Tax-Exempt and Public Entities	
	Policy Number: 6013	
	Date of Implementation: 7/21/26	
	Replaces: New	
Signature of Approval:		Date:

SECTION 1.0 POLICY/PURPOSE

East Jefferson Fire Rescue (the District) is a fire protection district supported primarily through property taxes levied on taxable property within its boundaries. Certain entities — including government agencies, school districts, public utility districts, religious organizations, and non-profit organizations — are exempt from property taxes under Washington State law. Because these entities do not contribute to the District’s property tax base yet receive fire protection services, it is the policy of the District to identify all such entities and, where required by statute, ensure equitable contribution toward the cost of fire protection services. For purposes of this policy, these entities are collectively referred to as “tax-exempt entities.” This is an administrative grouping established by this policy for the categories identified in Section 2.0 and does not correspond to a single category tracked or reported by the Jefferson County Assessor’s Office.

SECTION 2.0 SCOPE

The following statutes govern the District’s authority and obligations with respect to tax-exempt properties:

Statute	Description
RCW 52.30.020	Municipal corporations operating within a fire district are required to contract with the district for fire protection services. School districts are addressed through a separate OSPI administrative process.
RCW 39.34	Interlocal Cooperation Act — authorizes any two or more public agencies to enter into agreements for cooperative action. Provides the legal mechanism for Interlocal Agreements (ILAs) with exempt entities.
RCW 54.16.425	Requires Public Utility Districts to pay a Broadband Payment in Lieu of Taxes (PILT) to Jefferson County, which distributes funds to taxing districts — including the District — by tax code area in proportion to levy rates.
RCW 84.36	Exempts religious organizations and qualifying non-profit organizations from property tax. No statutory fire protection payment obligation applies to these entities.

SECTION 3.0 POLICY STATEMENT

It is the policy of East Jefferson Fire Rescue to identify all tax-exempt entities operating within its service area, maintain current agreements or payment arrangements with those entities as required by applicable statute, and report the status of all such arrangements to the Board of Commissioners not less than every three years. All Interlocal Agreements with exempt entities require Board of Commissioners approval prior to execution.

SECTION 4.0 RELATED SOG'S

- See following SOG's: 6013a



EAST JEFFERSON FIRE RESCUE

Standard Operating Guidelines (SOG)

Number: 6013a

Fire Protection Service Agreements — Tax-Exempt
and Public Entities

SECTION 1.0 PURPOSE

- 1.1** To establish the administrative procedures for identifying tax-exempt entities, maintaining required fire protection agreements, and reporting to the Board of Commissioners.

SECTION 2.0 PERIODIC REVIEW

- 2.1** The Finance Officer, in coordination with the Fire Chief, shall conduct periodic review of all tax-exempt entities within the District's service area not less than every three years, or upon any material change in the exempt entity landscape. This review shall include:
- Confirming that the list of entities by category in Policy 6013, Section 2.0 and SOG 6013a, Section 4.0 remains current, and identifying any new entities that have entered the service area since the last review. Parcel ownership may be confirmed with the Jefferson County Assessor's Office as needed; valuation and building/footprint data for tax-exempt parcels are not relied upon. Identifying parcels with structures or improvements that generate fire protection demand, based on the District's operational knowledge of facilities within its service area.
 - Confirming the status of all existing ILAs, contracts, annexation agreements, and payment arrangements.
 - Identifying any exempt entities not in compliance with applicable statutes.
 - Documenting findings in the periodic Tax-Exempt Entity Status Report (see Section 5).

SECTION 3.0 INTERLOCAL AGREEMENTS (ILA)

- 3.1** ILA payment terms shall be negotiated using one of the following approaches, documented in the agreement:
- Assessed value × levy rate — where a current county assessed value is available.
 - Cost-of-service — based on estimated annual cost to the District of providing fire protection to the facility.
 - Flat annual fee or rate — negotiated amount appropriate to the size and demand profile of the facility.

Given limitations on the availability of current assessed values for tax-exempt parcels (see Section 2.1), the cost-of-service or flat annual fee approaches above are the District's primary methods for negotiating ILA terms with these entities.

SECTION 4.0 ENTITY-SPECIFIC PROCEDURES

- 4.1** **Municipal Corporations** (Port, State Parks, WSF/WSDOT, Jefferson Healthcare, Jefferson Transit). These entities are subject to mandatory contracting under [RCW 52.30.020](#). The Finance Officer shall confirm annually that a current, executed ILA is in place. Where no ILA exists, the Fire Chief shall initiate outreach to the entity.
- 4.2** **School Districts** (Chimacum SD #49, Port Townsend SD #50) School district fire protection payments are administered through OSPI's biennial budget apportionment process under [RCW 52.30.020](#). No separate ILA is required. The Finance Officer shall confirm receipt of the annual per-pupil distribution from OSPI and reconcile against expected enrollment-based amounts.

- 4.3 City of Port Townsend** Fire protection services to the City are addressed through the existing Annexation Contract, which specifies service terms. The Finance Officer shall confirm periodically that the Annexation Contract remains current and that no amendments are required.
- 4.4 Jefferson County PUD No. 1** The PUD operates under Title 54 RCW and is not subject to mandatory fire protection contracting under [RCW 52.30.020](#). The District receives a proportional share of the Broadband PILT paid by the PUD to Jefferson County under [RCW 54.16.425](#), distributed by the County Treasurer by tax code area. The Finance Officer shall confirm receipt of the annual PILT distribution and reconcile against the Jefferson County-PUD agreement.
- 4.5 Jefferson County** Given the longstanding mutual aid and cooperative relationship between the District and Jefferson County, the District may enter into a Letter of Understanding (LOU) in lieu of a formal ILA to document the mutual services relationship. The LOU shall be reviewed and reaffirmed every three years. Any LOU requires Board of Commissioners approval.
- 4.6 Religious Organizations and Non-Profit Organizations** Churches and qualifying non-profit organizations are exempt from property tax under [RCW 84.36](#) and carry no statutory fire protection payment obligation. No ILA or payment agreement is required or appropriate. These entities shall be noted in the annual status report for informational purposes only.

SECTION 5.0 STATUS REPORT

- 5.1** The District shall present not less than every three years a Tax-Exempt Entity Status Report to the Board of Commissioners. The report shall summarize:
- Current status of all tax-exempt entities and existing agreements.
 - OSPI per-pupil distributions received for the prior year.
 - PUD Broadband PILT distributions received for the prior year.
 - Any entities not in compliance with applicable statutes and recommended actions.
 - Any agreements due for renewal or renegotiation in the coming year.

Policy 6013 - Fire Protection Service Agreements — Tax-Exempt and Public Entities

EFFECTIVE DATE: 5/19/26

REPLACES: New

FIRE CHIEF:



EAST JEFFERSON FIRE RESCUE

Chief, Bret Black • bblack@ejfr.org
24 Seton Rd • Port Townsend WA 98368
360.385.2626 • ejfr.org

INTERNAL EXAM ANNOUNCEMENT

POSITION: Battalion Chief

FINAL FILING DATE: August 19, 2026 EOB

ASSESSMENT CENTER DATE: September 9, 2026

WRITTEN PROJECT DUE DATE: September 16, 2026

APPLICATION:

East Jefferson Fire Rescue will be creating an eligibility list and filling one Battalion Chief position in the fall of 2026. All interested applicants shall submit a letter of intent to the Chief of the Department via email; HumanResources@ejfr.org, before 4 pm on August 19, 2026.

SUMMARY:

The Battalion Chief is charged with shift management, shift training, public information release, emergency response, scheduling, program management, emergency scene management and personnel evaluations. The Battalion Chief shall direct operations in compliance with National, State and local operational deployment mandates, response planning matrixes, Standards of Cover and EJFR's strategic plan.

APPLICANT QUALIFICATIONS:

- Open or completed Battalion Chief task book at time of internal exam announcement*
- Current Lieutenant or Captain off probation and in good standing with EJFR

*The Battalion Chief task book must be completed by time of promotion. Minimum qualifications for the Battalion Chief position may be found in the current [Battalion Chief job description](#).

PHYSICAL EFFORT:

Employees in this position must be able to work in a hazardous environment for extended periods of time. This includes the ability to maintain a medical respiratory clearance as specified in WAC 296-842-140 and use a self-contained breathing apparatus.

SELECTION PROCEDURES:

Qualified candidates will be invited to participate in an assessment program which shall include one or more of the following:

- Written Project (will be distributed EOB August 19)
- Scenario-based Exercise
- Panel interview
- Fire Chief interview

Serving the Communities of

Port Townsend Port Hadlock Chimacum Irondale Kala Point Cape George Marrowstone Island

STUDY MATERIALS:

NIMS, NFPA 1021, WAC 296-305, EJFR policies, guidelines, incident response and command practices.

EQUAL OPPORTUNITY EMPLOYER:

East Jefferson Fire Rescue is an equal opportunity employer. East Jefferson Fire Rescue promotes employment opportunity without regard to race, color, national origin, ancestry, religious creed, age, marital status, disability, medical condition, sexual orientation, pregnancy or pregnancy related condition.



EAST JEFFERSON FIRE RESCUE

Chief, Bret Black • bblack@ejfr.org
24 Seton Rd • Port Townsend WA 98368
360.385.2626 • ejfr.org

INTERNAL EXAM ANNOUNCEMENT

POSITION: Captain

FINAL FILING DATE: September 9, 2026 EOB

ASSESSMENT CENTER DATE: September 30, 2026

WRITTEN PROJECT DUE DATE: October 7, 2026

APPLICATION:

East Jefferson Fire Rescue will be creating an eligibility list for the position of Captain in the fall of 2026. All interested applicants shall submit a letter of intent to the Chief of the Department via email; HumanResources@ejfr.org, before 4 pm on September 9, 2026.

SUMMARY:

This is a represented line position that requires skills, abilities and knowledge commensurate to NFPA 1021 Fire Officer II and current minimum certification as a Washington State Emergency Medical Technician. The primary duty of this position is responding to fire/emergency medical alarms, attending/instructing related training to maintain proficiency in fire and emergency medical skills and providing supervision (per NFPA 1021 Fire Officer Level II) of the activities of the platoon when actively engaged in firefighting, fire prevention, first aid, and maintenance of station, apparatus or equipment.

QUALIFICATIONS:

- Possess and maintain a valid Washington State Driver's License and must be insurable.
- Certification as a Washington State EMT-B or EMT-P
- Must have a minimum of three years of employment as a Firefighter with EJFR, with a total of five years paid firefighting experience and currently employed with EJFR as a non-probationary Fire Lieutenant.
- Must be certified as IFSAC/Pro-Board Firefighter 1 & 2
- Other minimum qualifications for the Captain promotion may be found in the current [Fire Captain job description](#).

PHYSICAL EFFORT:

Employees in this position must be able to work in a hazardous environment for extended periods of time. This includes the ability to maintain a medical respiratory clearance as specified in WAC 296-842-140 and use a self-contained breathing apparatus.

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Port Townsend Port Hadlock Chimacum Irondale Kala Point Cape George Marrowstone Island
Paradise Bay Shine Bridgehaven Mats Mats Swansonville Port Ludlow Beaver Valley South Point

SELECTION PROCEDURES:

Qualified candidates will be invited to participate in an assessment program which shall include one or more of the following:

- Written Project (will be distributed September 9 EOB)
- Tactical Scenario
- Panel interview
- Fire Chief interview

STUDY MATERIALS:

NIMS, NFPA 1021, WAC 296-305, EJFR policies, guidelines, incident response and command practices.

EQUAL OPPORTUNITY EMPLOYER:

East Jefferson Fire Rescue is an equal opportunity employer. East Jefferson Fire Rescue promotes employment opportunity without regard to race, color, national origin, ancestry, religious creed, age, marital status, disability, medical condition, sexual orientation, pregnancy or pregnancy related condition.

Serving the Communities of

*Port Townsend Port Hadlock Chimacum Irondale Kala Point Cape George Marrowstone Island
Paradise Bay Shine Bridgehaven Mats Mats Swansonville Port Ludlow Beaver Valley South Point*



EAST JEFFERSON FIRE RESCUE

24 Seton Rd • Port Townsend WA 98368
360.385.2626 • ejfr.org

INTERNAL EXAM ANNOUNCEMENT

POSITION: Lieutenant

FINAL FILING DATE: August 26, 2026 EOB

ASSESSMENT CENTER DATE: September 16, 2026

APPLICATION:

East Jefferson Fire Rescue will be creating a Lieutenant eligibility list and filling one Lieutenant position in the fall of 2026. All interested applicants shall submit a letter of intent to the Chief of the Department via email to humanresources@ejfr.org, before 4 pm on August 26, 2026.

SUMMARY:

This is a compensated represented position, which requires firefighting abilities as detailed in NFPA 1001, Standard for Fire Fighter Professional, supervision abilities as detailed in NFPA 1021 Standard for Fire Officer Professional, and minimum certification as a Washington State Emergency Medical Technician (EMT).

APPLICANT QUALIFICATIONS:

- Open or completed Lieutenant at time of internal exam announcement*

*The Lieutenant task book must be completed by time of promotion. Minimum qualifications for the Lieutenant position may be found in the current [Lieutenant job description](#).

PHYSICAL EFFORT:

Employees in this position must be able to work in a hazardous environment for extended periods of time. This includes the ability to maintain a medical respiratory clearance as specified in WAC 296-842-140 and use a self-contained breathing apparatus.

SELECTION PROCEDURES:

Qualified applicants will be invited to participate in an assessment program which may include one or more of the following:

- Practical tactical evaluation
- Panel interview
- Fire Chief interview

STUDY MATERIALS:

NIMS, NFPA 1021, WAC 296-305, EJFR policies, guidelines, incident response and command practices.

Serving the Communities of

Port Townsend Port Hadlock Chimacum Irondale Kala Point Cape George Marrowstone Island
Paradise Bay Shine Bridgehaven Mats Mats Swansonville Port Ludlow Beaver Valley South Point

EQUAL OPPORTUNITY EMPLOYER:

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Monthly Specialty Pay

	Topstep FF Salary	Marine Pilot	Tech Rescue	IV Tech	Peer Fitness	Wildland	EMS Preceptor	Fire Insp./ Invest.	Rescue Swimmer/ Water Rescue	Peer Support	Special Ops	Tactical EMS	EMS Evaluator	Med. Inventory	Quartermaster	CPR Coord.	Driver/ Operator	Notes
EJFR Proposed	\$ 9,871.76	\$ 345.51																3.5% program lead
		\$ 246.79																2.5% team members (minimum staffing & mandatory)
Clallam 3	\$ 9,481.98		\$75.00	\$50.00	\$75.00	\$75.00	\$473.50										\$75.00	Set \$ amounts per month, \$50 per shift for Preceptor
Sno 4	\$ 9,590.56		\$ 47.95			\$ 47.95		\$ 47.95	\$ 47.95									Up to 3 certifications, .05% each (max 1.5%) 1.5% = \$143.86
Poulsbo	\$ 9,832.17	\$ 73.74							\$ 73.74	\$ 147.48	\$ 73.74	\$ 73.74	\$ 73.74					Max of 3% for multiple specialties 3% = \$294.97
N Whatcom	\$ 9,125.28													\$ 136.88	\$ 136.88	\$ 136.88		1.5%
Tumwater	\$ 9,872.00							\$ 148.08			\$ 148.08		\$ 148.08				\$ 345.52	1.5% / 3.5% Driver/Operator
N County RFA	\$ 10,098.50			\$ 201.97			\$ 353.45											Preceptor 3.5%/shift, IV Tech 2%

Marine Pilot Costs

				Annual Specialty Rate	*Initial Training 40 hours	**Actual 1st Year Estimate	Annual C.E. (8-16 hours per quarter)	*1st Year Estimate	**Actual 1st Year Estimate
6 MEMBER TEAM									
LT	136,230	1	3.5%	\$ 4,768	\$ 3,357		\$ 1,343	\$ 46,017	\$ 28,425
LT	\$ 137,838	2	2.5%	\$ 6,892	\$ 6,728	\$ 841	\$ 2,691		
FF	\$ 114,019	3	2.5%	\$ 8,551	\$ 8,348		\$ 3,339		
		6		\$ 20,211	\$ 18,433	\$ 841	\$ 7,373		
* Assumes all Marine Pilots begin with zero initial training hours (worst case scenario)									
** Actual initial training needed to bring 6 Marine Pilots to our new standards is 10 hours total.									
9 MEMBER TEAM									
LT	136,230	1	3.5%	\$ 4,768	\$ 3,357		\$ 1,343	\$ 68,183	\$ 48,176
LT	\$ 137,838	2	2.5%	\$ 6,892	\$ 6,728	\$ 7,569	\$ 2,691		
FF	\$ 114,019	4	2.5%	\$ 11,402	\$ 11,130		\$ 4,452		
PM	\$ 130,307	2	2.5%	\$ 6,515	\$ 6,360		\$ 2,544		
		9		\$ 29,577	\$ 27,576	\$ 7,569	\$ 11,030		
* Assumes all Marine Pilots begin with zero initial training hours (worst case scenario)									
** Actual initial training needed to bring 9 Marine Pilots to our new standards is 90 hours total									

	2024	2025	2026 Through July 31
4th Medic slots called for	330	281	152
4th Medic to Make Min Staffing	41	42	36
4th Medic not filled for Min	14	12	6
4th Medic not filled when beyond min	122	64	27
4th Medic filled beyond min	167	175	89

Vacancies for current Marine Pilots				
	2023	2024	2025	2026 as of 6/30
None of the current 9 on duty	14	17	11	3
Vacancies per A Shift	0	0	2	0
Vacancies per B Shift	0	0	1	0
Vacancies per C Shift	14	17	8	3
Marine responses without a Pilot	1	0	0	0
Marine Responses	10	22	20	7

Current Coxswains per Bergen	Marine 1	Marine 7
A-shift		
B. Grimm	x	
Kauzlarich	x	x
Secondez	x	x
B-Shift		
Gregory	x	x
Lueders		x
S. Grimm	x	x
Kithcart	x	
C-Shift		
Carver	x	x
Dalrymple	x	x

Dates none of the 8 on duty

2023	2024	2025	2026 as of 6/30
11-Jan	24-Jan	1-Jan	25-Apr
18-Mar	19-Mar	17-Feb	26-Apr
19-Mar	24-Apr	18-Feb	30-Jun
17-Apr	5-May	1-Mar	
18-Apr	16-Jun	6-Apr	
4-Jun	23-Jun	12-Apr	
5-Jun	9-Aug	20-Apr	
11-Jun	10-Aug	20-Jun	
22-Jul	8-Sep	8-Aug	
23-Jul	14-Sep	3-Sep	
29-Jul	26-Sep	10-Oct	
21-Aug	27-Jun		
25-Nov	14-Oct		
14-Dec	15-Oct		
	14-Nov		
	1-Dec		
	2-Dec		

Marine Responses with no one on

6/4/2023

East Jefferson Fire Rescue Strategic Plan Update

May 21, 2026

3||BERK

Project Understanding

East Jefferson Fire and Rescue (EJFR) is seeking an update to the Strategic Plan adopted in November 2022. The plan has served the District well and merits a targeted updating rather than a wholesale rewriting. The existing Vision and Mission statements will be retained and some refinement may be made to the current Values. The Initiative and Goal structure will be retained, with updates to content made as needed.

The planning process will include targeted stakeholder engagement, a community survey, and use of the District's internal survey. The plan will include a strong tie to the updated Jefferson County Comprehensive Plan adopted by the County Planning Commission on April 8, 2026, including consideration of how planned housing density will affect the District. The merger with Port Ludlow Fire & Rescue will also be reflected in the updated plan, as well as ongoing evolution of the organization.

Proposed Approach

Task 1: Project Management

Project Kick-off Call. The BERK team will join the EJFR core project team for a kick-off call. During this conversation, we'll refine the project goals and approach; discuss project context; discuss communications preferences for the remainder of the project; and review next steps.

Project Launch with Board of Fire Commissioners. BERK will meet virtually with the Board of Fire Commissioners to discuss the update process and gain their input on topics to be addressed in the planning process.

Ongoing Project Management. BERK's Project Manager will maintain regular communications with EJFR's project lead. In addition to regular updates, this will provide an opportunity to collaboratively address any project challenges that emerge.

Task 2: Information Gathering and Analysis

Community Engagement. BERK will update and readminister the community survey developed for the initial planning process. Our analysis will include comparison of changes between the two planning periods.

Stakeholder Engagement. Rather than recreating the six focus groups from the 2022 planning process, we propose conducting targeted stakeholder engagement to gather input from individuals and organizations selected by EJFR's project lead. This may include Fire Commissioners or staff from Jefferson County, the City of Port Townsend, or other public or not-for-profit partners. We have budgeted for up to 10 individual interviews, to be conducted via phone or online meeting, in our base budget. This number may be adjusted downwards or upwards as desired.

Review of Staff and Volunteer Survey Results. BERK will review the recently conducted internal survey to identify topics or themes that should be reflected in the strategic plan update.

Task 3: Plan Development and Adoption

BERK will facilitate three online meetings of the Strategic Planning Team. These meetings will serve as the primary opportunity for plan development, with the BERK team substantively advancing content between each meeting.

Strategic Planning Team Meeting 1. The first meeting will include a project overview, including a discussion of planned stakeholder and community engagement activities. We will also review the 2022 Strategic Plan to identify areas that would benefit from updating. This may feature small groups reviewing each element of the strategic plan, including the current Vision, Mission, Values, and Initiatives 1-4. We will discuss the Implementation Framework and how the District has used the plan since adoption.

Strategic Planning Team Meeting 2. The second meeting will begin with a report out on input gathered from stakeholder and community engagement, as well as a review of key takeaways from the District's internal survey. The BERK team will also present a first draft of a plan update based on discussion from the first meeting and key findings from the engagement process. We will gather input from the Strategic Planning Team so we can revise the draft plan before meeting three.

Strategic Planning Team Meeting 3. The final meeting of the Strategic Planning Team will focus on refining the draft update and preparing for a presentation of a Recommended Draft Plan to the Fire Board of Commissioners.

Draft Strategic Plan. The BERK team will iterate on plan updates before and between meetings. We will refresh the layout of the document as well as the content to ensure that the updated plan looks like a natural evolution of the current plan.

Presentation to Board of Fire Commissioners. BERK will support EJFR leadership in presenting a Recommended Draft Strategic Plan to the Board of Fire Commissioners.

Final Strategic Plan. BERK will finalize the strategic plan update based on input from EJFR staff and Board of Commissioners.

Optional

If desired, BERK will support the District's internal efforts to update its Standards of Cover study. BERK's GIS and Data Analytics team did the mapping and spatial analysis for the 2022 effort. More recently, BERK led the periodic update for the 2026 Jefferson County Comprehensive Plan, with support from technical experts in transportation and utilities. This role had us looking at population growth and anticipated development densities for the entire county, as well as public facilities.

We have not included hours for this role in this proposal, but would be happy to scope an appropriate effort with more discussion.

Timeline and Budget

We anticipate that the planning process will begin in early 2027 and conclude by June 2027. Our anticipated level of effort by person and by task is shown below. We would be glad to revise this starting proposal based on feedback from EJFR.

	Brian Murphy Project Manager and Lead Facilitator 2025 Hourly Rate \$275	Co-Facilitator \$165	Total Hours and Estimated Cost by Task
Task 1: Project Management			
Project Kick-off Call	2	2	
Project Launch with Board of Fire Commissioners	2	4	
Ongoing Project Management	6		
Subtotal	10	6	16 \$3,740
Task 2: Information Gathering and Analysis			
Community Engagement	2	10	
Stakeholder Engagement (up to 10 one-on-one interviews)	10	10	
Review of Staff and Volunteer Survey Results	2	2	
Subtotal	14	22	36 \$7,480
Task 3: Plan Development and Adoption			
Strategic Planning Team Meeting 1	2	4	
Strategic Planning Team Meeting 2	2	4	
Strategic Planning Team Meeting 3	2	4	
Draft Strategic Plan	4	10	
Presentation to Board of Fire Commissioners	2	4	
Final Strategic Plan	2	4	
Subtotal	14	30	44 \$8,800
Total Estimated Hours	38	58	96
Cost (Hours*Rate)	\$10,450	\$9,570	\$20,020
Estimated Project Total			
	\$20,020		

About BERK

BERK is an interdisciplinary consultancy integrating strategy, planning, and policy development; financial and economic analysis; and facilitation, design, and communications. Founded in 1988, our passion is working in the public interest, helping public and nonprofit agencies address complex challenges and position themselves for success.

Our Mission is: **Helping Communities and Organizations Create Their Best Futures.** We do this by:

- Integrating the art of effective decision-making with the science of rigorous quantitative and qualitative analysis.
- Bringing people, ideas, and analysis together to generate understanding and consensus on the best strategies and decisions.
- Bridging across disciplines to synthesize information and facilitate relationships.

A hallmark of our approach is our ability to communicate complex information to a wide range of audiences, using words, numbers, pictures, and maps to convey information in accessible, understandable formats. We believe that when participants truly understand the issues and options before them, they make good decisions and communicate and explain those decisions to the broader community.

Team

The BERK team will be led by **Brian Murphy**, a Principal at BERK with over two decades of experience developing strategic plans for public agencies. Brian was the Project Manager for the 2022 EJFR Strategic Plan. He will serve as the day-to-day point of contact for this effort.

Additional Capacity. BERK has a team of 32 full-time planners, analysts, and facilitators available to support this project as needed. We have included information about our core project team for this effort, but have in-house capabilities in data and GIS analysis, community engagement, land use planning, and financial and economic analysis.



Brian Murphy, Project Manager and Lead Facilitator, is a Principal at BERK. His expertise includes strategic and business planning, facilitation, economic development and market analysis, and management consulting. His practice includes strategic planning for organizations and communities, emergency management, and work for libraries across the country, including strategic plans, return on investment studies, and staff and community surveys.

He has worked with many fire agencies on strategic planning projects and other efforts, including Bellevue Fire, East Pierce Fire & Rescue, King County Fire District #2, North Mason Regional Fire Authority, Puget Sound Regional Fire Authority, Renton Regional Fire Authority, Snohomish County Fire District 4, Snoqualmie Pass Fire & Rescue, and many others throughout the region.

**JEFFERSON COUNTY FIRE PROTECTION DISTRICT No. 1
RESOLUTION NO. 26-10**

**DECLARING PROPERTY SURPLUS TO THE NEEDS OF THE DISTRICT AND
AUTHORIZING THE DISPOSAL OF SURPLUS PROPERTY**

WHEREAS, the Board of Commissioners, meeting in regular session, having before it the need to consider declaring certain equipment as surplus within Jefferson County Fire Protection District No. 1, and

WHEREAS, East Jefferson Fire Rescue owns the equipment listed on the attached Exhibit A, and

WHEREAS, the District no longer has a need for the Equipment and the Equipment is surplus to the needs of the District and,

WHEREAS, the District may sell, transfer, exchange, lease or otherwise dispose of the property to the state or any municipality or any political subdivision thereof, or the federal government, on such terms and conditions as may be mutually agreed upon by the parties or to any private party by any commercially reasonable means, and

NOW, THEREFORE, BE IT RESOLVED, by approval of Jefferson County Fire Protection District No. 1 Board of Commissioners that the District owned equipment listed in Exhibit A, be declared surplus to the needs of the District and hereby authorizes the Fire Chief to dispose of the Equipment through industry standards and properly accounted for.

Approved this 21st day of July 2026.

Deborah Stinson, Chair

Jeannie Price, Vice-Chair

Geoff Masci, Commissioner

Steve Craig, Commissioner

Dave Seabrook, Commissioner

ATTEST:

Tanya Cray, District Secretary

Exhibit A

Item to be Surplused	QTY	Serial #/Model # etc. (list separately if multiple #'s)	Description	Reason for Surplus
8th Gen 32GB iPad	1	GG7FP7WRQ1KV	Old Tender 4 iPad	End of useful life
Microsoft Surface Pro 1866,1725 and keyboard	1	Surface SN: 45415294653 Keyboard SN: 024534394654	BOC #5 table/type cover	End of useful life
Microsoft Surface Pro 1866,1725 and keyboard		Surface SN: 045971294653 Keyboard SN:024536194654	BOC #2 table/type cover	End of useful life
iPad 9th gen 64GB	1	SN: H76720N4L6	Old Aid 8 iPad	End of useful life
iPad 9th gen 64 GB	1	IMEI: 350698363020576	Old BC 12 iPad	End of useful life
iPad 9th gen 64GB	1	IMEI: 359552649505094	Old Engine 7 iPad	End of useful life
iPad 9th gen 64GB	1	IMEI: 355994202138769	Old Brush 6 iPad	End of useful life
iPad 7th gen 32GB	1	SN: F9GZKFM0MDG1	Old Engine 91 iPad	End of useful life
iPad 7th gen 32GB	1	SN: F9GZKAZQMDG1	Old Aid 6 iPad	End of useful life
Equipment				
Satin Fiberoptic Laryngoscope Blades	2	N/A	Miller Blade #2	No longer use this kind
Satin Fiberoptic Laryngoscope Blades	2	N/A	Miller Blade #3	No longer use this kind
Satin Fiberoptic Laryngoscope Blades	4	N/A	Miller Blade #4	No longer use this kind
Satin Fiberoptic Laryngoscope Blades	2	N/A	Macintosh Blade #2	No longer use this kind
Satin Fiberoptic Laryngoscope Blades	2	N/A	Macintosh Blade #4	No longer use this kind
Lifepak Modems	1	20133205	Model MTR-LAT1-B07	End of useful life
Lifepak Modems	1	20575727	Model MTR-LAT1-B07	End of useful life
Lifepak Modems	1	20575724	Model MTR-LAT1-B07	End of useful life
Lifepak Modems	1	20575726	Model MTR-LAT1-B07	End of useful life
Lifepak Modems	1	20575728	Model MTR-LAT1-B07	End of useful life

Date: July 21, 2026

Subject: Increase to Ambulance Billing Rate effective January 1, 2027

Prepared By: Roy Lirio

Background:	Purpose: To increase the billing rates for medical ambulance transport service levels BLS-NE, BLS-E, ALS1-E ALS2 and SCT and mileage rate. EJFR last updated its billing rates effective 1/1/26. It is best practice to revisit the billing rates each year and make adjustments as needed. <i>Things to consider if changing the ambulance billing rates:</i> 1. Cost increases in providing services and transporting patients. 2. Billing rates of comparable neighboring districts. The rates our neighboring districts charge are included as an attachment below. 3. Payor mix and collection rate effect on ultimate paid charges. The Payor Production Statistics Report is included as an attachment below.																																				
Fiscal Impact:	The increase in billing rates of certain service levels will help increase revenues. However, due to the payor mix where the majority of our transports are covered by Medicare (68%) and Medicaid (16%), only a fraction of the rate increase will be realized. Medicare and Medicaid’s reimbursement rates are lower than our current rates. Therefore, any rate increase will result in a larger write-off adjustment. Assuming that the transport volumes and payor mix are consistent, ambulance transport fee revenues for 2027 is estimated to increase approximately \$50,000 due to the rate increase.																																				
Recommendations:	As presented, review and approve the changes to the billing rates effective 1/1/27. <table><tr><td></td><td></td><td>Proposed</td><td></td></tr><tr><td></td><td>Current</td><td>effective 1/1/26</td><td>% Incr</td></tr><tr><td></td><td></td><td></td><td></td></tr><tr><td>BLS-NE</td><td>\$ 700</td><td>\$ 900</td><td>28.6%</td></tr><tr><td>BLS-E</td><td>\$ 900</td><td>\$ 1,100</td><td>22.2%</td></tr><tr><td>ALS1-E</td><td>\$ 1,100</td><td>\$ 1,300</td><td>18.2%</td></tr><tr><td>ALS2</td><td>\$ 1,200</td><td>\$ 1,400</td><td>16.7%</td></tr><tr><td>SCT</td><td>\$ 1,200</td><td>\$ 1,400</td><td>16.7%</td></tr><tr><td>Mileage</td><td>\$ 21.00</td><td>\$ 23.00</td><td>9.5%</td></tr></table>			Proposed			Current	effective 1/1/26	% Incr					BLS-NE	\$ 700	\$ 900	28.6%	BLS-E	\$ 900	\$ 1,100	22.2%	ALS1-E	\$ 1,100	\$ 1,300	18.2%	ALS2	\$ 1,200	\$ 1,400	16.7%	SCT	\$ 1,200	\$ 1,400	16.7%	Mileage	\$ 21.00	\$ 23.00	9.5%
		Proposed																																			
	Current	effective 1/1/26	% Incr																																		
BLS-NE	\$ 700	\$ 900	28.6%																																		
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SCT	\$ 1,200	\$ 1,400	16.7%																																		
Mileage	\$ 21.00	\$ 23.00	9.5%																																		
Proposed Motion:	Approve resolution 26-11 To Increase Ambulance Transport Billing Rates Effective January 1, 2027.																																				

Client Name	BLS-NE		BLS-E		ALS1-E		ALS2		SCT		Mileage		Effective Date
	Res	NR	Res	NR	Res	NR	Res	NR	Res	NR	Res	NR	
Regional Comparable 1	\$1,100		\$1,100		\$1,400		\$1,450				\$23.50		11/1/2025
Regional Comparable 2			\$1,100		\$1,400		\$1,450				\$24.00		1/1/2025
Regional Comparable 3			\$985		\$1,225		\$1,410				\$22.00		1/1/2026
Regional Comparable 4			\$985	\$1,225	\$1,225		\$1,410				\$22.00		1/1/2026
Overall Average		\$1,100		\$1,079		\$1,313		\$1,430			\$22.88		
Jefferson 1-EJFR	\$700		\$900		\$1,100		\$1,200		\$1,200		\$21.00		1/1/2026
Proposed	\$900		\$1,100		\$1,300		\$1,400		\$1,400		\$23.00		

7/9/2026

East Jefferson Fire-Rescue

Payer Production Statistics

Date Of Service	1/1/2026
Date Of Service	06/30/26
Company	East Jefferson Fire-Rescue

	Tickets	%	Charges	%	Payments	%	Levy Fund	%	Write Offs	%
Medicare (Fee Schedule)										
MedAdv/Part C	179	14 %	199,702.10	10 %	-84,840.03	9 %	0.00	0 %	-87,278.87	11 %
Medicare Part B	655	53 %	753,487.40	37 %	-322,297.81	35 %	-126.88	100 %	-193,763.28	33 %
Group Total	834	68 %	953,189.50	47 %	-407,137.84	44 %	-126.88	100 %	-261,041.95	44 %
Medicaid (Fee Schedule)										
Medicaid-WA	197	16 %	825,185.80	41 %	-443,465.42	48 %	0.00	0 %	-330,006.40	56 %
Group Total	197	16 %	825,185.80	41 %	-443,465.42	48 %	0.00	0 %	-330,006.40	56 %
Commercial										
	31	3 %	36,466.60	2 %	0.00	0 %	0.00	0 %	0.00	0 %
Auto	3	0 %	3,443.60	0 %	0.00	0 %	0.00	0 %	0.00	0 %
Kaiser	1	0 %	1,034.40	0 %	-620.64	0 %	0.00	0 %	0.00	0 %
Kaiser WA	2	0 %	2,840.50	0 %	0.00	0 %	0.00	0 %	0.00	0 %
Miscellaneous Insurance	31	3 %	39,686.70	2 %	-14,779.25	2 %	0.00	0 %	-281.25	0 %
Premiera	19	2 %	22,194.80	1 %	-10,560.87	1 %	0.00	0 %	-52.91	0 %
Providence	1	0 %	1,406.60	0 %	0.00	0 %	0.00	0 %	0.00	0 %
Regence	34	3 %	43,279.60	2 %	-20,851.02	2 %	0.00	0 %	-208.75	0 %
Tricare	6	0 %	6,890.50	0 %	-845.12	0 %	0.00	0 %	-458.58	0 %
Veterans Administration	38	3 %	44,717.40	2 %	-27,151.20	3 %	0.00	0 %	0.00	0 %
Workers Comp	5	0 %	5,543.70	0 %	-3,569.46	0 %	0.00	0 %	-913.44	0 %
Group Total	171	14 %	207,504.40	10 %	-78,377.56	8 %	0.00	0 %	-1,914.93	0 %
Private/Self-pay										
Insurance Research	1	0 %	1,063.80	0 %	0.00	0 %	0.00	0 %	0.00	0 %
Private	32	3 %	38,941.20	2 %	0.00	0 %	0.00	0 %	-1,631.30	0 %
Group Total	33	3 %	40,005.00	2 %	0.00	0 %	0.00	0 %	-1,631.30	0 %
	1235		2,025,884.70		-928,980.82		-126.88		-594,594.58	

JEFFERSON COUNTY FIRE PROTECTION DISTRICT No. 1
RESOLUTION No. 26-11

A RESOLUTION TO INCREASE AMBULANCE TRANSPORT BILLING RATES
EFFECTIVE JANUARY 1, 2027

WHEREAS, Resolution 12-14, adopted August 21, 2012, established billing rates for Emergency Medical Services transports, and

WHEREAS, Jefferson County Fire Protection District No. 1 collects Emergency Medical Services Levy fees for the purpose of providing Paramedic Emergency Medical Care, and

WHEREAS, the Emergency Medical Services Levy provides funding for a portion of the Paramedic Staff to be available 24 hours a day to the residents of Jefferson County Fire Protection District No. 1; and

WHEREAS, in addition to Paramedic Services, Jefferson County Fire Protection District No. 1 provides fully equipped and licensed ambulance transport services to all those in need, either resident of or visitor to Jefferson County Fire Protection District No. 1; and

WHEREAS, the costs associated with transportation of the ill and injured is not provided for with the Emergency Medical Service Levy; and

WHEREAS, ambulance transport fees are allowable charges by private, state and federally funded insurance programs; and

WHEREAS, these medical insurance providers allow for periodic adjustment of fees, including ambulance transport services; and

WHEREAS, Resolution 23-03, implemented Advanced Life Support service charge applicable for EMS non-transports involving deceased individuals under the following terms and conditions:

1. This charge will be billed for all “Deceased on Scene” incidents where the patient, who does not survive, is not transported by the District, but has received Advanced Life Support services from the District;
2. Any/all primary or secondary insurance carrier(s) the deceased patient may have will be billed by the District, when such information is known or readily available to the District;
3. Any payments received from the deceased person’s insurance carrier(s) for such EMS services will constitute payment in full; the family of the deceased person, and/or the deceased person’s estate, will not be responsible for any unpaid balance due the

District, even if no insurance proceeds are received by the District for the rendering of such services;

4. The deceased patient's family will not be contacted for billing or other insurance information after the District EMS services have been provided; and
5. The reason for this billing policy regarding deceased persons is to acknowledge the District's sensitivity to the grieving process experienced by a deceased person's family members and not to press financial collection in such cases.

WHEREAS, Resolution 25-10, adopted September 19, 2025, updated the billing rates for Emergency Medical Services transports, and mileage.

NOW, THEREFORE, BE IT RESOLVED by approval of Jefferson County Fire Protection District No. 1 Board of Commissioners, which the following fee schedule for service levels and mileage be changed effective January 1, 2027:

Rates effective January 1, 2027

<i>Specialty Care Transports</i>	<u><i>\$1,400.00</i></u>
<i>Advanced Life Support II</i>	<u><i>\$1,400.00</i></u>
<i>Advanced Life Support I</i>	<u><i>\$1,300.00</i></u>
<i>Basic Life Support</i>	<u><i>\$1,100.00</i></u>
<i>Basic Life Support Non Emergent</i>	<u><i>\$900.00</i></u>
<i>Advanced Life Support Service Charge</i> (equivalent to the BLS rate in effect)	<u><i>\$900.00</i></u>
<i>Mileage Charge</i>	<u><i>\$23/mile</i></u>

Approved this 21st Day of July 2026.

JEFFERSON COUNTY FIRE PROTECTION DISTRICT No. 1 BOARD OF COMMISSIONERS

Deborah Stinson, Chair

Jeannie Price, Vice-Chair

Geoff Masci, Commissioner

Steve Craig, Commissioner

Dave Seabrook, Commissioner

ATTEST:

Tanya Cray, District Secretary

2026 Upcoming Events

Group	Event	Date
2026		
July		
EJFR	Port Townsend Farmers Market	7/4/2026
EJFR	Medic One Graduation	7/11/2026
EJFR	DC Brummel Retirement Party -St 6	7/31/2026
August		
JC Airport	Airport Day	8/2/2026
EJFR	Jefferson County Fair	8/14-8/16
September		
BOC/Admin	JC Fire Comm & Admin Prof.	8/20/2026
Admin	2026 Healthcare Workshop	9/17/2026
October		
EJFR	Fire Rescue Fest	10/10/2026
EJFR	Fire Prevention Week	10/4-10/10
EJFR	WFCA Annual Conference	10/21-10/24
November		
BOC/Admin	2027 Budget Due	11/30/2026
December		
BOC/Admin	JC Fire Comm & Admin Prof. - Banquet	12/3/2026